2018-2019 UNFCCC work programme objectives and activities under the proposed core budget and related projects for funding under the Trust Fund for Supplementary Activities as compared to the zero nominal growth scenario

### **Adaptation programme**

**Objective 1**: support Parties, in particular developing country Parties, in assessing impacts, risks and vulnerability and in developing, implementing, monitoring, evaluating and reporting on adaptation plans, policies and actions in line with the global goal on adaptation

Mandates: Article 4, paragraphs 8 and 9, and Articles 5, 9, 10 and 12 of the Convention and decisions 5/CP.7, 28/CP.7, 1/CP.10, 2/CP.11, 4/CP.11, 1/CP.13, 8/CP.13, 1/CP.16, 6/CP.16, 5/CP.17, 7/CP.17, 3/CP.18, 11/CP.18, 12/CP.18, 2/CP.19, 17/CP.19, 18/CP.19, 2/CP.20, 2/CP.21, 3/CP.21, 4/CP.21, 19/CP.21, 3/CP.22, 4/CP.22, 5/CP.22 and 6/CP.22

Workstream	Ze	ero nominal growth	Prop	osed budget
	Core	Supplementary	Core	Supplementary
Nairobi work	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
programme		<ul> <li>Support negotiations, including the preparation of NWP progress reports and other mandated insession documents</li> <li>Organize and support annual Focal Point Forums under the NWP, as well as other events and technical</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth
		meetings		
		<ul> <li>Implement activities         <ul> <li>(documentation and events) under</li> <li>the NWP to inform adaptation</li> <li>planning and actions at the</li> <li>regional, national and subnational</li> <li>levels, particularly in relation to</li> </ul> </li> </ul>		
		ecosystems, human settlements, water resources, health and economic diversification		

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
		Develop and disseminate     knowledge products		
	<ul> <li>Baseline IT maintenance of the adaptation knowledge portal</li> </ul>	<ul> <li>Full support for the adaptation knowledge portal</li> <li>Develop, manage and maintain web pages</li> </ul>		
Process for the formulation and implementation of national adaptation plans (NAPs)	Activities and outputs  - Support negotiations, including the preparation of annual NAP progress reports and other mandated in-session documents	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
	<ul> <li>Support the 2018 review: prepare 25% of the mandated technical documentation (the zero nominal growth scenario entails the freezing of a P-2 position that was included in the 2016–2017 budget)</li> </ul>	<ul> <li>Support the 2018 review: prepare 75% of the mandated technical documentation and organize one meeting on progress made in the NAP process</li> </ul>	Support the 2018 review: prepare 50% of the mandated technical documentation	<ul> <li>Support the 2018 review: prepare 50% of the mandated technical documentation and organize one meeting on progress made in the NAP process</li> </ul>
		<ul> <li>Support participation of non-LDCs in five regional training workshops on NAPs</li> <li>Support participation of non-LDCs in annual NAP Expos</li> </ul>		Same as for zero nominal growth
	<ul> <li>Engage with the GEF and the GCF to facilitate access to funding</li> </ul>		Same as for zero nominal growth	
		<ul> <li>Develop, manage and maintain web pages</li> </ul>	Develop, manage and maintain     web pages	
Least Developed Countries Expert Group (LEG)	Activities and outputs  - Support negotiations, including the preparation of biannual LEG reports and other mandated insession documents	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
	<ul> <li>Organize and support two meetings of the LEG</li> </ul>	<ul> <li>Organize and support two meetings of the LEG</li> </ul>	<ul> <li>Organize and support three meetings of the LEG</li> </ul>	<ul> <li>Organize and support one meeting of the LEG</li> </ul>
		<ul> <li>Organize and support other events</li> </ul>		Same as for zero nominal growth

Zero nominal growth		Proposed budget	
Core	Supplementary	Core	Supplementary
	<ul> <li>and meetings, as requested</li> <li>Organize and support five regional training workshops on NAPs for the LDCs</li> <li>Organize and support annual NAP</li> </ul>	<ul> <li>Staff support to five regional training workshops on NAPs for the LDCs</li> <li>Staff support to annual NAP Expos</li> </ul>	Organize five regional training workshops on NAPs for the LDCs     Organize annual NAP Expos
Develop 25% of the LEG     workplan's deliverables (technical,     training and outreach material,     e.g. NAP case studies), including     those related to the PA mandates	<ul> <li>Develop 75% of the LEG         workplan's deliverables (technical,         training and outreach material,         e.g. NAP case studies), including         those related to the PA mandates</li> </ul>	Develop 50% of the LEG     workplan's deliverables (technical,     training and outreach material,     e.g. NAP case studies), including     those related to the PA mandates	Develop 50% of the LEG     workplan's deliverables (technical,     training and outreach material,     e.g. NAP case studies), including     those related to the PA mandates
<ul> <li>Technical support to LDC Parties in implementing national adaptation programmes of actions (NAPAs)</li> </ul>		Same as for zero nominal growth	
Baseline IT maintenance of NAP     Central	<ul> <li>Full support for NAP Central</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth
	<ul> <li>Develop, manage and maintain web pages</li> </ul>	<ul> <li>Develop, manage and maintain web pages</li> </ul>	
Activities and outputs     Support negotiations, including the preparation of the annual AC report and other mandated insession documents	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
Organize and support two     meetings of the AC	<ul> <li>Organize and support two meetings of the AC</li> </ul>	<ul> <li>Organize and support three meetings of the AC</li> </ul>	<ul> <li>Organize and support one meeting of the AC</li> </ul>
	<ul> <li>Organize and support the Annual Adaptation Forum, other events, workshops and expert meetings</li> </ul>		Same as for zero nominal growth
Develop 50% of the AC workplan's deliverables (technical, information and outreach material), including those related to the PA mandates  Develop, manage and maintain	<ul> <li>Develop 50% of the AC workplan's deliverables (technical, information and outreach material), including those related to the PA mandates</li> </ul>	Same as for zero nominal growth  Same as for zero nominal growth	Same as for zero nominal growth
	Core  Develop 25% of the LEG workplan's deliverables (technical, training and outreach material, e.g. NAP case studies), including those related to the PA mandates  Technical support to LDC Parties in implementing national adaptation programmes of actions (NAPAs)  Baseline IT maintenance of NAP Central  Activities and outputs  Support negotiations, including the preparation of the annual AC report and other mandated in- session documents  Organize and support two meetings of the AC  Develop 50% of the AC workplan's deliverables (technical, information and outreach material), including those related	Core Supplementary and meetings, as requested  Organize and support five regional training workshops on NAPs for the LDCs  Develop 25% of the LEG workplan's deliverables (technical, training and outreach material, e.g. NAP case studies), including those related to the PA mandates  Technical support to LDC Parties in implementing national adaptation programmes of actions (NAPAs)  Baseline IT maintenance of NAP Central  Activities and outputs  Support negotiations, including the preparation of the annual AC report and other mandated insession documents  Organize and support two meetings of the AC  Develop 50% of the AC workplan's deliverables (technical, training and outreach material), including the preparation of the annual AC report and other mandated insession documents  Organize and support two meetings of the AC  Develop 50% of the AC workplan's deliverables (technical, information and outreach material), including those related to the PA mandates	Core   Supplementary   Core   and meetings, as requested

Workstream	Zero nomi	inal growth	Propose	d budget
	Core	Supplementary	Core	Supplementary
	web pages			
Loss and damage under the Warsaw International Mechanism for Loss and Damage (WIM)	Activities and outputs	Activities and outputs     Support negotiations, including the preparation of the annual ExCom report and other mandated insession documents	Activities and outputs  - Support negotiations, including the preparation of the annual ExCom report and other mandated in-session documents	Activities and outputs
and its Executive Committee (ExCom)	<ul> <li>Organize two meetings of ExCom</li> </ul>	<ul> <li>Staff support to two meetings of ExCom</li> <li>Organize and support two meetings of ExCom</li> </ul>	<ul> <li>Organize and support three meetings of ExCom</li> </ul>	Organize and support one meeting of ExCom
		<ul> <li>Organize and support meetings of the task forces, events and expert meetings</li> </ul>		Same as for zero nominal growth
		<ul> <li>Develop 100% of ExCom workplan's deliverables (technical, information and outreach material)</li> </ul>	<ul> <li>Develop 50% of the ExCom workplan's deliverables (technical, information and outreach material)</li> </ul>	<ul> <li>Develop 50% of the ExCom workplan's deliverables (technical, information and outreach material)</li> </ul>
	<ul> <li>Baseline IT maintenance of the clearing house for risk transfer</li> </ul>	<ul> <li>Full support for the clearing house for risk transfer</li> <li>Develop, manage and maintain web pages</li> </ul>	<ul> <li>Baseline IT maintenance of the clearing house for risk transfer</li> <li>Develop, manage and maintain web pages</li> </ul>	<ul> <li>Full support for the clearing house for risk transfer</li> </ul>
		<ul> <li>Facilitate contributions and inputs from relevant experts and organizations</li> </ul>		Same as for zero nominal growth

**Objective 2**: support Parties in improving the scientific basis for international climate policy, action and assessment, in periodically reviewing the adequacy of the global goal to limit global warming to well below 2 °C above pre-industrial levels and in taking stock globally of the implementation of the Paris Agreement

**Mandates**: Article 2, Article 4, paragraph 1(g) and (h), and Articles 5, 9 and 12 of the Convention and decisions 8/CP.3, 14/CP.4, 5/CP.5, 11/CP.9, 5/CP.10, 11/CP.13, 9/CP.15, 1/CP.16, 2/CP.17, 16/CP.17, 1/CP.18, 1/CP.21 and 1/CP.22

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary

Workstream	Zero nomi	nal growth	Propo	osed budget
	Core	Supplementary	Core	Supplementary
Science, research and systematic observation	Activities and outputs     Support negotiations, including the preparation of technical documentation and other mandated in-session documents	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
	<ul> <li>Organize and support the annual research dialogue, the Earth Information Day and technical meetings with the IPCC</li> </ul>	Support poster sessions,     webcasting and expert     participation in the annual research     dialogue and the Earth Information Day	Same as for zero nominal growth	Same as for zero nominal growth
		Organize and support workshops on research and systematic observation, including in collaboration with the IPCC and GCOS		Same as for zero nominal growth
	<ul> <li>Develop, manage and maintain web pages</li> </ul>		Same as for zero nominal growth	
Periodic review of the adequacy of, and overall progress towards, the long-term	Activities and outputs  - Support negotiations, including the preparation of technical documentation and other mandated in-session documents	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
global goal	<ul> <li>Develop, manage and maintain web pages</li> </ul>		Same as for zero nominal growth	
Global stocktake	Activities and outputs  - Support negotiations, including the preparation of mandated in-session documents	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
		Develop mandated technical papers, information papers and other documents		Same as for zero nominal growth
		<ul> <li>Organize and support special events of the SBSTA and the IPCC and meetings of the IPCC—UNFCCC</li> </ul>		Same as for zero nominal growth

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
		Joint Working Group		
		<ul> <li>Contribute to plenary meetings of the IPCC during its sixth assessment cycle</li> </ul>		Same as for zero nominal growth
	<ul> <li>Develop, manage and maintain web pages</li> </ul>		Same as for zero nominal growth	

**Objective 3**: support Parties and the intergovernmental process by facilitating adaptation-related reporting and the fulfilment of transparency requirements under the Paris Agreement, ensuring synergy and integration of climate action with the Sustainable Development Goals, strategically engaging with a wide range of stakeholders and effectively disseminating authoritative data and information

