

# THE HIGH-LEVEL CHAMPIONS AND MARRAKECH PARTNERSHIP FOR GLOBAL CLIMATE ACTION\*

*This informal document provides a brief overview of the progress related to the work of the High-Level Champions and the Marrakech Partnership for Global Climate Action from **December 2021 to May 2022**.*



Marrakech  
Partnership



\* *Unedited version*

## Marrakech Partnership for Global Climate Action

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Launched at the twenty-second session of the Conference of the Parties (COP 22), the Marrakech Partnership for Global Climate Action provides a framework that aims to enhance and accelerate global climate action among Parties and non-Party stakeholders (NPS). Its mission, which is to strengthen collaboration between governments and key stakeholders (international and regional initiatives and coalitions of cities, regions, businesses, investors, and civil society), focuses on immediate climate action that supports the implementation of the Paris Agreement and helps Parties to achieve and surpass their nationally determined contributions (NDCs), national adaptation plans and long-term low emission development strategies. These actions are to be guided by the long-term goals of the Paris Agreement and undertaken in the context of the 2030 Agenda for Sustainable Development.

## Improved Marrakech Partnership 2021-2025

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At COP 26, Parties acknowledged the important role of NPS and welcomed the **improved Marrakech Partnership for Global Climate Action for enhancing ambition** as part of the Glasgow Climate Pact.<sup>1</sup> The five-year plan of the improved Marrakech Partnership for enhancing ambition outlines the vision, mandate, core functions and tools, and updated structures intended to increase the scale and impact of the Marrakech Partnership work through 2025.

## Marrakech Partnership Work Programme for 2022

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The **Work Programme for 2022** was developed on the basis of the five-year plan, the shared vision of the High-Level Champions from COP 26 Presidency (United Kingdom of Great Britain and Northern Ireland) and from COP 27 Presidency (Egypt), the emerging priorities of the COP 27 Presidency, and the discussions and feedback from stakeholders held in the beginning of 2022. The Work Programme sets four priority areas for the Marrakech Partnership along with four strategic enablers. Also, success indicators were identified for each priority area.

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<sup>1</sup> See decision [1/CP.26](#), paragraphs 55 and 56.

## PROGRESS OF 2022 WORK PROGRAMME FOR THE HIGH-LEVEL CHAMPIONS AND MARRAKECH PARTNERSHIP FOR GLOBAL CLIMATE ACTION

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This document will summarize and highlight the progress of the 2022 Work Programme from December 2021 to May 2022.

### **PRIORITIES FOR 2022**

<b>Priority 1</b>	<b>Strengthen and mainstream resilience</b>
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**Success indicators: Strengthening the Race to Resilience; Mainstreaming climate resilience; Addressing loss and damage**

1. The **Race to Resilience** campaign catalyses a step-change in global ambition and action for climate resilience, putting people and nature first in pursuit of a resilient world. With the overall goal to mobilize action from NPS to build the resilience of four billion people and ensure that the voices of front-line communities and practitioners are heard. The campaign has now gathered 34 Partner initiatives representing over 2,500 NPS delivering action and covering around 2.4 billion people and 100 natural systems in over 100 countries, with a combined global reach of over a billion people, focusing on a widerange of issues, from water resilience to nature-based solutions, disaster risk reduction, agricultural resilience, finance and insurance. The Champions and the secretariat, through the UNFCCC **Global Climate Action Portal** (GCAP, a.k.a NAZCA), are now working to support NPS to report their progress on resilience for the first time through the metrics framework launched in 2021.
2. As part of their commitment to mainstream resilience, building on the experience and lessons learned on mitigation, and in response to the latest IPCC Report, the Champions are now convening NPS across different sectors to align around the “Resilience Breakthroughs” building high-impact solutions that can be a game-changer to enhance resilience and deliver systemic transformations protecting urban, rural and coastal communities to their main climate hazards. Resilience Breakthrough is a high-impact solution that accelerates adaptation and resilience implementation in priority vulnerable communities by deploying synergistic resources and actions across multiple actors, sectors and levels, resulting in positive tipping points towards a systemic transformation that builds climate-resilient development.
3. At COP 26, Parties urged intergovernmental organizations and bilateral and multilateral institutions, including non-governmental organizations (NGOs) and private sources, to provide enhanced and additional support for activities addressing loss and damage associated with the adverse effects of climate change.<sup>2</sup> Supporting this call by Parties, the Champions are working to

