INITIAL BRIEFING ON THE UNFCCC BUDGET 2020-21

Bonn, Germany, February 2019
PART I: Budget process and format

1. Principles and approach to building the 2020-21 budget
2. Financial trends
3. Evolution of the role of the secretariat
4. How the budget has been built
5. Overall budget levels 2020-21
6. Q&A

PART II: Overview of secretariat workstreams

1. Programmes
2. Operations
3. Cross-cutting areas of work & Executive Direction and Management
4. Q&A
Part I: Budget process and format
Timeline: Preparation of the UNFCCC Budget 2020/2021

- **01** November 2017: Parties informed of commitment to transparency and intention of review
- **02** May 2018: Parties presented with an outline of possible enhancements to the presentation of the UNFCCC budget
- **03** August 2018: Bureau provided update of review of secretariat structure and operations
- **04** December 2018: SBI and Bureau received updates on the review of the secretariat structure and operations and planned enhancements to UNFCCC budget
- **05** Early February 2019: Parties provided with information on the preparation of the UNFCCC budget for 2020-2021 and website launched, including financial status
- **06** 18 & 20 February 2019: Briefings to share introductory information on the status of the budget preparations, including the implications of the outcomes of COP 24 and of the work concluded in January 2019 on the review of the structure and operations of the secretariat
- **07** 25 & 26 March 2019: Workshop convened for all Parties where the secretariat will present an advanced version of the UNFCCC budget proposal for 2020-2021
- **08** 17 - 27 June 2019: SB50 Approval of 2020/2021 Budget
Enhance efficiency and transparency of the budget:

- Clarity on principles for the allocation of resources across workstreams and funding sources
- Clear, consistent and user-friendly presentation
- Enable informed decision-making by Parties
Budget process and format: Main budget components

New enhanced budget format (contained in FCCC/SBI/2018/INF.4 and Add.1):

- Introduction (context, priorities and objectives for the budget period)
- Key budget decisions
- Organizational structure
- Overall funding and staffing
  - A. Core budget
  - B. Supplementary budget
  - C. Consolidated overview of core and supplementary budgets
  - D. The budget of the international transaction log
  - E. The trust fund for participation
  - F. Other trust funds and special accounts
  - G. Methodologies used to calculate costs
  - H. Work programme of the secretariat
- Annexes (containing detailed information, incl. a glossary of terms, supplementary funding requirements and a consolidated overview of core and supplementary budgets)
Financial trends
Approved contribution levels for all UNFCCC Parties as per the indicative scale and amount of the contributions outstanding as at 31 December for each year for the period 2010-2018 in EUR
## Financial trends (II)

<table>
<thead>
<tr>
<th>Biennium</th>
<th>Total requirements</th>
<th>Amount received</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010-2011</td>
<td>48,423,676</td>
<td>42,089,762</td>
</tr>
<tr>
<td>2012-2013</td>
<td>45,992,196</td>
<td>42,579,346</td>
</tr>
<tr>
<td>2014-2015</td>
<td>41,185,061</td>
<td>32,515,929</td>
</tr>
<tr>
<td>2016-2017</td>
<td>49,329,989</td>
<td>33,720,562</td>
</tr>
<tr>
<td>2018-2019</td>
<td>69,190,304</td>
<td>28,060,161</td>
</tr>
</tbody>
</table>

**Trust Fund for Supplementary Activities:**

Total amount requested versus received by biennium in USD as at 31 December 2018
Trust Fund for Participation in the UNFCCC Process:
Total amount requested versus received by biennium
in USD as at 31 December 2018

<table>
<thead>
<tr>
<th>Biennium</th>
<th>Total requirements</th>
<th>Amount received</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010-2011</td>
<td>5,765,509</td>
<td>14,410,393</td>
</tr>
<tr>
<td>2012-2013</td>
<td>1,243,032</td>
<td>9,792,595</td>
</tr>
<tr>
<td>2014-2015</td>
<td>16,164,994</td>
<td>9,296,971</td>
</tr>
<tr>
<td>2016-2017</td>
<td>6,805,240</td>
<td>4,069,749</td>
</tr>
<tr>
<td>2018-2019</td>
<td>11,088,071</td>
<td>6,055,744</td>
</tr>
</tbody>
</table>
Approved core and ITL budgets, estimated requirements for supplementary activities taken note of by the COP and estimated requirements under other trust funds for the biennia 2016-2017 and 2018-2019.