Mandates: decisions 2/CP.11, 1/CP.13, 1/CP.16, 6/CP.16, 2/CP.19, 17/CP.19, 1/CP.21 and 1/CP.22

Workstream	Zero non	ninal growth	Propos	sed budget
	Core	Supplementary	Core	Supplementary
Adaptation-related reporting and transparency requirements	Activities and outputs	Activities and outputs     Support negotiations and the preparation of mandated in-session documents	Activities and outputs     Support negotiations and the preparation of mandated insession documents	Activities and outputs
under the Paris Agreement		<ul> <li>Develop mandated technical papers, information papers and other documents</li> </ul>		Same as for zero nominal growth
		<ul> <li>Managing the flow of information on the implementation of the PA, including through the PA progress tracker</li> </ul>		Same as for zero nominal growth
	<ul> <li>Baseline IT maintenance of the adaptation registry, as appropriate</li> <li>Develop, manage and maintain web pages</li> </ul>	<ul> <li>Full support of the adaptation registry, as appropriate</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth
Sustainable	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
Development Goals (SDGs)		<ul> <li>Coordinate the secretariat's input into the SDG process, in its role as</li> </ul>		Same as for zero nominal growth

Workstream	Zero nominal growth		Propose	ed budget
	Core	Supplementary	Core	Supplementary
		custodian agency for climate indicators, including providing advice and contributing to the development of workplans		
Technical examination process on adaptation	Activities and outputs  - Support negotiations and the preparation of mandated insession documents, as required	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
		Organize and support technical expert meetings and develop technical papers  Payalan manage and maintain web.		Same as for zero nominal growth  Same as for zero nominal growth
		<ul> <li>Develop, manage and maintain web pages</li> </ul>		Same as for zero nominal growth
Local communities and indigenous communities platform	Activities and outputs	Activities and outputs     Support negotiations and the preparation of mandated in-session documents, as required	Activities and outputs	Activities and outputs Same as for zero nominal growth
	Baseline IT maintenance of the platform, as appropriate	<ul> <li>Operationalize and support the local communities and indigenous peoples platform, as appropriate</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth
Programme-wide	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
stakeholder engagement and outreach		<ul> <li>Engage partners of the Nairobi work programme, including regional centres and networks, in collaboration with the AC and the LEG to strengthen communities of practice and networks at different levels</li> </ul>		
	Develop 25% of the programme- wide knowledge products, outreach materials and newsletters	Develop 75% of the programme-wide knowledge products, outreach materials and newsletters      Service social media platforms	Same as for zero nominal growth	Same as for zero nominal growth

## Finance, Technology and Capacity-building programme

**Objective 1**: Catalysing cooperation among Parties and relevant stakeholders and facilitating the work of the Standing Committee on Finance so as to stimulate the mobilization, delivery and transparency of climate finance and thereby enable the effective implementation of the Convention and the Paris Agreement

Mandates: Article 11 of the Convention, decisions 1/CP.13, 1/CP.16, 2/CP.17, 3/CP.17, 1/CP.18, 3/CP.19, 5/CP.20 and 1/CMP.3 and Article 9 of the Paris Agreement

Workstream	Zero nomi	nal growth	Proposed	budget
	Core	Supplementary	Core	Supplementary
Intergovernmental pr	rocess, with priority to support the work pro	ogramme of the Paris Agreement		
Intergovernmental process on climate finance under the COP,	Activities and outputs  - Support negotiations on 10–13 climate finance agenda items	Activities and outputs  - Preparation of technical papers for the reviews of the	Activities and outputs Same as for zero nominal growth	Activities and outputs Same as for zero nominal growth
CMP and SBI/SBSTA	<ul> <li>Official documents for SBs,</li> <li>CMP, COP and CMA</li> </ul>	Financial Mechanism and Adaptation Fund  Technical papers and reports		
Long-term finance	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
work programme	<ul> <li>Support the organization of long-term finance in-session workshops, including the organization of the biennial high-level ministerial dialogue on climate finance</li> <li>Preparation of background documents, COP reports and compilation and synthesis of strategies and approaches to mobilize climate finance</li> </ul>	- Participation of resource persons in in-session workshops and high-level ministerial dialogue	<ul> <li>Support the organization of long-term finance in-session workshops, including the organization of the biennial high-level ministerial dialogue on climate finance</li> <li>Preparation of background documents, COP reports and compilation and synthesis of strategies and approaches to mobilize climate finance</li> <li>CMA decisions</li> </ul>	Same as zero nominal growth
Intergovernmental process related to transparency of support under the COP, SBSTA, APA and CMA	Activities and outputs  - Support the negotiations on matters relating to transparency of support provided and received; organization of in-session	Activities and outputs - None	Activities and outputs Same as for zero nominal growth	Activities and outputs - None

**Activities and outputs** 

Same as for zero nominal growth

Workstream	Zero nomii	nal growth	Propos	ed budget
	Core	Supplementary	Core	Supplementary
	workshops/roundtables			
	<ul> <li>Official documents, technical</li> </ul>			
	papers and reports			
Compilation and	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
synthesis on climate	<ul> <li>Preparation of compilation and</li> </ul>	- None	Same as for zero nominal growth	- None
finance and capacity-	synthesis based on reports			
building	provided by Parties			
	<ul> <li>Official documents for SBs and</li> </ul>			
	COP/CMA sessions and support			
	for in-session events			
2. Support work of const  Meetings of the SCF	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
Wicetings of the Sci	<ul> <li>Support the organization of the</li> </ul>	- Organization of the meetings	Same as for zero nominal growth	Same as for zero nominal growth
	annual meetings of the SCF	of the SCF	Same as for zero nominal growth	Same as for zero nominal growth
	<ul> <li>Recommendations to the COP,</li> </ul>	of the ser		
	including draft guidance to the			
	operating entities			
Work programme of	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
the SCF	<ul> <li>Support the implementation</li> </ul>	- Preparation of technical	Same as for zero nominal growth	Same as for zero nominal growth
	work programme of the SCF	papers		
	Background documents, and			
	reports of the SCF to the COP;			
	organization of technical			
	meetings and webinars with			
	The compound we commers with			

Organization of the Forum

of experts and resource

and funding for participation

**Activities and outputs** 

Same as for zero nominal growth

**Activities and outputs** 

persons

key stakeholders

Support the design and

organization of the annual SCF forum, including liaison work

with partner organizations and

**Activities and outputs** 

Annual forum on

SCF

climate finance of the

Workstream	Zero nomir	nal growth	Proposed budget	
	Core	Supplementary	Core	Supplementary
Biennial assessment and overview of climate finance flows	host governments  - Background documents, technical papers and forum reports containing recommendations to the COP  Activities and outputs  - Support the preparation of the report on the biennial assessment and overview of climate finance flows and the convening of technical meetings with data providers; support the presentation and dissemination of the report  - Official documents, background documents to the SCF and report to the COP	Activities and outputs  - Data gathering and collation, surveys and drafting technical papers for the different chapters of the BA report	Activities and outputs Same as for zero nominal growth	Activities and outputs Same as for zero nominal growth
	e with partner organizations and other activ		I a	
Mobilization of climate	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
finance	Support the work on mobilization of all sources, financial instruments and	<ul> <li>COP recommendations, reports and publications</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth

Mobilization of climate	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
finance	<ul> <li>Support the work on</li> </ul>	<ul> <li>COP recommendations,</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth	
	mobilization of all sources,	reports and publications			
	financial instruments and				
	policies, delivery channels,				
	needs of developing countries				
	and access to climate finance in				
	accordance with the provisions				
	of the Paris Agreement by				
	engaging with MDBs, IFIs and				
	bilateral agencies; COP				
	recommendations, reports and				
	publications				
	<ul> <li>Data and information serve as</li> </ul>				
	inputs to the official				
	documents prepared for LTF				

Workstream	Zero nomii	nal growth	Propose	d budget
	Core	Supplementary	Core	Supplementary
	and background documents to the SCF			
Intergovernmental	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
process on climate	<ul> <li>Support both in-session and</li> </ul>	<ul> <li>Preparation of technical</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth
finance under the APA	intersessionally the	papers and support		
and the CMA	intergovernmental process on climate finance under the APA and the CMA, particularly on issues relating to the Adaptation Fund, transparency and the global stocktake  - Official documents, technical papers and decisions			

**Objective 2**: support Parties and the intergovernmental process by catalysing cooperation among Parties and relevant stakeholders, including by facilitating the work of the Technology Executive Committee, so as to stimulate the development and transfer of technologies and thereby enable the effective implementation of the Convention and the Paris Agreement

Mandates: decisions 4/CP.7, 3/CP.13, 4/CP.13, 1/CP.16, 2/CP.17, 4/CP.17, 1/CP.18, 13/CP.18, 14/CP.18, 25/CP.19, 17/CP.20, 1/CP.21, 13/CP.21, 14/CP.22 and 15/CP.22

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Intergovernmental process, with priority to support the work programme of the Paris Agreement				

Workstream	Zero nom	inal growth	Proposed by	udget
	Core	Supplementary	Core	Supplementary
Technology framework established under	Activities and outputs  - Supporting negotiation groups during the SBs and COP	Activities and outputs  — Technical/analytical documents to support the implementation	Activities and outputs  - Supporting negotiation groups during the SBs and COP	Activities and outputs Same as for zero nominal growth
Article 10	<ul> <li>Processing draft SB conclusions, draft COP/CMA</li> </ul>	of the three thematic areas of the technology framework	<ul> <li>Processing draft SB conclusions, draft COP/CMA decisions and</li> </ul>	
Periodic assessment	decisions and official	<ul><li>One event</li></ul>	official documents	
of the Technology	documents		Technical/analytical documents	
Mechanism	Technical/analytical		to support the implementation	
	documents to support the		of three thematic areas of the	
	implementation of two thematic areas of the		technology framework	
	technology framework			
Support to other	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
technology-related	<ul> <li>Liaise with and provide</li> </ul>	- None	Same as for zero nominal growth	- None
matters under the	necessary support/input to		Ŭ	
Paris Agreement,	relevant work and activities			
including the GST and	on technology-related			
NDCs	matters under the Paris			
	Agreement, including the GST			
	and NDCs			
	<ul> <li>Analytical input on</li> </ul>			
	technology-related matters to			
	support the preparation of			
	official documents for SB and			
	CMA sessions			
Intergovernmental	CMA decisions  Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
Intergovernmental process on work of	Activities and outputs  - Provide timely and effective	Activities and outputs	Activities and outputs Same as for zero nominal growth	Activities and outputs
the SBSTA and on	support to the pre-sessional	- None	Jame as for zero nonlinar growth	- None
technology-related	and in-session work of the			
matters (work of the	SBSTA, SBI, COP and CMA			
SBSTA, SBI, COP and	intergovernmental process on			
CMA)	technology-related matters			
	(particularly items on the joint			
	annual report of the TEC and			

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
	the CTCN, the Poznan strategic programme, and linkages between the Technology Mechanism and the Financial Mechanism)  - Support the work of the SBSTA, including pre-, in- and post-sessional  - Official documents for SBs, COP/CMA sessions; COP/CMA decisions; servicing of SBs and COP/CMA sessions, which may include in-session events  - Official documents, annotations, agendas, support to SBSTA Chair, and liaising with regional groups and Parties			
2. Support work of co		Autotation and annual	Aut. tate and entered	A stitute and a struct
Support to the TEC in supporting the implementation of the Paris Agreement on technology related-matters in accordance with decision 1/CP.21	Activities and outputs  - TEC recommendations and official TEC documents for SB and CMA sessions on RD&D and endogenous technologies  - CMA decisions	- None	Activities and outputs Same as for zero nominal growth	Activities and outputs - None