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<sup>2</sup> See decision [1/CMA.3](#), paragraph 64.

enhance and increase actions by NPS aimed at addressing the losses and damages the most climate vulnerable urban, rural, and coastal communities are experiencing. Their work on addressing losses and damages is complementary to the work of Parties under the Glasgow Dialogue and the operationalization of the Santiago Network. To facilitate an open discussion to help scale up concrete action by NPS to address climate losses and damages, the High-Level Champions held two workshops on the issue in May. These had three objectives: 1) to share best practices and challenges on how NPS can advance and scale-up action to address climate losses and damages; 2) to discover how to elevate and amplify what NPS are already doing to address climate losses and damages in all forms; and 3) to identify how the High-Level Champions and the Marrakech Partnership can meaningfully advance this issue with NPS to address losses and damages of climate change. The workshops had around 110 participants from across around 25 countries, including Marrakech Partnership stakeholders. Voices from communities on the frontline from developing countries demonstrated the urgency for action. These workshops have started a critical part of the Champions' work this year to identify NPS action after impacts, which will continue during the UNFCCC Regional Climate Weeks, New York Climate Week and COP 27.

**Priority 2**

**Finance climate action**

**Success indicators: Net-zero implementation; Mobilization of capital to emerging markets and developing economies across the themes of mitigation, adaptation, considering impacts, building equity and using the best available science; Public policy engagement; Financing resilience; Financing nature**

4. The **Glasgow Financial Alliance for Net Zero** (GFANZ) provides a forum for leading financial institutions to accelerate the transition to a net-zero global economy. Anchored in the Race to Zero campaign to ensure credibility and consistency, it brings together over 450 firms from across the financial sector in 45 countries, collectively responsible for more than USD 130 trillion assets. By supporting the Financial Alliance Partners in Race to Zero to accelerate the delivery of their commitments to achieve a net-zero economy, GFANZ provides additional, finance-specific guidance and outlines more detailed pathways to financial institutions.
5. The High-Level Champions have co-convened meetings of GFANZ (composed of Race to Zero finance sector stakeholders), including at a CEO-level and working level to identify and undertake a programme of work in 2022. GFANZ 2022 programme is focused on three pillars: 1) net-zero implementation; 2) mobilization of capital (for emerging markets and developing economies); and 3) policy advocacy. Substantial technical work and convening have taken place, with draft net-zero implementation guidance due for consultation with the finance sector later this year. This will include guidance on sectoral pathways, incorporating previous work of the Champions and the Marrakech Partnership in this area as well as on financial institution transition plans, real economy

transition plans, and portfolio alignment. Furthermore, net-zero alliances in the Race to Zero and GFANZ are developing sector-specific target-setting methodologies and advancing in setting targets.

6. The Champions, supported by GFANZ, are working with the Net Zero Investment Consultants Alliance and Net Zero Financial Service Providers Alliance, who are preparing to join Race to Zero in 2022. This would mean significant parts of the global financial system are a part of Race to Zero.
7. Work has been undertaken to drive alignment and synergy among mobilizations by clarifying the overall green finance architecture needs and landscape, support private sector engagement in country platforms, such as the Climate Finance Leadership Initiative and the Global Energy Alliance for People and Planet, and to advance the establishment of GFANZ regional networks in Africa and Asia in 2022. Work is also underway on market-making initiatives. The Champions have also worked with co-convenors and partners of GFANZ to encourage and signpost financial institutions to deliver and recruit on deforestation-related commitments.
8. Moreover, GFANZ is supporting the strengthening of the Race to Zero criteria (more information on this in the section below) to progress its 2021 call to action, including calling for policies supporting mandatory reporting of climate risk, mandatory net-zero transition plans and supporting ambitious climate policy in multilateral fora and from the International Public Finance Institutions.
9. In April 2022, with the host of the Arsht-Rockefeller Resilience Center, the Champions participated in the discussion with the Insurance Development Forum on collaboration to accelerate efforts to increase climate resilience.
10. COP 27 Presidency, in collaboration with the High-Level Champions and the five UN Regional Commissions are launching five regional forums on “projectization of climate finance to accelerate climate action and advance the SDGs” bringing together key stakeholders from public and private sectors, to unlock finance for investment-ready climate initiatives in Parties.
11. The COP 26 Presidency together with the COP 27 Presidency are launching a new Independent High-Level Expert Group on Scaling up Investment and Finance to Deliver Climate and Development Goals, which will work in coordination and collaboration with the High-Level Champions. This independent group will help develop and put forward policy options and recommendations to encourage and enable the public and private investment and finance necessary for the delivery of the commitments, ambition, initiatives, and targets of the Convention and the Paris Agreement further reflected within the Glasgow Climate Pact, building momentum and further action for COP 27 and beyond.