Estimated requirements for 2020-2021. Amounts provided in EUR.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Core budget¹</td>
<td>54,648,484</td>
<td>56,889,092</td>
<td></td>
</tr>
<tr>
<td>ITL²</td>
<td>5,351,356</td>
<td>5,204,520</td>
<td></td>
</tr>
<tr>
<td>Supplementary¹</td>
<td>51,647,778</td>
<td>53,484,420</td>
<td></td>
</tr>
<tr>
<td>Other³</td>
<td>55,092,602</td>
<td>40,313,679</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>166,740,220</strong></td>
<td><strong>155,891,711</strong></td>
<td><strong>161,140,400</strong></td>
</tr>
</tbody>
</table>


² Decision 12/CMP.11 for the biennium 2016-2017 and decision 7/CMP.13 for the biennium 2018-2019

³ Other funds include the Trust Fund for the Special Annual Contribution from the Government of Germany (Bonn Fund) and the Trust Fund for the Clean Development Mechanism. Resource requirements under the Trust Fund for Participation in the UNFCCC Process depend on the number of sessional meetings and the number of funded participants. Estimates provided in documents FCCC/SBI/2015/3/Add.1 and FCCC/SBI/2017/4.
Evolution of the role of the secretariat
## Evolution of the role of the secretariat

<table>
<thead>
<tr>
<th>Role</th>
<th>Pre KP</th>
<th>KP Operation</th>
<th>Bali-Doha</th>
<th>Warsaw-Katowice</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Intergovernmental Process</strong></td>
<td>1 GB</td>
<td>2 GBs</td>
<td>2 GBs, 2 SBs</td>
<td>3 GBs, 2 SBs, 1 Ad-hoc, FM oversight, NWP, CAF, TM, MA/FSV (&gt; FMCP), RM &amp; Durban Forums, REDDplus, TEMs, Koronivia WP</td>
</tr>
<tr>
<td></td>
<td>2 SBs</td>
<td>2 SBs</td>
<td>2 SBs</td>
<td></td>
</tr>
<tr>
<td></td>
<td>FM oversight</td>
<td>FM oversight (+GCF)</td>
<td>FM oversight (+AF)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>AIJ</td>
<td>NWP</td>
<td>NWP</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>Adaptation Framework</strong></td>
<td><strong>Technology Mechanism</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>MA/FSV</strong></td>
<td><strong>RM &amp; Durban Forums</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Constituted Bodies</strong></td>
<td>CGE</td>
<td>CGE</td>
<td>CGE, LEG, CDM-EB, JISC, KP-CC</td>
<td>CGE, LEG, CDM-EB, JISC, KP-CC, AC, TEC, SCF, PCCB, WIM Ex-Com, LCIPP, KCI, PA – ICC, {Art 6}</td>
</tr>
<tr>
<td></td>
<td></td>
<td>EG-TT</td>
<td>KP-CC</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>LEG</td>
<td>AC, TEC, SCF</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>CDM-EB</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>JISC</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>KP-CC</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Data and Information</strong></td>
<td>Conference records, NCs, Inventories</td>
<td>Conference records, NCs, Inventories</td>
<td>Conference records, NCs, Inventories</td>
<td>Conference records, NCs, Inventories</td>
</tr>
<tr>
<td>Management**</td>
<td></td>
<td>ITL, CAD</td>
<td>ITL, CAD</td>
<td>ITL, CAD</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>BRs/BURs</strong></td>
<td><strong>NAMA Registry</strong></td>
<td><strong>BRs/BURs (&gt; BTRs)</strong></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>NAMA Registry (&gt; &gt; NDC/AC registry)</td>
</tr>
<tr>
<td><strong>Enhance Participation</strong></td>
<td>Parties, Observers</td>
<td>Parties, Observers</td>
<td>Parties, Observers</td>
<td>Parties, Observers, ACE, Gender, Indig Peoples, Non-Parties</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Notes:**
- **GB**: General Bodies
- **SB**: Sessional Bodies
- **FM**: Full Meetings
- **AIJ**: Annual Intergovernmental Conference
- **NWP**: North Wind Palace
- **FMCP**: Full Meeting of the Conference of the Parties
- **FM** and **FMCP** are a single role.
- **NDC/AC registry**: National Determined Contributions/Accreditation Committee registry
- **BTRs**: Biennial Update Reports
- **FM**: Full Meetings
- **FMCP**: Full Meeting of the Conference of the Parties
Drivers for review of secretariat structure and operations

- Remarkable growth of workstreams in response to an increasing number of mandates
- Ad-hoc adjustments and transitional measures in 2018
- United Nations reforms aimed at improving delivery and transparency
- Time has come to take stock of the changes in the external environment, look at the lessons learned in the application of the transitional measures and put in place a more sustainable organizational structure and operations
Adjusted secretariat structure
How the budget was built
How the budget has been built: Zero-base/ground up