Workstream	Zero nom	inal growth	Proposed	budget	
	Core	Supplementary	Core	Supplementary	
Workplan of the TEC	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
in line with its functions agreed in decisions 1/CP.16 and 4/CP.17	<ul> <li>Support the implementation of the workplan of the TEC in line with its functions agreed in decisions 1/CP.16 and 4/CP.17, including the work in six thematic areas: adaptation technologies, climate technology financing, emerging and cross-cutting issues, mitigation technologies, RD&amp;D and innovation, and technology needs assessments</li> <li>Recommendations, reports and publications, including TEC briefs, technical papers</li> </ul>	Support the implementation of the workplan of the TEC in six thematic areas     Recommendations, reports and publications, including TEC briefs, technical papers and background papers (one event)	Same as for zero nominal growth	Same as for zero nominal growth	
Meetings of the Technology Executive Committee	and background papers  Activities and outputs  - Facilitate the organization of meetings of the Technology Executive Committee  - Two meetings during the biennium	Activities and outputs  - Facilitate the organization of meetings of the Technology Executive Committee  - Two meetings during the biennium	Activities and outputs  - Facilitate the organization of meetings of the Technology Executive Committee  - Three meetings during the biennium	Activities and outputs  - Facilitate the organization of meetings of the Technology Executive Committee  - One meetings during the biennium	
3. Activities to collabora	3. Activities to collaborate with partner organizations and other activities				
Collaborate with relevant stakeholders to mobilize support for the operation of the Technology Mechanism	Activities and outputs  - Collaborate with relevant stakeholders (including representatives of the GEF secretariat, GCF secretariat, CTCN, UNEP and BINGOs, RINGOs and ENGOs, etc.) in	Activities and outputs - None	Activities and outputs Same as for zero nominal growth	Activities and outputs - None	

Workstream	Zero nom	inal growth	Propose	d budget
	Core	Supplementary	Core	Supplementary
Support to relevant work on technology-	support for the effective operations of the Technology Mechanism  - COP recommendations, reports and publications  Activities and outputs  - Liaise with and provide	Activities and outputs - None	Activities and outputs Same as for zero nominal growth	Activities and outputs - None
related matters, including TNAs, NAPs, compilation and synthesis of NCs and BRs	necessary support/input to relevant work and activities on technology-related matters, including TNAs, NAPs, compilation and synthesis of NCs and BRs  - Servicing meetings and events, and COP recommendations, reports and publications	None		
Technology	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
information platform to provide outreach on the work of the Technology Mechanism	<ul> <li>Regularly update the technology information platform of the Technology Mechanism on the UNFCCC website to provide information on the status of the work of the TEC and provide linkage to the KMS of the CTCN to provide information on the support provided by the CTCN</li> <li>Up-to-date information platform on technology-related issues</li> </ul>	- None	Same as for zero nominal growth	- None
Management,	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
coordination and administration of the	<ul> <li>Management, coordination and administration of the</li> </ul>	- None	Same as for zero nominal growth	- None

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
technology sub-	technology sub-programme			
programme	<ul> <li>Official documents for SBs,</li> </ul>			
	COP/CMA sessions; COP/CMA			
	decisions; servicing of SBs and			
	COP/CMA sessions			

**Objective 3**: support Parties and the intergovernmental process by catalysing cooperation among Parties and relevant stakeholders, including by facilitating the work of the Paris Committee on Capacity-building, so as to stimulate action and ensure coherent delivery of capacity-building support and thereby enable the effective implementation of the Convention, the Kyoto Protocol and the Paris Agreement

Mandates: Article 4, paragraph 5, of the Convention, Article 10(e) of the Kyoto Protocol, Article 11 of the Paris Agreement and decisions 2/CP.7, 3/CP.7, 1/CP.16, 2/CP.17, 13/CP.17, 1/CP.18, 21/CP.18 and 1/CP.21

Workstream	Zero non	ninal growth	Propos	sed budget
	Core	Supplementary	Core	Supplementary
Intergovernmental	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
process on capacity- building	<ul> <li>Support the negotiations on capacity-building under the COP, CMP and SBI</li> <li>Official documents and background documents, including compilation and synthesis of capacity-building activities submitted by Parties, United Nations agencies and international</li> </ul>	- Preparation of technical papers, particularly on the reviews of the frameworks for capacity-building	Same as for zero nominal growth	Same as for zero nominal growth
	organizations			
Durban Forum on	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
capacity-building	<ul> <li>Prepare the programme design, background technical papers and reports to the SBI; arrange for the participation of experts and resource persons</li> </ul>	- Organize the Durban Forum	Same as for zero nominal growth	Same as for zero nominal growth

Workstream	Zero non	ninal growth	Propo	sed budget
	Core	Supplementary	Core	Supplementary
	<ul> <li>Background information and reports</li> </ul>			
Paris Committee on capacity-building	Activities and outputs  - Provide technical support intersessionally and during the in-session meetings of the PCCB; prepare background papers and reports of the PCCB; implement the capacity-building workplan, including the setting up and maintenance of its website  - Report containing recommendations to the COP;	Activities and outputs  - Organize the in-session meetings of the PCCB	Activities and outputs Same as for zero nominal growth	Activities and outputs Same as for zero nominal growth
	mobilization of capacity- building support – Organize the in-session meetings of the PCCB			

#### Mitigation, Data and Analysis programme

**Objective 1**: support the implementation of the current measurement, reporting and verification framework, with an emphasis on transparency and mitigation ambition, and the development and implementation of the Paris Agreement work programme, in particular for transparency, nationally determined contributions and response measures

**Mandates**: Articles 4, 8 and 12 of the Convention, Articles 3, 5, 7 and 8 of the Kyoto Protocol, Articles 4, 13 and 17 of the Paris Agreement and decisions 9/CP.2, 3/CP.5, 4/CP.5, 6/CP.5, 17/CP.8, 12/CP.9, 1/CP.10, 7/CP.11, 1/CP.16, 9/CP.16, 2/CP.17, 19/CP.18, 20/CP.18, 13/CP.19, 14/CP.19, 20/CP.19, 22/CP.19, 24/CP.19, 13/CP.20, 15/CP.20, 1/CP.21, 1/CP.22, 5/CMP.1, 13/CMP.1, 15/CMP.1, 22/CMP.1, 27/CMP.1, 2/CMP.7, 6/CMP.9, 4/CMP.11 and 1/CMA.1

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Data analysis,	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs

Workstream	Zero nominal growth		Proposed budget		
	Core	Supplementary	Core	Supplementary	
reporting and	Support Parties' negotiations on matters	Support Parties' negotiations on matters	Same as for zero nominal growth	Same as for zero nominal growth	
dissemination	relating to GHG data. Core budget	relating to GHG data; the core budget			
	covers support to the negotiations;	covers support to the negotiations and			
	supplementary budget covers extra	the supplementary budget covers extra			
	support for the preparation of data	support for the preparation of data			
	compilations/reports	compilations/reports			
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
	Respond to internal and external	NA	Same as zero nominal growth	NA	
	inquiries relating to GHG data. Staff cost				
	from core budget only				
		_		_	
		_		_	
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
	Maintain and further develop the	Maintain and further develop the	Same as for zero nominal growth	Same as for zero nominal growth	
	UNFCCC data warehouse (DWH) as the	UNFCCC DWH as the primary IT system			
	primary IT system enabling the storage	enabling the storage and management			
	and management of Parties' data. Core	of Parties' data. Supplementary budget			
	budget covers DWH maintenance	covers the effort to develop the DWH			
		_		_	
		_		_	
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
	Maintain and enhance data exchanges	NA	Same as for zero nominal growth	NA	
	and data-related cooperation with other		_		
	organizations. Staff time and travel cost				
	covered by core budget				
		_		_	
		_		_	
Reporting/review	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
for GHG inventories	Support Parties' negotiations on	NA	Same as for zero nominal growth	NA	
(Annex I)	matters relating to GHG inventory				
( initex i)	reviews. Staff cost from core budget				
	only				
	Office	_			

Workstream	Norkstream Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
	Prepare and conduct the annual meetings of the lead reviewers. One meeting is to be covered by supplementary funds; core budget covers staff effort to service the meetings	One meeting	Two meetings are to be covered by core funds; core budget covers staff effort to service the meetings; supplementary funds to cover some expert support work	Two meetings are to be covered by core funds; core budget covers staff effort to service the meetings; supplementary funds to cover some expert support work
		_		_
		_		_
	Maintain and further develop the compilation and accounting database (CAD) under the Kyoto Protocol. Maintenance is covered by the core budget; supplementary funding is needed to cover multiple/extensive data entries to the system plus enhancements, if any	Maintain and further develop the CAD under the Kyoto Protocol.  Maintenance is covered by the core budget; supplementary funding is needed to cover multiple/extensive data entries to the system plus enhancements, if any	Same as for zero nominal growth	Same as for zero nominal growth
		_		_
		-		_
	Organize the receipt and processing of the submissions of GHG inventory data. Small portion of supplementary funding to cover additional support during peak time	Organize the receipt and processing of the submissions of GHG inventory data. Small portion of supplementary funding to cover additional support during peak time	Same as for zero nominal growth	Same as for zero nominal growth
	Maintain and further develop CRF Reporter as the primary IT system enabling Parties' submission of GHG inventories. Core budget for CRF maintenance; supplementary budget covers the effort to develop the DWH (maintenance is covered by the core budget)	Maintain and further develop CRF Reporter as the primary IT system enabling Parties' submission of GHG inventories. Core budget for CRF maintenance; supplementary budget covers the effort to develop the DWH	Same as for zero nominal growth	Same as for zero nominal growth

Workstream	Zero nomi	nal growth	Propo	sed budget
	Core	Supplementary	Core	Supplementary
	Provide support for the operation of	Provide support for the operation of	Same as for zero nominal growth	Same as for zero nominal growth
	the Compliance Committee under	the Compliance Committee under		
	the Kyoto Protocol. Core budget to	the Kyoto Protocol. Core budget to		
	cover basic support for operations;	cover basic support for operations;		
	small portion of supplementary	small portion of supplementary		
	funding to cover extra support on	funding to cover extra support on		
	data/analysis, if needed	data/analysis, if needed		
	Implement the annual review	Implement the annual review	Same as for zero nominal growth	Same as for zero nominal growth
	process for GHG inventories from	process for GHG inventories from		
	Annex I Parties	Annex I Parties		
	Prepare the compilation and	Prepare the compilation and	Same as for zero nominal growth	Same as for zero nominal growth
	synthesis of information reported on	synthesis of information reported on		
	response measures. Core budget to	response measures. Small portion of		
	cover basic needs	supplementary funding to cover		
		extra support on data/analysis, if		
		needed		
	Maintain and enhance the training	Maintain and enhance the training	Same as for zero nominal growth	Same as for zero nominal growth
	of experts acting as members of the	of experts acting as members of the		
	expert review teams. Core budget to	expert review teams. Supplementary		
	cover minimal staff	budget to cover maintenance of		
		courses plus additional staff plus any		
		developments		
	Maintain and update as required the	Maintain and update as required the	Same as for zero nominal growth	Same as for zero nominal growth
	communication systems needed for	communication systems needed for		
	reviews, such as the Virtual Team	reviews, such as the Virtual Team		
	Room, and the analytical review	Room, and the analytical review		
	tools. Core budget for maintenance	tools. Supplementary budget covers		
		the effort to develop/enhance the		
		systems		
	Prepare/update relevant non-IT	NA	Same as for zero nominal growth	NA
	tools to support the review of GHG			
	inventories, including relevant			