**Priority 3**

**Accelerate immediate action**

**Success indicators: Translating Race to Zero campaign members’ pledges into clear plans and meaningful action with progress reporting; Delivering tangible progress towards the 2030**

**Breakthrough Outcomes through coordinated action across real economy sector value chains; Incorporating NPS actions into the systems transformation tools and activities (e.g. Climate Action Pathways) that will increase the resilience of urban, rural, and coastal communities from climate shocks and stresses by 2030**

12. The **Race to Zero** campaign led by the Champions aims to rally leadership and support from businesses, cities, regions and investors for a healthy, resilient, zero-carbon recovery that prevents future threats, creates decent jobs, and unlocks inclusive, sustainable growth. The campaign now has over 10,000 members from across around 110 countries, including; 7,200 companies; 1,103 cities; 52 regions; 541 financial institutions, 1,103 educational institutions, and 60 healthcare institutions.
13. Building on the work of the **2030 Breakthroughs** (also described below), the Glasgow Breakthrough Agenda was launched at COP 26, forming a new coalition of 42 world leaders whose countries collectively represent 70 per cent of global gross domestic product. The agenda commits countries to work together to make clean technologies and sustainable solutions affordable, accessible and attractive options before 2030. The **Glasgow Breakthroughs** are the first five sets of global goals in high emitting sectors; power, road transport, steel, hydrogen and agriculture, with the latter sector introduced in detail by the High-Level Champions at Stockholm+50. With the initiative of the COP26 Presidency, the Champions are now co-developing a Global Checkpoint Process with the International Energy Agency and the International Renewable Energy Agency to track progress towards the goals. The Champions are aiming to expand this work to include the built environment, cement and shipping.
14. The High-Level Champions, together with the Marrakech Partnership stakeholders are reviewing and expanding the 2030 Breakthroughs. For example, as part of the regional work of the 2030 Breakthroughs, Africa breakthroughs are being developed as a pilot for regional-specific priorities, but other regional breakthroughs will also be developed.

<b>Priority 4</b>	<b>Building credibility and trust in non-Party stakeholders' action</b>
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**Success indicators: Strengthening the guidance and accountability of the global campaigns; Contributing to the call of the United Nations Secretary-General Expert Group on Net Zero; Building a culture of accountability and trust through relationships; Moving from voluntary commitments towards regulation for net zero**

15. To help accelerate meaningful progress towards halving global emissions by 2030, and to ensure the integrity of the Race to Zero campaign, the campaign established a minimum floor for robust net-zero commitments, introducing the **Starting Line Criteria** (known as the 4 'P's, requiring members to Pledge, Plan, Proceed and Publish, as well as conditions on scope, sinks and credits,

and equity and empowerment). All members are managed by their relevant **Partner initiative** to meet these criteria, and the campaign has committed to annually strengthen, clarify and update its criteria. For 2022, the Champions committed to consolidating the guidance and requirements around the existing four 'P's and considering introducing new guidance or requirements on a fifth 'P' of Persuade. In this context, in January 2022, the Champions and the Expert Peer Review Group (EPRG) of the campaign launched the 2022 criteria consultation process. The working group held discussions where over 150 independent experts came together. The EPRG are now reviewing the suggestions from the working group and the submissions from the written feedback and will recommend the revised criteria to the Champions for approval. Race to Zero will also build on the recommendations throughout the consultation process to further strengthen work around core strategic areas such as fair share, equity and justice; carbon removals; high-quality credit claims and more. In addition, the Champions will continue to try to better engage stakeholders, especially from the under-represented regions.