• Integrated budget from the ground up on an activity-by-activity basis

• Activities were evaluated as to whether they:
  1. Fulfill essential mandates
  2. Provide support in fulfillment of permanent or long-term mandates
  3. Provide support in fulfillment of temporary or short-term mandates
  4. Provide support for complementary activities broadly mandated beneficial to achieving the UNFCCC objectives and goals

• Activities falling into categories 1 and 2 are core critical / ongoing
• Activities falling into categories 3 and 4 are project specific / time bound
How the budget has been built: Review of inputs

• **Rigorous multi-step peer review** to ensure coherence and consistency in how similar activities are being budgeted

• Every **input was reviewed** against a number of **purpose areas**, including:
  - Support to the intergovernmental process
  - Support to constituted bodies
  - Data and information management
  - Enhance participation

• And a number of **criteria**, including:
  - Consistency with the categorization of activities
  - Reasonableness of the budget estimates
  - Avoidance of duplication or redundancies of activities
• **Core resources** expected to deliver **the basic operational support** for the workstreams and to act as anchors for supplementary work:
  a) **Workstreams** established by Parties assigned a Manager for continuous support to the intergovernmental process
  b) **Constituted bodies** assigned:
    • **Team Lead** to support the implementation of the body’s work programme and Chair/Co-Chairs
    • Necessary resources for the **minimum number of mandated meetings** with standardized costs for participation and logistics
  c) **Established processes** such as forums and work programmes assigned Programme Officers
Overall budget levels 2020-21
Current estimate of total 2020-2021 budgetary needs (by funding source)

<table>
<thead>
<tr>
<th>Funds</th>
<th>Sum of Total Resources (EUR)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Core and Supplementary</td>
<td>101,169,416</td>
</tr>
<tr>
<td>Ongoing</td>
<td>58,245,954</td>
</tr>
<tr>
<td>Project specific</td>
<td>42,923,461</td>
</tr>
<tr>
<td>KP Fees</td>
<td>32,732,238</td>
</tr>
<tr>
<td>CDM-MAP</td>
<td>26,110,345</td>
</tr>
<tr>
<td>ITL</td>
<td>5,615,367</td>
</tr>
<tr>
<td>JI-MAP</td>
<td>1,006,526</td>
</tr>
<tr>
<td>Indirect Support Costs</td>
<td>27,238,746</td>
</tr>
<tr>
<td>Ongoing Support Costs</td>
<td>20,242,548</td>
</tr>
<tr>
<td>Project Support Costs</td>
<td>3,846,198</td>
</tr>
<tr>
<td>Participation Fund</td>
<td>3,150,000</td>
</tr>
<tr>
<td>Grand Total</td>
<td>161,140,400</td>
</tr>
</tbody>
</table>
Current estimate of total 2020-2021 budgetary needs (by funding source)

- Ongoing: 36%
- Project specific: 27%
- KP Fees: 20%
- Indirect support costs: 17%
Current estimates of ongoing 2020-2021 budgetary and staffing needs

<table>
<thead>
<tr>
<th>Estimates (EUR)</th>
<th>Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive</td>
<td>4,636,599</td>
</tr>
<tr>
<td>Intergovernmental Support and Ambition (ISA)</td>
<td>4,220,350</td>
</tr>
<tr>
<td>Communications and Engagement (C&amp;E)</td>
<td>5,808,250</td>
</tr>
<tr>
<td>Operations Coordination</td>
<td>798,000</td>
</tr>
<tr>
<td>Administration, Human Resources and ICT (AS/IT)</td>
<td>2,799,344</td>
</tr>
<tr>
<td>Conference Affairs (CAS)</td>
<td>3,705,500</td>
</tr>
<tr>
<td>Legal Affairs (LA)</td>
<td>3,186,600</td>
</tr>
<tr>
<td>Programmes Coordination</td>
<td>823,200</td>
</tr>
<tr>
<td>Adaptation</td>
<td>6,497,800</td>
</tr>
<tr>
<td>Mitigation</td>
<td>7,336,986</td>
</tr>
<tr>
<td>Means of Implementation</td>
<td>6,077,750</td>
</tr>
<tr>
<td>Transparency</td>
<td>12,346,076</td>
</tr>
<tr>
<td>Grand Total</td>
<td>58,236,454</td>
</tr>
</tbody>
</table>
Current estimates of ongoing 2020-2021 budgetary needs