Workstream	Zero nomi	nal growth	Propose	d budget
	Core	Supplementary	Core	Supplementary
	templates and review practice			
	guidance. Staff time covered by core			
	budget (work normally done by core			
	staff)			
IAR process for	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
developed	Support Parties' negotiations on	Support Parties' negotiations on	Same as for zero nominal growth	Same as for zero nominal growth
countries: NC/BR	matters relating to the IAR/MA	matters relating to the IAR/MA		
reporting and	processes. Core budget covers	processes. Core budget covers		
reviews, followed	support to the negotiations;	support to the negotiations;		
by the multilateral	supplementary budget covers extra	supplementary budget covers extra		
assessment (MA)	support for the preparation of data	support for the preparation of data		
	compilations/reports	compilations/reports		
	Maintain and further develop, as	Maintain and further develop, as	Same as for zero nominal growth	Same as for zero nominal growth
	required, the IT tools used in the	required, the IT tools used in the		
	management of NC/BR submissions	management of NC/BR submissions		
	Organize the receipt and processing	NA	Same as for zero nominal growth	NA
	of the submissions of NCs and BRs			
	from Annex I Parties. Staff cost from			
	core budget only			
	Prepare/update relevant analytical	Prepare/update relevant analytical	Same as for zero nominal growth	Same as for zero nominal growth
	review tools to support the review	review tools to support the review		
	of NCs/BRs, including relevant	of NCs/BRs, including relevant		
	templates, review practice guidance,	templates, review practice guidance,		
	etc. Core budget for maintenance	etc. Supplementary budget covers		
		the effort to develop/enhance the		
		systems		
	Prepare and conduct the annual	One meeting is to be covered by	Two meetings are to be covered	Two meetings are to be covered
	meetings of the lead reviewers for	supplementary funds	by core funds; core budget covers	by core funds; core budget covers
	NCs/BRs from Annex I Parties. Core		staff effort to service the	staff effort to service the
	budget covers staff effort to service		meetings; supplementary funds	meetings; supplementary funds
	the meetings		to cover some expert support	to cover some expert support
			work	work

Workstream	Zero nominal growth		Proposed budget		
	Core	Supplementary	Core	Supplementary	
	Maintain and enhance, as needed,	Maintain and enhance, as needed,	Same as for zero nominal growth	Same as for zero nominal growth	
	the training of experts acting as	the training of experts acting as			
	members of the expert review	members of the expert review			
	teams. Core budget to cover	teams. Supplementary budget to			
	minimal staff	cover maintenance of courses plus			
		additional staff plus any			
		developments			
	Maintain and update as required the	Maintain and update as required the	Same as for zero nominal growth	Same as for zero nominal growth	
	communication systems, such as the	communication systems, such as the			
	Virtual Team Room, the MA portal,	Virtual Team Room, the MA portal,			
	and the analytical review tools for	and the analytical review tools for			
	facilitating the review process. Core	facilitating the review process.			
	budget for maintenance	Supplementary budget covers the			
		effort to develop/enhance the			
		systems			
	Implement the review process for	Half to be supported by supplementary	All of the reviews to be supported by		
	NCs/BRs, including the coordination	budget	core budget		
	of the preparation of the review				
	reports by the expert review teams.				
	Half of the reviews to be supported				
	by core budget				
	Support the preparation and	NA	Same as for zero nominal growth	NA	
	conduct of MA during the sessions				
	of the SBs. All staff cost from core				
	budget				
ICA process for	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
developing	Implement the technical analysis	Implement the technical analysis	-Same as zero nominal growth	Same as zero nominal growth	
countries: BUR	process for the technical annex of	process for the technical annex of			
reporting and	BURs (REDD plus), Staff costs for	BURs (REDD plus), Staff costs for			
analysis, followed	both core and supplementary; non-	both core and supplementary; non-			
by the Facilitative	staff costs primarily from	staff costs primarily from			
Sharing of Views	supplementary sources.	supplementary sources.			

Workstream	Zero nomi	nal growth	Propose	d budget
	Core	Supplementary	Core	Supplementary
(FSV)				
	Coordinate the technical assessment	Coordinate the technical assessment	Up to 16 assessments to be covered	Same as for zero nominal growth
	of REDD-plus forest reference levels	of REDD-plus forest reference levels	by the core budget	
	based on the information submitted	based on the information submitted		
	by non-Annex I Parties. Staff costs	by non-Annex I Parties.		
	from core	Supplementary budget for		
		additional staff support		
	Prepare/update relevant non-IT	Prepare/update relevant non-IT	Same as for zero nominal growth	Same as for zero nominal growth
	tools to support the technical	tools to support the technical		
	analysis of BURs and REDD-plus,	analysis of BURs and REDD-plus,		
	including relevant templates, good	including relevant templates, good		
	practice guidance, etc. Core staff for	practice guidance, etc.		
	most of the work	Supplementary funding for some		
		support through consultants, if		
		needed		
	Maintain and further develop as	Maintain and further develop as	Same as for zero nominal growth	Same as for zero nominal growth
	required, in collaboration with the	required, in collaboration with the		
	ICT programme, the IT tools used in	ICT programme, the IT tools used in		
	the management of NC/BUR	the management of NC/BUR		
	submissions. Core budget for	submissions. Supplementary budget		
	maintenance	covers the effort to		
		develop/enhance the systems		
	Maintain and update as required the	Maintain and update as required the	Same as for zero nominal growth	Same as for zero nominal growth
	communication systems, such as the	communication systems, such as the		
	Virtual Team Room, the FSV portal,	Virtual Team Room, the FSV portal,		
	and the analytical review tools for	and the analytical review tools for		
	facilitating the analysis process for	facilitating the analysis process for		
	NCs and BURs. Core budget for	NCs and BURs. Supplementary		
	maintenance	budget covers the effort to		
		develop/enhance the systems		
	Implement the technical analysis	26 from supplementary	36 from core	12 from supplementary
	process for BURs, including the			

Workstream	Zero nomi	inal growth	Propos	sed budget
	Core	Supplementary	Core	Supplementary
	coordination of the preparation of the analysis reports by the technical teams of experts; 22 BUR analyses to be funded from core budget			
	Support the preparation and conduct of FSV during the sessions of the SBs. Core staff to manage preparations and support	Support the preparation and conduct of FSV during the sessions of the SBs. Non-staff costs to support participation of experts from developing countries in these events	Same as for zero nominal growth	Same as for zero nominal growth
Paris Agreement work programme: decisions to operationalize the Agreement	Activities and outputs Support Parties' negotiations on matters relating to the Paris Agreement work programme. Both core and supplementary funding needed: core funding for staff; supplementary funding to support a minimum of possible workshops plus some limited expert support	Activities and outputs Support Parties' negotiations on matters relating to the Paris Agreement work programme. Supplementary funding to support a minimum of possible workshops plus some limited expert support	Activities and outputs Same as for zero nominal growth	Activities and outputs Same as for zero nominal growth
	Support Parties' negotiations on the response measures relating to the Paris Agreement. Core staff for basic support	Support Parties' negotiations on the response measures relating to the Paris Agreement	Same as for zero nominal growth	Same as for zero nominal growth
	Support the implementation of the Paris Agreement work programme following Parties' decisions in 2018. Both core and supplementary funding needed; core funding for staff	Support the implementation of the Paris Agreement work programme following Parties' decisions in 2018. Both core and supplementary funding needed: core funding for staff, supplementary funding to support a minimum of possible workshops plus some expert support	Same as for zero nominal growth	Same as for zero nominal growth

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
		(needed to help in launching the implementation of decisions)		
	Support relevant elements of the work programme of the CGE towards enhancing the capacity of developing countries to implement the transparency framework. All work done by core staff	NA	Same as for zero nominal growth	NA

**Objective 2**: Support Parties in the implementation of their nationally determined contributions and related measures in collaboration with other stakeholders and in pursuance of synergy with the Sustainable Development Goals

**Mandates**: Articles 8 and 12 of the Convention, Articles 4 and 17 of the Paris Agreement and decisions 2/CP.13, 4/CP.15, 1/CP.16, 2/CP.17, 1/CP.18, 9/CP.19, 10/CP.19, 11/CP.19, 12/CP.19, 13/CP.19, 14/CP.19, 15/CP.19, 16/CP.21, 16/CP.21, 17/CP.21, 18/CP.21, 1/CP.22, 2/CMP.7 and 1/CMA.1.

Workstream	Zero non	ninal growth	Propos	ed budget
	Core	Supplementary	Core	Supplementary
Operationalizing	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
NDCs and supporting	Maintain, operate and further develop	Maintain, operate and further develop the	Same as for zero nominal growth	Same as for zero nominal growth
the related processes	the NDC registry	NDC registry		
(facilitative	Core budget for maintenance	Supplementary budget covers the effort to		
dialogues, global		develop/enhance the systems as per usual		
stocktake, long-term		practice		
pathways)				
	Provide support to the implementation	Provide support to the implementation of	Same as for zero nominal growth	Same as for zero nominal growth
	of the facilitative dialogue in 2018	the facilitative dialogue in 2018		
	Core budget to support basic staff and	<ul> <li>Supplementary funding to support</li> </ul>		
	overall coordination	technical analyses and		
		preparation/dissemination of		
		documentation		
	Prepare, as required, technical	Prepare, as required, technical	Same as for zero nominal growth	Same as for zero nominal growth
	documents relating to NDCs, including	documents relating to NDCs, including		
	aggregate assessments	aggregate assessments		

Workstream	Zero non	ninal growth	Propos	sed budget
	Core	Supplementary	Core	Supplementary
	Core budget to support basic staff and overall coordination	<ul> <li>Supplementary funding to support technical analyses and preparation/dissemination of documentation</li> </ul>		
	Support the implementation of the NDC cycle	Support the implementation of the NDC cycle	Same as for zero nominal growth	Same as for zero nominal growth
	Core budget to support basic staff and overall coordination	<ul> <li>Supplementary funding to support technical analyses and preparation/dissemination of documentation</li> </ul>		
Strengthened action	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
to address mitigation at a sectoral level	<ul> <li>Coordinate the technical examination process (TEP) in cooperation with the Adaptation and Sustainable Development Mechanisms programmes and manage the TEP on mitigation, including the preparation of mandated outputs</li> </ul>	Coordinate the TEP in cooperation with the Adaptation and Sustainable Development Mechanisms programmes and manage the TEP on mitigation, including the preparation of mandated outputs	More staff support in delivery scenario	Same as for zero nominal growth
	Minimum staff costs under the core budget	<ul> <li>Supplementary funding for supporting experts/consultants work to support TEMs and related activities</li> </ul>		
	Support Parties' negotiations on matters relating to sectoral issues	Not applicable	Same as for zero nominal growth	Not applicable
	- Core budget for staff cost  Activities and outputs	Activities and outputs	- Activities and outputs	Activities and outputs
	Maintain and if necessary enhance the REDD web platform and information hub	Maintain and if necessary enhance the REDD web platform and information hub	Same as for zero nominal growth	Same as for zero nominal growth
	Core budget for maintenance;	<ul> <li>supplementary budget covers the effort to develop/enhance the systems</li> </ul>		
NDC	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
implementation	<ul> <li>Support developing countries with</li> </ul>	Support developing countries with the	<ul> <li>Same as for zero nominal</li> </ul>	Same as for zero nominal growth

Workstream	Zero nominal growth		Propos	ed budget
	Core	Supplementary	Core	Supplementary
support	the preparation and implementation of their NDCs through enhanced South–South cooperation activities	preparation and implementation of their NDCs through enhanced South–South cooperation activities	growth	
	-Support Parties with the preparation, communication and implementation of their NDCs, including through engagement with international initiatives and the United Nations system	<ul> <li>Support Parties with the preparation, communication and implementation of their NDCs, including through engagement with international initiatives and the United Nations system</li> </ul>		
		_		_

**Objective 3**: Facilitate increasing ambition and build the capacity of Parties and other stakeholders to respond to the evolving needs and opportunities of the climate change process, in particular with regard to transparency, nationally determined contributions and response measures

**Mandates**: Articles 4 and 12 of the Convention, Articles 2 and 3 of the Kyoto Protocol, Articles 13 and 17 of the Paris Agreement and decisions 17/CP.8, 1/CP.10, 1/CP.13, 5/CP.15, 1/CP.16, 1/CP.17, 2/CP.17, 14/CP.17, 2/CP.18, 16/CP.18, 18/CP.18, 19/CP.19, 20/CP.19, 1/CP.21, 11/CP.21, 1/CP.22, 20/CP.22, 5/CMP.7 and 1/CMA.1.