16. In order to hold members accountable to these strengthened criteria, the Race to Zero is developing an accountability mechanism to be launched in September, which will help identify members of the campaign who persistently fail to comply with the Race to Zero requirements. Members who are found to fall in this category will be assessed and risk being removed from the Race to Zero.
17. Also, the Champions have been actively engaging with the **High-Level Expert Group on the Net-Zero Emissions Commitments of Non-State Entities** established by the United Nations Secretary-General to set clear standards to measure and analyze net-zero commitments of non-State entities. Responding to the launch of the expert group in March, the Champions have made themselves available to support the group's work.
18. In particular, in relation to this expert group's work, Race to Zero is already engaging with key partners such as GFANZ, the International Organization for Standardization (ISO), the Science Based Targets initiative, the Task Force on Climate-related Financial Disclosures and others to develop a clear workstream and accelerate the development of stronger regulation. Building on its experience in converging different actors of society under a shared methodology and recognizing the impacts of - but also limits to - voluntary action, Race to Zero is keen to drive convergence across stakeholders around a call to strengthen standards and regulation.
19. As part of this work, since COP 26 the Race to Zero campaign has partnered with ISO and the British Standards Institution on the **our2050.world** project, a collaborative initiative to support NPS to accelerate their climate commitments and action using standards and enable the planet to halve emissions by 2030 and achieve net zero by 2050 at latest. Recognizing the work already underway with the leadership of the Race to Zero campaign's Partner initiatives, our2050.world will address present and future challenges in using standards to help accelerate the implementation of Race to Zero commitments.

## STRATEGIC ENABLERS FOR 2022

Enabler 1	Tracking progress
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### Building a transparent, comprehensive tracking infrastructure with partners; Facilitating impactful NPS input to key moments

20. The Champions and the Marrakech Partnership are committed to tracking progress, impacts and results, and identifying best practices and lessons learned through tools such as the Yearbook of Global Climate Action, and supporting the enhancement of GCAP and the work of the data, tracking and analysis communities.
21. At COP 26 in Glasgow, the Portal launched new components to track the progress and provided greater transparency for NPS and initiatives. These changes were welcomed by Parties through the Glasgow Climate Pact, helping reinforce GCAP as the official platform for NPS climate action and the tracking of voluntary climate action. The secretariat is working closely with data partners to keep the data up to date, with an update to the data from individual NPS and a survey of cooperative initiatives both planned for June 2022. Looking toward COP 27, the secretariat is exploring the Portal's role in recognizing and tracking adaptation/resilience information from NPS, including through a workshop planned to be conducted during the 56<sup>th</sup> Subsidiary Bodies session (SB 56) in June.
22. The **Yearbook for Global Climate Action 2021** launched at COP 26 provides the vision of the Champions' work, reflecting the five-year plan of the improved Marrakech Partnership.
23. Supporting the **global stocktake** (GST), as appropriate, forms one of the High-Level Champions' main priorities over the biennium (also described below as part of the strengthening collaboration). In the context of tracking progress, the Champions **submitted** to the **GST Information Portal** an initial collection of information reflecting the results of the recent work of the High-Level Champions and NPS in the 2020-2021 period. The 2020 and 2021 Yearbook of Global Climate Action and other work including the Climate Action Pathways and the 2030 Breakthroughs are also recognized as inputs.
24. Also, to help guide and inform how GCAP can support the GST, the secretariat has prepared a **synthesis report of GCAP** which presents the up-to-date (as of February 2022) information on the Portal.

Enabler 2	Radically collaborating
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### Strengthening collaboration between national governments and NPS in key regions; Delivering the ambition loop through radical and inclusive collaboration; Building and maintaining deep trusted



**relationship with organizations working on NPS climate action, including Marrakech Partnership stakeholders; Supporting the global stocktake; COP 27 engagement**

