



Capacity-building for recovering better together

Insights and Learnings from the GIZ Support Project for the Implementation of the Paris Agreement (SPA)



Build Forward Better: The GIZ Response

Cross-project collaboration & building on existing resources

Thematic work

- **GIZ work on green recovery**
 - GIZ understanding of green recovery & service offer
 - Build Forward Better Briefings: green recovery measures, initiatives & resources
- **Supporting innovative initiatives**
 - Going beyond the ministries of environment
 - Economic Advisory Initiative by NDC Partnership
- **Building on existing approaches and solutions**
 - “Not re-inventing the wheel”
 - Green economy approaches & initiatives (e.g. PAGE, GGKP)
 - Nature-based solutions



23 August 2020

The **Build Forward Better Briefing** compiles the latest “green” stimulus measures and propositions by government, multilateral organisations, academia, civil society and other actors at the national and international level. It shares insights on what a **sustainable, inclusive and resilient recovery from the COVID-19 pandemic** could look like. The current briefing focuses on ways out of the crisis for the tourism industry.

This briefing is a **collaborative product** by several Berlin-based GIZ IKI projects (Capacity Development for Climate Policy in Southeast & Eastern Europe, South Caucasus and Central Asia, Phase III; Green Economy Transformation in Cooperation with the Partnership for Action on Green Economy (PAGE); Support Project on SDG Review and Implementation Processes; Support Project for the Implementation of the Paris Agreement). The opinions expressed are those of the authors and do not necessarily coincide with views of the organisation. All **previous issues** of the BFB Briefing can be accessed [here](#).



Rethinking “Capacity Building”

Adapted modes of service delivery after the COVID-19 disruption



Source: Edge Effects Ltd., 2020

- **Climate change is full of wicked problems:**
 - No simple solution or silver bullet
 - Cannot rely on past experience
 - Issue is interconnected with other environmental, social and economic challenges
 - Relationship between cause and effect is constantly changing and unknown
 - Triggers of change and unpredictable solutions may emerge from unexpected places

“Capacity Building” and “Capacity Development” in complex situations

- Systemic Leadership approaches



- Approaches from Development Cooperation



- Knowledge Management and Co-learning in complex systems



Inspirations from the NDC Cluster Strategy Meeting

- **Ideation on new Modes of Delivery for climate projects**
 - **Comprehensive capacity development:** jointly learning of how to generate multiple benefits, integrating mitigation, adaptation, biodiversity and development aspects
 - **Build "funding hooks":** address and integrate economic decision-makers in climate projects





Discussion

What can we learn from the COVID-19 disruption in terms of delivering better capacity development?



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