Workstream	Zero nomi	nal growth	Propos	ed budget
	Core	Supplementary	Core	Supplementary
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
		_		_
Implementation of	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
the reporting	-Serve as a secretariat for the	-1 meeting	-3 meetings	-1 meeting
guidelines for	Consultative Group of Experts (2			
developing	CGE meetings under the core			
countries, including	budget during 2018–2019)			
support to the				
Consultative Group				
of Experts				
	-Support (staff cost) the work programme of the Consultative Group	- NA	-Same as for zero nominal growth	– NA

Workstream	Zero nominal growth		Propos	sed budget
	Core	Supplementary	Core	Supplementary
	of Experts			
	-Develop, update and dessiminate	-Develop, update and dessiminate	Same as for zero nominal growth	Same as zero nominal growth
	technical guidance and training	technical guidance and training		
	materials on institutional arrangements	materials on institutional arrangements		
	for MRV, and the process of and the	for MRV, and the process of and the		
	preparation of national	preparation of national		
	communications and biennial update	communications and biennial update		
	reports	reports, , supplementary funding is for		
		support of training materials,		
	-Conduct training workshops and	Conduct training workshops and	Same as for zero nominal growth	Same as zero nominal growth
	webinars for national experts from non-	webinars for national experts from non-		
	Annex I Parties on institutional	Annex I Parties on on institutional		
	arrangements for MRV, and the process	arrangements for MRV, and the process		
	of and the preparation of national	of and the preparation of national		
	communications and biennial update	communications and biennial update		
	reports. Core budget to cover staff cost,	reports. Core budget to cover staff cost,		
	supplementary to cover support in	supplementary to cover support in		
	preparation of training materials,	preparation of training materials,		
	including introduction to Parties via	including introduction to Parties via		
	workshops and webinars; resource	workshops and webinars; resource		
	distribution is the same for both	distribution is the same for both		
	scenarios	scenarios		
	Development and support of IT tools to	Development and support of IT tools to	Same as for zero nominal growth	Same as zero nominal growth
	facilitate reporting by developing	facilitate reporting by developing		
	country Parties, including related	country Parties, including related		
	training activities. Core budget for	training activities. Core budget for		
	maintenance, supplementary budget cover the effort to develop/enhance	maintenance, supplementary budget covers the effort to develop/enhance		
	the systems as per usual practice	the systems as per usual practice		
	(maintenance is covered by the core	(maintenance is covered by the core		
	budget); resource distribution is same	budget); resource distribution is same		
	for both scenarios	for both scenarios		
	TOT BOLLI SCENATIOS	TOT BOTH SCENATIOS		
Capacity-building in	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
relation to mitigation	-Maintain and if necessary enhance the	-Maintain and if necessary enhance the	Same as zero nominal growth	Same as zero nominal growth

Workstream	Zero nomi	nal growth	Proposed budget	
	Core	Supplementary	Core	Supplementary
and NDCs	operation of the NAMA registry	operation of the NAMA registry;		
	-Core budget for maintenance;	Core budget for maintenance;	Same as zero nominal growth	Same as zero nominal growth
	supplementary budget covers the effort	supplementary budget covers the effort		
	to develop/enhance the systems as per	to develop/enhance the systems as per		
	usual practice (maintenance is covered	usual practice (maintenance is covered		
	by the core budget)	by the core budget)		
	Support Parties' negotiations on	Not applicable	Same as zero nominal growth	Not applicable
	matters relating to NAMAs (all work			
	from core staff)			
	Support collaboration with	Support collaboration with	Same as zero nominal growth	Same as zero nominal growth
	stakeholders and partnerships	stakeholders and partnerships		
	supporting the preparation of	supporting the preparation of		
	NCs/BURs and implementation of	NCs/BURs and implementation of		
	NAMAs by developing country Parties	nationally appropriate mitigation		
	(core budget for staff,	actions (NAMAs) by developing country		
C	A salistation and a salessale	Parties	A - Att of Att - a - and - a - a - a - a - a - a - a - a - a -	A sticition and automate Common and
Support to	Activities and outputs	Activities and outputs	Activities and outputs Same as zero	Activities and outputs-Same as zero
strengthened action to address the	Support Parties' negotiations on	Support Parties' negotiations on	nominal growth	nominal growth
impacts of response	matters relating to the impacts of the implementation of response measures	matters relating to the impacts of the implementation of response measures		
measures	implementation of response measures	Implementation of response measures		
illeasures	-Core staff for basic support; work	some supplementary funding for		
	-core stair for basic support, work	further staff supportwork		
	Equal resource for both zero and	-equal resource for both zero and		
	delivery scenario	delivery scenario		
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
	Facilitate increase in the capacity of	-Facilitate increase in the capacity of	Same as zero nominal growth	Same as zero nominal growth
	developing country Parties to assess,	developing country Parties to assess,	Tame do Leio Hommidi Browni	Same do Lei o Hommidi Si owen
	report and address the impacts of the	report and address the impacts of the		
	implementation of response measures	implementation of response measures		
	through the preparation and	through the preparation and		
	dissemination of methodological and	dissemination of methodological and		
	guiding materials, etc.	guiding materials, etc.		
	-Core staff for basic support; s	some supplementary funding for	same	Same as zero nominal growth
		further staff support		

Workstream	Zero nomi	Zero nominal growth		posed budget
	Core	Supplementary	Core	Supplementary
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
	Support implementation of the work	-Support implementation of the work	Same as zero nominal growth	Same as zero nominal growth
	programme of the improved forum,	programme of the improved forum,		
	including the activities of the ad-hoc	including the activities of the ad hoc		
	technical expert groups, organization of	technical expert groups, organization of		
	workshops, training programme,	workshops, training programme,		
	preparation of technical papers,	preparation of technical papers,		
	guidelines and other documents, etc.	guidelines and other documents, etc.		
	-Core staff for basic support;	- some supplementary funding for	Same as zero nominal growth	Same as zero nominal growth
		further staff support		
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
	Intensify collaboration and enhance	-Intensify collaboration and enhance	Same as zero nominal growth	Same as zero nominal growth
	partnership with stakeholders engaged	partnership with stakeholders engaged		
	in the matters relating to the impacts of	in matters relating to the impacts of the		
	the response measures, including ILO,	response measures. including ILO, IPCC,		
	IPCC, UNCTAD, UNEP and other United	UNCTAD, UNEP and other United		
	Nations agencies and other	Nations agencies and other		
	organizations	organizations		
	Core staff for basic support;	- supplementary funding for further	Same as zero nominal growth	Same as zero nominal growth
		staff support		

# **Sustainable Development Mechanisms programme**

**Objective 1:** ensure coherence of the implementation of the existing and emerging cooperative approaches, mechanism and framework for sustainable development with other aspects of the UNFCCC process

Mandates: decision 1/CP.21, paragraphs 36–40, and Article 6 of the Paris Agreement

Workstream	Zero nominal growth		Proposed budget	
	Core Supplementary		Core	Supplementary
Further	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs

Workstream	Zero nomin	al growth	Proposed budget	
	Core	Supplementary	Core	Supplementary
development of	- Technical analysis of the options for	None	Same as for zero nominal growth	- None
cooperative	implementing the guidance, the rules,			
approaches,	modalities and procedures, and the			
mechanism and	framework referred to in Article 6 of the			
framework under	Paris Agreement			
Article 6 of the	- Review and assessment of experience			
Paris Agreement	gained and lessons learned by all			
	stakeholders from the UNFCCC and			
	Kyoto Protocol mechanisms			
	- Support to operationalization of the			
	cooperative approaches, mechanism			
	and framework under the Paris			
	Agreement			

Objective 2: support the ongoing work programmes of the intergovernmental bodies relating to Kyoto Protocol mechanisms and Article 6 of the Paris Agreement

Mandates: Article 4, paragraph 2(a), of the Convention, Articles 3, 6, 12 and 17 of the Kyoto Protocol, Article 6 of the Paris Agreement and decisions 1/CP.13, 1/CP.16, 1/CMP.1, 1/CMP.6, 3/CMP.6, 4/CMP.6 and 7/CMP.6

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Intergovernmental	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
body support to Kyoto Protocol mechanisms	- Preparation of annual reports to the CMP	- None	Same as for zero nominal growth	- None

Workstream	Zero nom	ninal growth	Propo	sed budget
	Core	Supplementary	Core	Supplementary
Intergovernmental	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
body support to	- Development of guidance for	- None	Same as for zero nominal growth	- None
Article 6 of the Paris	cooperative approaches (Article 6,			
Agreement	para. 2, of the Paris Agreement)-			
	Development of rules, modalities and			
	procedures for the mechanism			
	(Article 6, para. 4, of the Paris			
	Agreement)- Development of a draft			
	decision on the work programme for			
	the framework for non-market			
	approaches (Article 6, para. 8, of the			
	Paris Agreement)			

**Objective 3:** mobilize coordinated support for Parties' efforts to develop and deploy effective economic instruments, including market and non-market mechanisms, as well as effective financial instruments

Mandates: decisions 2/CMP.3, paragraph 41, 2/CMP.4, paragraph 63, 2/CMP.5, paragraph 52, 8/CMP.7, paragraph 31, and 6/CMP.11

Workstream	Zero nom	inal growth	Propos	sed budget
	Core	Supplementary	Core	Supplementary
Support for	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
economic	- Limited guidance and support to	- None	Same as for zero nominal growth	- Guidance and support to public and
instruments,	public and private entities for planning			private entities for planning towards
including carbon	towards the 2050 pathway and 2030			the 2050 pathway and 2030 Agenda for
pricing	Agenda for Sustainable Development-			Sustainable Development - Support to
	Limited support to public and private			public and private entities in
	entities in developing and			developing and implementing long-
	implementing long-term low-emission			term low-emission development
	development strategies			strategies
Implementation of	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
economic	- Limited support provided for the	- None	Same as for zero nominal growth	- Support provided for the
instruments, in	development and introduction of			development and introduction of
particular those	carbon markets, carbon taxes and			carbon markets, carbon taxes and