25. As the upcoming COP 27 will be held in Egypt, the Champions place engagement in the region as a priority. The first-ever **Middle East and North Africa (MENA) Climate Week** was held at Dubai, United Arab Emirates in March 2022. The Implementation Lab held by the Champions facilitated an opportunity for national governments and NPS in the region to discuss important topics in the region (also described below).
26. Launched at COP 25, the **Climate Action Pathways** are a vital part of the Marrakech Partnership tools to enhance climate action and ambition towards fully implementing the Paris Agreement. Under the leadership of the Champions, these Pathways have been produced by the stakeholders, setting out sectoral visions for striving for a 1.5°C resilient world by 2050. They aim to provide a roadmap to help countries and NPS alike to identify actions and options needed by 2021, 2025, 2030 and 2040 as steps to achieve these visions across Energy, Human Settlements, Industry, Land Use, Oceans and Coastal Zones, Transport, Water, Resilience, and Finance. They are intended as living documents, to be updated periodically with the latest information and lessons learned. The Champions are considering making necessary updates to further improve accuracy of the Pathways.
27. To catalyse near-term vision, the Champions derived from the Climate Action Pathways the 2030 Breakthroughs that identify specific tipping points in each sector to converge stakeholders over the next five years towards 2030 and highlight what key actors must do to deliver the sectoral changes. They include a challenge for at least 20 per cent of key players across sectors to join the Race to Zero, thus demonstrating sectoral support for the necessary transformation. The idea is that, by generating enough momentum among a critical mass of actors within a sector, the pace of systemic change picks up to a point of no return.
28. The **Resilience Hub** launched at COP 26 is a platform to share experiences of people living with and adapting to the impacts of climate change. A total of 154 events across 10 themes were held at COP 26, which brought together a community of governments and NPS. Through the hub, several voices from the stakeholders, in particular working in the developing countries, were delivered to the Champions. The Champions will carry on the conversations to the Resilience Hub at COP 27.
29. As part of the mandates from COP 26, Parties also encouraged the High-Level Champions to support the effective participation of NPSs in the GST.<sup>3</sup> Their approach for the GST includes: 1) regional outreach to mobilize the most appropriate stakeholders that can highlight the needs and context of developing countries 2) mobilize the most impactful set of NPS to participate in the GST according to the guidance set out by the chairs of the Subsidiary Bodies and co-facilitators of the technical dialogue; 3) convene Marrakech Partnership stakeholders regularly to help crystalize the forward-looking, transformational opportunities across sectors that address implementation gaps

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<sup>3</sup> See decision [1/CMA.3](#), para 77

to set the stage for each of the technical dialogues; and 4) deliver on the five-year plan of the improved Marrakech Partnership. By implementing the five-year plan continuing to drive ambitious, immediate action, the intention is to support Parties in their discussions within the GST as the process progresses towards COP 28. The Marrakech Partnership have ready-made tools (such as the Climate Action Pathways, 2030 Breakthroughs, Yearbook for Global Climate Action, Implementation Labs) that can not only be used to contribute to a successful GST outcome at COP 28, but that Parties may wish to use to accelerate action and deliver the results along the way.

30. The Champions will work to encourage NPS contribution to the GST in the following ways: 1) consolidate and converge: encourage stakeholders to collaborate with each other to provide consolidated inputs that are concise yet comprehensive around a set of key messages and game-changing solutions; 2) be inclusive and balanced: by ensuring all the themes of the GST are covered and ensuring that developing country perspectives are well-represented throughout the GST process; and 3) be forward-looking: while the GST is taking stock of collective progress on the long-term goals, the work of the Marrakech Partnership is focused on what is possible going forward in the near-term, highlighting impactful opportunities across different sectors and how NPS can help raise ambition.
31. As part of these convening efforts, the High-Level Champion of United Kingdom participated in the GST event held at the MENA Climate Week in March 2022 and the Champions will be convening Marrakech Partnership stakeholders ahead of and at SB 56 to discuss how best to collaborate and contribute to a successful GST outcome at COP 28 and develop a shared plan to achieve these results.
32. The Information note on the first meeting of the technical dialogue of the first GST under the Paris Agreement which was prepared by the co-facilitators of the technical dialogue states that NPS will be invited to participate in the first meeting of the technical dialogue of the first GST under the Paris Agreement, which will take place during the SB 56 in June 2022. A total of 45 seats across three roundtables (15 for each round table) will be made available for non-Party participants from nine NGO Constituencies and other NPS to bring their expertise to the discussions. To assist the co-facilitators in inviting NPS, the secretariat launched and conducted a nomination and expression of interest process to invite NPS that will bring valuable contribution to the technical dialogue. Recalling the outcomes from COP 26, the High-Level Champions collaborated with the secretariat in the process.
33. One of the core responsibilities of the Champions is to convene the Marrakech Partnership action events, future labs, and the mandated high-level event at COPs. Building on the achievements of the events at COP 26, the Champions are closely working on strategic planning for the COP 27 events to ensure that there is a more coherent, inclusive and participatory approach and that the high-level event significantly concludes and meaningfully summarizes Marrakech Partnership's contribution to COPs.

34. With a view to accelerating climate action and building towards a successful COP 27, the COP 26 President and the incoming COP 27 Presidency jointly led the May Ministerial Meeting on Implementation in May in Copenhagen, hosted by the Danish Minister of Climate and Energy and Public Utilities. The Champions attended the meeting and expressed their intention, in the lead up to COP 27, to convene a range of meetings with stakeholders to scale-up resources and efforts for mitigation, adaptation, resilience within a holistic sustainable development approach.
35. Looking towards COP 27, the Champions will work closely with the COP 27 Presidency, with respect to the vision, goals, and initiatives of the Presidency.
36. With the aim of accelerating climate action and building towards a successful COP 27, the Champions will put emphasis on addressing climate change challenges within a holistic sustainable development approach, promoting a stronger focus on implementation and translating commitments and pledges into actions, providing and mobilizing finance at scale and enhancing access to essential climate funds through financial innovation, and focusing on regionalization and localization of climate action efforts with a view to mobilize the most appropriate stakeholders that can highlight the needs and context of regional and local contexts .