- Executive and Cross-cutting: 25%
- Operations: 18%
- Programmes: 57%
Current estimates of ongoing 2020-2021 budgetary needs

- Executive: 11%
- ISA: 13%
- C&E: 6%
- Operations Coordination: 6%
- AS/IT: 6%
- CAS: 11%
- LA: 10%
- Programmes Coordination: 7%
- Adaptation: 11%
- Mitigation: 8%
- Means of Implementation: 21%
- Transparency: 1%
Current estimates of regular ongoing 2020-2021 staffing needs

- Executive and Cross-cutting: 27%
- Operations: 18%
- Programmes: 55%
Current estimates of regular ongoing 2020-2021 staffing needs

- Executive: 7%
- ISA: 8%
- C&E: 12%
- Operations Coordination: 2%
- AS/IT: 5%
- CAS: 7%
- LA: 10%
- Programmes Coordination: 10%
- Adaptation: 12%
- Mitigation: 5%
- Means of Implementation: 5%
- Transparency: 1%

- 21%
Current estimates of ongoing 2020-2021 budgetary and staffing needs (by role)

<table>
<thead>
<tr>
<th>Role</th>
<th>Estimated</th>
<th>Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>Constituted bodies</td>
<td>9,593,400</td>
<td>25</td>
</tr>
<tr>
<td>Data and information management</td>
<td>7,014,350</td>
<td>29</td>
</tr>
<tr>
<td>Enhance participation</td>
<td>3,786,336</td>
<td>13</td>
</tr>
<tr>
<td>Intergovernmental Process</td>
<td>30,279,893</td>
<td>113</td>
</tr>
<tr>
<td>Oversight and Administration</td>
<td>4,346,076</td>
<td>17</td>
</tr>
<tr>
<td>Strategic direction</td>
<td>3,225,900</td>
<td>11</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>58,245,954</strong></td>
<td><strong>207</strong></td>
</tr>
</tbody>
</table>
Current estimates of ongoing 2020-21 budgetary needs (by role)

- Constituted bodies: 16%
- Data and information management: 12%
- Enhance participation: 7%
- Intergovernmental Process: 6%
- Oversight and Administration: 7%
- Strategic direction: 52%
Current estimates of ongoing 2020-21 staffing needs (by role)

- 55% Oversight and Administration
- 14% Data and information management
- 14% Intergovernmental Process
- 12% Constituted bodies
- 8% Enhance participation
- 6% Others

Chart showing the percentage of staffing needs for each category.
Part II: Overview of the secretariat workstreams
## Programmes

<table>
<thead>
<tr>
<th>Adaptation</th>
<th>Mitigation</th>
<th>Means of Implementation</th>
<th>Transparency</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Assessing vulnerabilities and sharing knowledge</td>
<td>• Mitigation efforts</td>
<td>• Climate Finance</td>
<td>• Transparency framework implementation</td>
</tr>
<tr>
<td>• Building adaptive capacity and responding to impacts</td>
<td>• Cooperative implementation</td>
<td>• Technology Development and Transfer</td>
<td>• Transparency infrastructure and services</td>
</tr>
<tr>
<td>• Enhancing action and reporting on progress</td>
<td>• Mitigation activity standards</td>
<td>• Capacity-Building</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• CDM/JI Operations</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>


Adaptation

Assessing vulnerabilities and sharing knowledge

- Local Communities and Indigenous Peoples Platform and its Facilitative Working Group
- Nairobi work programme on impacts, vulnerability and adaptation

Building adaptive capacity and responding to impacts

- National Adaptation Plans and National Adaptation Programmes of Action
- Least Developed Countries Expert Group
- Warsaw International Mechanism for Loss and Damage associated with Climate Change Impacts and its Executive Committee

Enhancing action and reporting on progress

- Adaptation Committee
- Adaptation Communications
- Adaptation Registry
Mitigation

Mitigation efforts
- Nationally Determined Contributions
- Sectoral mitigation issues
- Response Measures

Cooperative Implementation
- Article 6 of the Paris Agreement
- Intergovernmental oversight of CDM, JI, IET
- Data Management systems - ITL, NAMA registry, NDC registry, system for corresponding adjustment under Art.6.2

Mitigation Activity Standards
- Baselines and monitoring standards
- Accreditation standards for third party verifiers
- Procedures and guidelines for compliance against CDM/JI standards
- Quality assurance for regulatory documentation

CDM/JI Operations
- CDM EB, JISC, CDM AP and CDM MP
- Operation of CDM/JI information systems
- Compliance assessment of projects, programmes and entities
- CDM Stakeholders
Means of Implementation