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
developed in and	emission reduction instruments with			emission reduction instruments with
emerging from the	strong monitoring, reporting and			strong monitoring, reporting and
UNFCCC process	verification, including in relation to the			verification, including in relation to the
	implementation of NDCs			implementation of NDCs

**Objective 4:** make available to non-state actors tools and standards to enable them to voluntarily evaluate the impact of their climate and sustainability actions and to obtain recognition for those actions

Mandates: decisions 8/CMP.7, 6/CMP.11, paragraph 26, and 1/CP.21, paragraph 39

Workstream	Zero no	ominal growth		Proposed budget
	Core	Supplementary	Core	Supplementary
Standards and	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
tools aimed at the	- None	- None	- None	- Development of framework standard
recognition of				to monitor and report GHG
climate action				sustainable development impacts
				- Design and development of specific
				sustainable development monitoring
				and reporting modules
				- Design and development of new
				standards to evaluate climate
				investment impacts
				- Stakeholder consultation workshops
				for new and revised standards

## **Administrative Services programme**

**Objective 2:** facilitate the timely recruitment and the retention of staff who meet the highest standards of efficiency, competence and integrity in order to create the conditions for the best possible performance of mandated activities

Mandates: Article 8, paragraph 2(f), of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17, paragraph 2, of the Paris Agreement

Workstream	Zero nominal growth	Proposed budget

	Core	Supplementary	Core	Supplementary
Staff recruitment	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
and retention	<ul> <li>Staff on-boarding costs</li> </ul>	– None	Same as for zero nominal growth +	– None
including	- Repatriation		This budget scenario fully covers	
organizational	- interview costs		the anticipated mandatory costs	
development	- Separation costs for staff		·	
	funded by core funds			
	- After Service Health Insurance			
	- Organizational development to			
	build on the learning,			
	leadership, performance and			
	career support programmes			
	The expenses paid from these funds			
	constitute mandatory payments in			
	line with conditions of service for			
	staff. The zero nominal growth			
	scenario does not fully cover these			
	anticipated mandatory costs			

**Objective 3:** support secretariat operations by managing the procurement process efficiently and effectively, providing efficient travel and travel related-services to participants and staff and ensuring the provision of an appropriate physical working environment

Mandates: Article 8, paragraph 2(f), of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17, paragraph 2, of the Paris Agreement

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Provision of an	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
appropriate physical working environment	Expenses relate to payment to the United Nations common services in Bonn, Germany, towards the management of the office facilities	– None	Same as for zero nominal growth	– None

## **Conference Affairs Services programme**

**Objective 1:** advance the intergovernmental climate change process and the implementation of the Convention, the Kyoto Protocol and the Paris Agreement by facilitating the participation and collaboration of representatives of Parties at UNFCCC conferences and events

Mandate: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

Workstream	Zero nominal growth		Proposed budget	
	Core and Bonn Fund	Supplementary	Core and Bonn Fund	Supplementary

Workstream	Zero nominal growth		Propo	Proposed budget	
	Core and Bonn Fund	Supplementary	Core and Bonn Fund	Supplementary	
External relations	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs	
and protocol	<ul> <li>Facilitate the participation and</li> </ul>	- None	Same as for zero nominal growth	- None	
	collaboration of				
	representatives of Parties in				
	the UNFCCC process by				
	maintaining the network of				
	national focal points				
	<ul> <li>Liaise with conference host</li> </ul>				
	countries, providing external				
	relations support				
	<ul> <li>Develop and disseminate</li> </ul>				
	session-related information				
	products				
	- Manage the participant				
	registration process and				
	maintain and improve the				
	registration/security system				
	- Organize, in line with United				
	Nations policies and practices,				
	the general protocol of the				
	secretariat as well as the				
	hosting and protocol for senior				
	officials of United Nations				
	agencies taking part in UNFCCC				
	conferences				
	<ul> <li>Facilitate the work of the</li> </ul>				
	negotiating groups and				
	subsidiary bodies by organizing				
	preparatory meetings				
	<ul> <li>Manage the Trust Fund for</li> </ul>				
	Participation in the UNFCCC				
	Process and maximize its				

Workstream	Zero nomina	l growth	Propos	sed budget
	Core and Bonn Fund	Supplementary	Core and Bonn Fund	Supplementary
	effectiveness			
	<ul> <li>Provide guidance to Parties</li> </ul>			
	eligible for funding and review			
	applications for funding			

**Objective 2:** build platforms for showcasing climate action and enhance effective observer engagement in the intergovernmental process

Mandate: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on

the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

Workstream	Zero nomi	inal growth	Propos	ed budget
	Core	Supplementary	Core	Supplementary
Observer organizations liaison	Activities and outputs  - 80% facilitate the implementation of the conclusions of the SBI relating to observer engagement	Activities and outputs  - 20% facilitate the implementation of the conclusions of the SBI relating to observer engagement	Core  Activities and outputs  - Facilitate the implementation of the conclusions of the SBI relating to observer engagement	Activities and outputs  - Ensure stakeholder engagement in the UNFCCC process through admission - Implement the conclusions of the SBI on observer engagement at and in between United Nations Climate Change Conferences
				- Implement side events and exhibits at United Nations Climate Change Conferences in order to provide stakeholders with the opportunity to inform the process and provide policy advice
	- Prepare timely assessments of up to 150 applications of organizations competent in matters relating to the Convention, for consideration by the COP	- Prepare timely assessments of up to 180 applications of organizations competent in matters relating to the Convention, for consideration by the COP	- Prepare timely assessments of the applications of organizations competent in matters relating to the Convention, for consideration by the COP	- Support Parties on agenda items on observers, Presidencies on observer engagement as well as liaising with the general public and admitted organizations on participation
	- 80% facilitate observer engagement, including by working closely with support teams of presiding	- 20% facilitate observer engagement, including by working closely with support teams of presiding	<ul> <li>Facilitate observer engagement, including by working closely with support teams of presiding</li> </ul>	<ul> <li>Enhance technical means of participation for side events and exhibits through virtual participation tools with a</li> </ul>

Workstream	Zero nomii	nal growth	Proposed budget		
	Core	Supplementary	Core	Supplementary	
	officers and the host governments - Processing 60 applications for side events and exhibits - 5% implementation of confirmed side events and exhibits at sessions	officers and the host governments - processing around 1,100 applications for side events and exhibits - 95% implementation of confirmed side events and exhibits at sessions in close liaison with venue service	officers and the host governments - Process applications for side events and exhibits and implement confirmed side events and exhibits at sessions in close liaison with venue service providers	view to engaging a wider audience in discussions on climate change issues and for easier access to information relating to observer participation during United Nations Climate Change	
		providers	providers	Conferences	

**Objective 3:** support the intergovernmental climate change process and the implementation of the Convention, the Kyoto Protocol and the Paris Agreement by providing high-quality documentation in a timely manner

Mandate: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

Workstream	Zero nominal growth		Proposed budget	
	Core and Bonn Fund	Supplementary	Core	Supplementary
Documentation	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
	<ul> <li>Manage the forecasting,</li> </ul>	- None	Same as for zero nominal growth	- None
	editing, production,			
	publication and distribution of			
	official documents and			
	correspondence			
	- Ensure that documents are			
	produced to the highest			
	editorial standard			
	- Provide guidance to all			
	secretariat programmes on			
	the preparation of documents			

Workstream	Zero nomina	growth	Propos	sed budget
	Core and Bonn Fund	Supplementary	Core	Supplementary
	- Endeavour, in collaboration			
	with the United Nations Office			
	at Geneva and to the extent			
	appropriate and possible, to			
	make documents available in			
	all six official United Nations			
	languages			
	- Continue training the			
	secretariat staff with a view to			
	improving drafting and			
	document preparation skills			
	- Further enhancements may be			
	implemented to the electronic			
	official documentation system			
	in collaboration with the ICT			
	programme so as to make the			
	process of preparing and			
	publishing documents more			
	efficient			

**Objective 4:** provide suitable surroundings and comprehensive, state-of-the-art logistical and technical support for meetings so that negotiation and implementation can proceed smoothly and productively

Mandate: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

Workstream	Zero nominal growth		Proposed budget	
	Core and Bonn Fund Supplementary		Core	Supplementary
Meetings	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
management		- None	Same as for zero nominal growth	- None

Workstream	Zero nominal gi	rowth	Propos	sed budget
	Core and Bonn Fund	Supplementary	Core	Supplementary
	- Play a central role in the			
	coordination, organization,			
	delivery and operation of			
	state-of-the-art conference			
	facilities for the sessions,			
	ensuring a conducive,			
	efficient, safe and			
	sustainable environment for			
	the negotiations through			
	close engagement with host			
	governments during the			
	compilation and negotiation			
	phases of the Host Country			
	Agreement and by			
	coordinating and liaising			
	with commercial service			
	providers and other United			
	Nations entities			
	- Make all the necessary			
	arrangements for			
	workshops, meetings and			
	events of constituted bodies			
	as well as those of the			
	secretariat's substantive			
	programmes to ensure their			
	efficient and timely			
	organization			

# **Communications and Outreach programme**

**Objective 1**: accelerate climate action of Parties and non-Party stakeholders within and outside the UNFCCC process so as to foster higher ambition and the implementation of the Convention, the Kyoto Protocol and the Paris Agreement

**Objective 2**: communicate authoritative, relevant and timely information to Parties, non-Party stakeholders and the public regarding the UNFCCC process and action on climate change under and outside the Convention

Objective 3: improve knowledge-sharing and information management, including by facilitating UNFCCC document search and retrieval

Mandates: the CO programme's mandates are contained in Article 8, paragraph 2, of the Convention and Article 14, paragraph 2, of the Kyoto Protocol (both on the functions of the secretariat), as well as in Article 6 of the Convention (on education, training and public awareness), Article 12 of the Convention (on communication of information related to implementation), Article 10 of the Kyoto Protocol (on education, training and public awareness) and Article 12 of the Paris Agreement (on education, training and public awareness). Additionally, it has mandates contained in, inter alia, the communications and outreach requirements to implement the Paris Agreement and relevant decisions of the supreme bodies.