<b>Enabler 3</b>	<b>Regionalization</b>
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**Enhancing NPS participation in global campaigns from underrepresented regions in the Marrakech Partnership; Providing regional focused climate action programme for NPS; Strengthening regional engagement with Marrakech Partnership stakeholders and establishing regional teams; Strengthening presence at the Regional Climate Weeks**

37. The Champions collaborated with the UNFCCC Regional Collaboration Centre (RCC) in Bangkok and UN Global Compact Network Malaysia and Brunei Darussalam in an “SBTi Symposium: Demystifying urgent actions for a 1.5 pathway” and participated in the “Pathway to Net Zero: Guidelines and Success Factors Towards NZ” webinar by UN Global Compact Network Thailand with to help businesses from the three countries on how they could set targets and take credible and ambitious action.
38. The Regional Climate Weeks continue to be one of the strategic engagement opportunities for the Champions and the Marrakech Partnership to catalyse concrete climate action on the ground. The Champions hosted a Marrakech Partnership workshop during the MENA Climate Week, which explored how to regionalize the five-year plan for the improved Marrakech Partnership and the 2022 Work Programme with discussions on mobilization of NPS; regionalization; systems transformation; collaboration with national governments; tracking progress and credibility; and resilience. They also convened an Implementation Lab with national governments and NPS to discuss how recycled water can support climate resilience and ensure water and food security in the

region. The Champions and the Marrakech Partnership are now preparing to engage with the upcoming Climate Weeks in Latin America and the Caribbean and Africa.

39. The Climate Week also gave the Champions a precious opportunity to engage with regional stakeholders in person after the outbreak of the COVID-19 pandemic. The High-Level Champion of United Kingdom participated at the event co-organized with the Global Resilience Partnership. The session discussed how to finance and mobilize climate resilience action in the MENA region.
40. As part of their commitment to enhance participation of NPS from under-represented regions and the aim to contribute with national governments implementation of their NDCs, the High-Level Champions are in close collaboration with the **Alliances for Climate Action (ACAs)** to support a strong representation of developing regions. A series of actions to strengthen the role of ACA as Race to Zero Accelerator and the engagement on different 2030 Breakthroughs are already underway.
41. As a forerunner on establishing regional teams, the Champions have established two strong regional teams, one for the Latin America and the Caribbean region and the other for the African region. The next phase is to develop plans for how to extend the team to South Asia, Southeast Asia and Small Island Developing States.

<b>Enabler 4</b>	<b>Building a shared narrative</b>
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**Converging narrative for the Marrakech Partnership; Positioning the Marrakech Partnership as the main framework and at the centre of climate action for NPS under UNFCCC; Designing events and activities that foster dialogue on the Marrakech Partnership agenda**

42. Youth voices are pivotal to elevating climate ambition. In 2021, the Champions launched a pilot global Youth Fellowship programme by appointing five young professionals to contribute to a series of strategic engagements in the build-up to COP 26. In February 2022, the Champions announced the call for applications for a second year of the Climate Youth Fellowship. Having over 1,000 applications from over 80 countries, the Champions have announced eight fellows who will work with the Climate Champions Team until the end of the year. The youth fellows are based in Bangladesh, Colombia, Nigeria, South Africa, Uganda, the United Kingdom, the United States of America and Zimbabwe.
43. The Champions are also convening specific communications meetings with the Marrakech Partnership to ensure a converging narrative with all stakeholders.

## ORGANIZATIONAL ARRANGEMENTS - STATUS OF PROCESS

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44. As described in the five-year plan and the Work Programme, organizational arrangements of the Marrakech Partnership are ongoing to deliver the scale and pace of work required during the period 2021-2025. Arrangements include; 1) revised and transparent process for joining the Marrakech Partnership; 2) operationalize implementation working groups to have a more flexible approach for delivery and promote cross-sectoral collaboration; and 3) ensure that all stakeholders feel they belong to the community and are empowered to contribute.