**Climate Finance**
- Standing Committee on Finance including biennial assessment and overview of climate finance flows and reports on the determination of the needs of developing country Parties
- Biennial High Level Ministerial Dialogue
- Long term climate finance workshops
- Engagement with the operating entities of the Financial Mechanism

**Technology Development and Transfer**
- Technology Executive Committee
- Technology Framework under the Paris Agreement
- Technology Needs Assessments
- Engagement with the Climate Technology Centre and Network
- Poznan Strategic Framework

**Capacity-building**
- Paris Committee on Capacity-building
- Durban Forum
- Capacity-building Portal
- Collecting, aggregating and assessing information on capacity building needs and gaps
Transparency

Transparency Framework Implementation

- Biennial Reports and International Assessment and Review
- Biennial Update Reports and International Consultation and Analysis
- Greenhouse gas inventories and annual reviews
- Enhanced Transparency Framework

Transparency Infrastructure and Services

- Consultative Group of Experts
- Training and certification
- Data management systems related to transparency, including Common Reporting Format and Compilation and Accounting Database
## Operations

<table>
<thead>
<tr>
<th>Legal Affairs</th>
<th>Conference Affairs Services</th>
<th>AS, HR, ICT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Legal support to intergovernmental process</td>
<td>Meetings Management</td>
<td>Administrative Services</td>
</tr>
<tr>
<td>Facilitate treaty implementation</td>
<td>Documents</td>
<td>Human Resources</td>
</tr>
<tr>
<td>Institutional and General Legal support</td>
<td></td>
<td>Information and Communications Technology</td>
</tr>
</tbody>
</table>

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Part II: Secretariat workstreams
Legal Affairs

Legal support to intergovernmental process
- Legal support to governing and subsidiary bodies and their agenda items
- Support for consultations of elections

Facilitate treaty implementation
- KP Compliance Committee
- Paris Agreement Implementation and Compliance Committee
- Legal support to constituted bodies and institutional arrangements
- Legal advice on questions relating to ratification, implementation of the Convention, the Kyoto Protocol and the Paris Agreement

Institutional and General Legal support
- Development and finalization of legal instruments
- Advice on secretariat institutional framework
Conference Affairs Services

Meetings Management

- Consolidate new innovative process to make registration of participants more efficient, including incorporating daily badge system
- Delivery of the full range of conference-related facilities and services
- Manage funding for participation and facilitating issuances of visas for participation

Documents

- Electronic management and processing of documents
- Ensure editing and translation capacity for all meetings
Administrative Services, Human Resources and ICT

Administrative Services
- Financial Resource Management including financial services for internal and external clients, planning, coordination and monitoring of the secretariat’s budgets and statutory reporting and Management of funds
- Procurement and General Services including travel services for external and internal clients, building management and internal logistical support

Human Resources
- Strategic Human Resources management
- Recruitment / talent and performance management
- Staff development and learning
- Staff administration

Information Communication Technology
- Infrastructure, network and end-user support
- Information security and governance
- Institutional and mandated systems
## Cross-cutting areas of work & Executive Direction and Management

<table>
<thead>
<tr>
<th>Intergovernmental Support and Ambition</th>
<th>Communication and Engagement</th>
<th>Executive Direction and Management</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Body and process support</td>
<td>• Communications and Knowledge</td>
<td></td>
</tr>
<tr>
<td>• Innovation and ambition</td>
<td>• Engagement on Action</td>
<td></td>
</tr>
</tbody>
</table>
Intergovernmental Support and Ambition

Body and Process Support

- Coordination of procedural, substantive and/or logistical support to governing, subsidiary and constituted bodies
- Protocol and External Relations
- Effective, consistent and streamlined operation of intergovernmental support

Innovation and Ambition

- Global stocktake
- Research and Systematic Observation
- Science and IPCC
- Review of temperature goal
- Track progress made against established ambition
- Coordination of innovation initiatives to drive efficiency and effectiveness
**Communication and Engagement**

**Communications and Knowledge**
- Develop strategic communication and its products
- Media management
- Coordination and guidance of internal and external communication
- Systematic management of secretariat’s information, knowledge and records

**Engagement on Action**
- Mandated engagement activities including: gender, ACE, observers
- Marrakesh Partnership / Champions
- Mobilize UN system and other organizations and networks in support of the UNFCCC process and its outcomes
- Establish partnerships and mobilise resources
Executive Direction and Management

- Strategic direction
- Overall internal management
- Oversight of support to the intergovernmental process
- Strategic communications and outreach
- Coordination of inter-agency work
- Organizational development and oversight
Questions?
Thank you!