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
	Activities and outputs:	Activities and outputs:	Activities and outputs:	Activities and outputs:
Communications support to governments/constituted bodies and programmes via the provision of broadcasting, press conferences, webcasting and media facilities	<ul> <li>Planning and management of the working facilities for media</li> <li>Media accreditation</li> <li>Press conferences coordination</li> <li>Support for international broadcasters</li> <li>Facilitate interview requests</li> <li>Media liaison with and communications support to Host Governments</li> <li>Managing digital communications (web content, including</li> </ul>	Webcasting of plenaries, press conferences and side events  - Photography and video services	Same as for zero nominal growth plus:  - Webcast services for multilateral assessments, facilitative dialogues and technical expert meetings - Infographics and animations to explain how Parties are implementing the Paris Agreement to a wider public - Writing, editing and managing daily outputs of government and other stakeholders climate actions - Showcasing of scientific, economic, social and cultural	Same as for zero nominal growth

Workstream	Zero nom	inal growth	Proposed	d budget
	Core	Supplementary	Core	Supplementary
Showcasing of governmental, scientific; economic, social and cultural action via climate 'newsroom'; social media, communiques in English,	technical processing of audio and video materials)  - Advising programmes on communication strategies and plans  Activities and outputs:  None	Activities and outputs:  - Ensuring that all public content is available in French and Spanish	reports, studies and news on climate related topics  - Ensuring that all public content is available in English  - Supporting and amplifying all this information across major social media channels, such as Facebook, Twitter, Instagram and LinkedIn  Additional services: Sselected public content is available in other United Nations languages  Activities and outputs:  None	Activities and outputs:  Same as for zero nominal growth -
Spanish, French  Event	Activities and outputs:	Activities and outputs:	Activities and outputs:	Activities and outputs:
management/communications support for dialogues; side events; expert meetings supporting Global Climate Action and the Momentum for Change (MFC) initiatives	None	<ul> <li>Manage and support the MFC Advisory Panel</li> <li>Launch, provide global outreach and screen for winners of the MFC Awards at the COP</li> <li>Provide event</li> </ul>	None	Same as for zero nominal growth scenario plus:  - Modernizing events management on behalf of Parties and non-Party stakeholders with

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
		management support to the wide range of non- Party stakeholder events (which also often include Parties) at the May sessions and the COP as part of the technical experts meetings, climate fairs and Global Climate Action		additional technical and digital tools -
Manages and promotes Action for Climate Empowerment (ACE) – the work on youth to education, and training under Article 6 of the Convention	Activities and outputs:  - Support to negotiations and to the Unit Head of ACE/Article 6	Activities and outputs:     Directly support negotiations on Article 6 of the Convention     Maintain global network of ACE/Article 6 national focal points     Support the Doha work programme     Secretariat for the United Nations Alliance on Climate Change (education, training and public awareness)     Engage with youth groups and programmes     Organize and support meetings	Activities and outputs:  Same as for zero nominal growth plus:  - Two ACE/Article 6 focal point workshops for developing countries	Activities and outputs:  Same as for zero nominal growth
Speechwriting, opinion pieces, media engagement and strategic advice for Executive	Activities and outputs:  - Provide strategic	Activities and outputs:	Activities and outputs:  Same as for zero nominal growth	Activities and outputs:

Workstream	Zero nomi	inal growth	Propose	d budget
	Core	Supplementary	Core	Supplementary
Secretary engagement with governments/stakeholders	communications and policy for the Executive Secretary and the UNFCCC engagement with Parties and other stakeholders, including the United Nations system  - Speechwriting, opinion pieces, articles, messages, narratives for the Executive Secretary requested by Parties and other stakeholders for events, magazines, newspapers, radio, TV, books and other publications - Spokesperson services			
Strategic advice to United Nations system-wide communications on climate and messaging/links to the Sustainable Development Goals	Activities and outputs:  - Regular attendances via teleconferences at United Nations-system wide communications bodies - Managing the daily climate communications integration with individual relevant United Nations agencies	Activities and outputs:	Activities and outputs:  Same as for zero nominal growth	Activities and outputs:
Knowledge management and internal communications	Activities and outputs:     Providing, and updating the taxonomy to enhance searches for official	Activities and outputs:  Enhance internal communication to foster collaboration and enhance	Activities and outputs:  Same as for zero nominal growth	Activities and outputs:  Same as for zero nominal growth

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
	documents, preserving the physical records and electronic records of UNFCCC, providing access to official documents, maintaining daily operations of the intranet, and implementation of information management policies and information life cycle under Information governance	programme delivery		

# **Information and Communication Technology programme**

**Objective 1:** maintain and strengthen the secretariat's information technology infrastructure underpinning the secretariat's electronic communications and information systems

Mandates: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Data centres,	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
network	Provide the data centres, network	Provide the data centres, network	Same as for zero nominal growth +	Same as for zero nominal growth
Infrastructure and	Infrastructure and operations for	Infrastructure and operations for	<ul> <li>Provide systems and</li> </ul>	
operations	activities under the core budget	supplementary activities:	integration support to the	
	including:	<ul> <li>A supplementary project is</li> </ul>	secretariat's application	
	<ul> <li>Manage the secretariat's data</li> </ul>	proposed to consolidate the	computing services, including	
	centres and networks upon	secretariat data centres into an	disaster recovery and business	
	which the secretariat can deploy		continuity	

Workstream	Zero nomina	al growth	Proposed	budget
	Core	Supplementary	Core	Supplementary
	all its central systems and communication technologies  - Provides systems and integration support to the secretariat's application computing services, including disaster recovery and business continuity	industry standard data centre providing hybrid and multi-cloud approaches to reduce costs and improve services, including a facility to integrate new public cloud solutions and continuous integration for systems delivery	- Renewal of the data centres, network Infrastructure and operations is included in this budget	
Workplace management	Workplace provisioning, including to desktop computing, mobile devices and printing services for core funded staff	<ul> <li>Workplace provisioning, including desktop computing, mobile devices and printing services for supplementary funded staff</li> <li>A supplementary project is proposed to enable secretariat staff and the secretariat stakeholders to work together, anywhere and anytime using mobile technologies and systems</li> </ul>	Same as for zero nominal growth + renewal of desktop computing, mobility devices and printing services	Same as for zero nominal growth
Asset management, service desk and customer support	<ul> <li>Manage the IT service desk, including the first level of support and support tools/portal</li> <li>Manage software and technology-related hardware assets, including planning, monitoring and recording software licence and/or hardware assets to ensure compliance with vendor contracts and regulatory</li> </ul>	Provide asset management, the     IT service desk and support for     supplementary staff and     activities	Same as for zero nominal growth	Same as for zero nominal growth

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
	requirements			
ICT management and relationship management	<ul> <li>Overall management of ICT, including internal operations, delivery and governance. In addition to ensuring strategic partnership and a good relationship with ICT clients</li> </ul>	No additional activity in supplementary	Same as for zero nominal growth	Same as for zero nominal growth

**Objective 2:** support the UNFCCC intergovernmental process, including through the delivery of required information technology services for the meetings of governing and subsidiary bodies and other meetings and workshops of Parties and non-Party stakeholders

Mandates: Article 8, paragraphs 2 and 12, of the Convention, Article 14 of the Kyoto Protocol and Article 17 of the Paris Agreement

Workstream	Zero nominal	growth	Pro	posed budget
	Core	Supplementary	Core	Supplementary
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
IT security services	Overall management of cyber security functions including threat assessments and mitigation plans	A supplementary project is proposed to:  - Establish strong information security governance and comprehensive user support through a user awareness programme, including training and advisory support to users - Establish greater information security capability through the security framework procurement to support activities such as the identification and quantification of threats/risks to information, using continuous reviews and audits for network, software and process vulnerabilities, in	Same as for zero nominal growth	Same as for zero nominal growth

Workstream	Zero nominal g	rowth	Pro	posed budget
	Core	Supplementary	Core	Supplementary
		addition to performing required remedies and providing an adequate response to security events		
Conference and workshop support services	Provide reliable and highly available IT services and support to the secretariat's conferences and workshops around the world; including IT management and support for the SBI, the SBSTA, the APA, the COP, the CMP and the CMA	- Provide IT support for additional meetings and workshops. A supplementary project is proposed to identify opportunities for an enhanced and more effective use of virtual meeting technology within the secretariat and with its stakeholders that facilitates building relationships, sharing documents, webcasting and more. The project provides options for additional efficiency measures for the meetings of constituted bodies and conferences through the use of virtual meetings/participation to varying degrees	Same as for zero nominal growth	Same as for zero nominal growth
IT architecture, projects, services and quality management	Overall delivery of architecture, management of projects, services, releases and quality, including:  - Implementing portfolios, projects, services, releases and quality management frameworks  - Monitor, guide and report on all portfolios of projects, services and quality  - Acquire, train and oversee architecture/projects/services/quality professional resources  - Manage and report on the status of projects, services, releases and portfolio quality	<ul> <li>Management of architecture, projects, services, releases and quality for supplementary funded projects</li> </ul>	Same as for zero nominal growth	Same as for zero nominal growth

**Objective 3:** build and maintain the information systems required for the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and support the regulatory systems under the Kyoto Protocol

Mandates: Article 12 of the Convention, Articles 5–8, 12 and 17 of the Kyoto Protocol and Article 17 of the Paris Agreement

Workstream	Zero nominal g	rowth	Propose	ed budget
	Core	Supplementary	Core	Supplementary
	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
IT architecture, projects, services and quality management	Overall delivery of architecture, management of projects, services, releases and quality, including:  - Implementing portfolios, projects, services, releases and quality management frameworks  - Monitor, guide and report on all portfolios of project, services and quality  - Acquire, train and oversee architecture/projects/services/quality professional resources  - Manage and report on the status of projects, services, releases and portfolio quality	Management of architecture, projects, services, releases and quality for supplementary funded projects	Same as for zero nominal growth	Same as for zero nominal growth
Full life cycle of Application Services	Overall management of applications such as (NWP, NAP, NAZCA, REDD-plus, NDC, submission portals, etc.) from requirement, implementation to delivery and support, including:  - Develop business requirements, design and implementation of prototypes, rapid solutions and services to meet requirements  - Acquire and oversee business analysts, developers and specialized vendors  - Maintenance and support framework, tools and processes	- Implementation of new mandated systems Supplementary projects for the following:  - Create and continue to enhance a Client Relationship Management (CRM) platform that allows the secretariat to coordinate its interaction with stakeholders and maximize the use of its stakeholder information  - Enhance the value of UNFCCC data and reports for use by	Same as for zero nominal growth plus;  - Budget for data analytics capability for producing reports, dashboards, facilitating analysis to support the transparency and MRV	Same as for zero nominal growth

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
		Parties		
		<ul> <li>Streamline the production of</li> </ul>		
		UNFCCC documents		
ICT Management	Overall management of ICT, including internal	No additional activity in supplementary	Same as for zero nominal growth	Same as for zero nominal growth
and relationship	operations, delivery and governance. In addition			
management	to ensuring strategic partnership and			
	relationship with ICT clients			

#### **Legal Affairs programme**

**Objective 1:** provide legal advice and services to Parties and stakeholders on the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and the mobilization of climate action, as well as to the intergovernmental negotiations of the supreme and subsidiary bodies<sup>a</sup>

Mandates: Article 7 (on the COP), Article 8, paragraph 2 (on the secretariat), Article 15 (on amendments to the Convention), Article 16 (on adoption and amendment of annexes) and Article 17 (on adoption of protocols) [of the Convention?]. Further mandates are contained in the Kyoto Protocol, such as in Article 13 (on the CMP), Article 14 (on the secretariat), Article 18 (on the compliance mechanism), Article 20 (on amendments to the Kyoto Protocol) and Article 21 (on adoption and amendment of annexes); and in the Paris Agreement, in particular in Article 16 (on the CMA), Article 17 (on the secretariat), Article 22 (on amendments to the Paris Agreement) and Article 23 (on adoption and amendment of annexes); decisions 1/CP.22, 1/CP.21, 1/CMA.1, 1/CMA.2, 1/CP.21, 2/CP.18, 14/CP.18, 2/CP.17, 1/CMP.3, 1/CMP.4, 3/CMP.1, 4/CMP.1, 3/CMP.6, 2/CP.19, 2/CP.20, 2/CP.21, 3/CP.8, 5/CP.15, 14/CP.17, 18/CP.18, 27/CMP.1, 4/CMP.2, 4/CMP.4, 9/CMP.1, 29/CP.7, 7/CP.9, 4/CP.11, 8/CP.13, 6/CP.16, 19/CP.21, 2/CP.22, 1/CP.16, 2/CP.17, 1/CP.16, and 4/CP.17

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Provide legal advice	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
and services on the	<ul> <li>Legal advice on the</li> </ul>	- None	<ul> <li>Legal advice on the</li> </ul>	- None
implementation of	interpretation of the		interpretation of the	
the Convention, the	Convention, Kyoto Protocol		Convention, Kyoto Protocol	
<b>Kyoto Protocol and</b>	and Paris Agreement		and Paris Agreement	
the Paris Agreement	<ul> <li>Legal advice and services on</li> </ul>		<ul> <li>Legal advice and services on</li> </ul>	
	implementation of the regime		implementation of the regime	
	(including on NDCs, mitigation,		(including on NDCs,	
	adaptation, agriculture, loss		mitigation, adaptation, loss	

Workstream	Zero nomi	nal growth	Propose	ed budget
	Core	Supplementary	Core	Supplementary
	and damage, finance,	,	and damage, means of	,
	technology, capacity-building,		implementation, MRV,	
	transparency framework,		response measures,	
	response measures,		mechanisms, and the global	
	mechanisms, cooperative		stocktake)	
	approaches, REDD-plus, and			
	the global stocktake)			
Provide legal advice	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
and services on the	<ul> <li>Legal advice and services on</li> </ul>	- None	Same as for zero nominal growth	- None
intergovernmental	procedural, substantive and			
process of the	institutional matters to the			
climate change	governing bodies (the COP,			
regime	the CMP and the CMA); the			
	bureau; the subsidiary bodies			
	(the SBSTA, the SBI and the			
	APA); and the constituted			
	bodies (12 UNFCCC and Kyoto			
	Protocol constituted bodies)			
	<ul> <li>Legal advice on the application</li> </ul>			
	of rules of procedure for the			
	operations and conduct of			
	work of the governing,			
	subsidiary and constituted			
	bodies			
	<ul> <li>Legal advice and services on</li> </ul>			
	the development of the work			
	programmes on the Paris			
	Agreement;			
	<ul> <li>Lead support on the</li> </ul>			
	negotiations on the			
	development of the Article 15			
	implementation and			
	compliance mechanism			
	- Lead support on the			
	negotiations on amendment			

Workstream	Zero nomii	nal growth	Proposed	d budget
	Core	Supplementary	Core	Supplementary
	of the Convention and the Kyoto Protocol  - Maintain information on treaty actions relating to the Convention, Kyoto Protocol and its Doha Amendment, and the Paris Agreement  - Manage and provide information and advice on the UNFCCC electoral process  - Support negotiations on decision-making.  - Support the negotiations on specific agenda items			
Technical support to	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
the development of national climate change legislation for the implementation of climate regime and nationally determined contributions of Parties	- In cooperative effort with the United Nations programmes and agencies and other implementing agencies and, where relevant, United Nations country teams, to facilitate coherent and effective technical assistance available Parties in developing climate-related legislation to implement NDCs	- Provide Parties with easily accessible information on and contribute to resources and tools available to Parties	Same as for zero nominal growth	Same as for zero nominal growth

**Objective 2:** provide legal advice and services related to the administration and operations of the secretariat and the international climate change regime in order to safeguard the interests, privileges and immunities of the secretariat and the regime<sup>a</sup>

Mandates: Article 8 of the Convention, Article 14 of the Kyoto Protocol and Article 17 of the Paris Agreement, decisions 15/CP.1, 15/CP.1, 11/CP.11 and other relevant decisions

Workstream	Zero nominal growth	Proposed budget

	Core	Supplementary	Core	Supplementary
Provide legal advice	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
and services for the	<ul> <li>Legal advice on the</li> </ul>	- None	<ul> <li>Legal advice on the</li> </ul>	- None
conclusion of legal	development and conclusion		interpretation of the	
instruments to	of legal agreements,		Convention, Kyoto Protocol	
support the	commercial contracts, MOUs,		and Paris Agreement	
activities of the	host country, donor		<ul> <li>Legal advice and services on</li> </ul>	
secretariat and the	arrangements and other legal		implementation of the regime	
climate regime	arrangements to support the		(including on NDCs, mitigation,	
	activities of the secretariat		adaptation, loss and damage,	
	and the climate regime		means of implementation,	
	<ul> <li>Legal advice in the</li> </ul>		MRV, response measures,	
	development, conclusion and		mechanisms, and the global	
	implementation on legal		stock take)	
	arrangements (e.g. host			
	country agreements, MOUs,			
	diplomatic notes), for			
	sessions, meetings and events			
	of the regime			
Provide legal advice	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
and services for the	<ul> <li>Legal advice on the</li> </ul>	- None	<ul> <li>Legal advice on the</li> </ul>	- None
conclusion of legal	development and conclusion		development and conclusion	
arrangements for	of partnership arrangements		of partnership arrangements	
partnerships with	with Parties and non-Party		to support the activities of the	
non-Party	stakeholders to support the		secretariat and the climate	
stakeholders	activities of the secretariat		regime	
	and the climate regime, as			
	well as on climate action			
Provide legal advice	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
and briefing notes	- Legal advice on the	- None	- Legal advice and assistance on	- None
on the operations	institutional linkage to United		legal arrangements for	
and administration	Nations Headquarters		sessions, meetings and events	
of the secretariat	- Legal advice on the		of the regime	
and the climate	application and implication of		- Legal advice on the	
regime, particularly	United Nations Regulations		institutional linkage to United	
on administrative,	and Rules, and the		Nations HQ	
institutional and	formulation and		<ul> <li>Legal advice on the application</li> </ul>	

Workstream	Zero nominal gr	owth	Proposed bud	get
	Core	Supplementary	Core	Supplementary
personnel matters	implementation of UNFCCC		of United Nations Regulations	
	policies and rules		and Rules, and the formulation	
	<ul> <li>Legal advice on the</li> </ul>		and implementation of	
	implementation of UNFCCC		UNFCCC policies and rules	
	Headquarters Agreement		<ul> <li>Legal advice on the</li> </ul>	
	<ul> <li>Legal advice on the privileges</li> </ul>		implementation of UNFCCC	
	and immunities of the		Headquarters Agreement	
	secretariat and the climate		<ul> <li>Legal advice on the privileges</li> </ul>	
	regime		and immunities of the	
	<ul> <li>Legal advice on the resolution</li> </ul>		secretariat and the climate	
	of legal claims and disputes		regime	
	against the secretariat and its		<ul> <li>Legal advice on the resolution</li> </ul>	
	staff, and UNFCCC officials		of legal claims and disputes	
	<ul> <li>Liaison with the United</li> </ul>		<ul> <li>Liaise with the United Nations</li> </ul>	
	Nations Office of Legal Affairs		Office of Legal Affairs for	
	for advice and information on		advice and information on	
	relevant United Nations		relevant United Nations	
	General Assembly resolutions,		General Assembly resolutions,	
	United Nations Regulations,		United Nations Regulations,	
	Rules and practices pertinent		Rules and practices pertinent	
	to the climate regime		to the climate regime	

**Objective 3:** facilitate the effective operation of the compliance mechanism of the Kyoto Protocol

Mandates: decisions 27/CMP.1, 4/CMP.2, 4/CMP.4 and 8/CMP.9

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Supporting the	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
work of the	- Development of	<ul> <li>Organizing and servicing</li> </ul>	- Disseminating	<ul> <li>Organizing and servicing</li> </ul>
Compliance	documentation of the	two meetings of the	documentation to other	one meeting of the
Committee	Committee, including	Committee, including	relevant actors	Committee, including
	meeting reports, the annual	plenary, facilitative and	<ul> <li>Organizing and servicing</li> </ul>	plenary, facilitative and

Workstream	Zero nominal	growth	Proposed budget	
	Core	Supplementary	Core	Supplementary
	report to the CMP and case files  - Organizing and servicing two meetings of the Committee, including plenary, facilitative and enforcement branches  - Supporting the bureau of the Committee  - Ensuring the necessary research, including legal research, is available to the Committee to support its work  - Maintaining and updating the website of the Committee and ensuring public availability of all documentation and information as well as providing registrar services for the Committee	enforcement branches - Translation of the official documents of the Committee into the official United Nations languages	three meetings of the Committee, including plenary, facilitative and enforcement branches  - Supporting the bureau of the Committee  - Ensuring the necessary research, including legal research, is available to the Committee to support its work  - Maintaining and updating the website of the Committee and ensuring public availability of all documentation and information as well as providing registrar services for the Committee)	enforcement branches - Translation of the official documents of the Committee into the official United Nations languages

#### **Executive Direction and Management programme**

**Objective 1:** provide effective technical expertise and technical support to Parties to facilitate ongoing negotiations under the Convention and its Kyoto Protocol and the swift completion of the Paris Agreement 'rule book'

Mandates: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat), Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA)

Workstream	Zero nominal growth	Proposed budget

	Core	Supplementary	Core	Supplementary
Negotiations	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
support, including	<ul> <li>Provide executive direction and</li> </ul>	– None	Same as for zero nominal growth	– None
completion of the	guidance on secretariat support to			
Paris Agreement	Parties			
work programme				

**Objective 2:** enable and support Parties in the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and the mobilization of climate action as an integral element of the 2030 Agenda for Sustainable Development

Mandates: see objective 1 above

Facilitating	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
implementation of	<ul> <li>Provide executive direction and</li> </ul>	– None	Same as for zero nominal growth	_
Convention, Kyoto	outreach on secretariat support to			
<b>Protocol and Paris</b>	Parties			
Agreement	<ul> <li>Outreach by the Executive</li> </ul>		Same as for zero nominal growth	
	Secretary			
Strengthening	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs

gender	– None	<ul> <li>Support Parties to deliver results</li> </ul>	– None	Same as for zero nominal growth
mainstreaming in		under the Lima work programme on		
climate change		gender and its gender action plan,		
action and the		including preparing technical papers,		
UNFCCC process		organizing workshops and preparing		
		workshop reports; organizing annual		
		dialogues		
		<ul> <li>Suppor the intergovernmental</li> </ul>		
		process and negotiations on gender		
		and climate change, including		
		gathering data and preparing		
		documents and reports		
		_		
		knowledge on gender-responsive		
		climate policies and actions through		
		mandated activities and outreach,		
		and communicating progress on		
		implementation		
		Collaborate with United Nations		
		agencies and other stakeholders,		
		and engagie in the development of		
		additional tools to better inform and		
		support climate policies and actions		
		that are gender-responsive		
		<ul> <li>Strengthen the capacity of</li> </ul>		
		secretariat staff to effectively		
		integrate gender considerations into		
		their work		

Objective 3: provide optimal support to the UNFCCC intergovernmental process in its oversight of the global response to climate change

Mandates: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat); Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA).

Intergovernmental	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
process				

Provide executive direction on	– None	Same as for zero nominal growth	– None
secretariat support systems to the			
COP/the CMP/the CMA and the APA			
<ul> <li>Provide strategic support and</li> </ul>			
advice to the COP/CMP/CMA			
Presidency and Bureau			

**Objective 4:** strengthen the secretariat's capacity to respond to the evolution of the international climate change regime by adapting skill sets, streamlining services, adopting innovative approaches to work and enhancing its role as the global hub for official data and information on climate change

Mandates: see objective 3 above

Workstream	Zero nomin	al growth	Proposed budget	
	Core	Supplementary	Core	Supplementary
Management and	Activities and outputs:	Activities and outputs:	Activities and outputs:	Activities and outputs:
development of the				
secretariat as an	<ul> <li>Provide strategic direction to the</li> </ul>	– None	Same as for zero nominal growth	– None
institution	senior management team and on			
	the development of the secretariat			
	as an institution			
	<ul> <li>Provide oversight on the</li> </ul>			
	Administrative Services, Information			
	and Communication Technology,			
	and Communications and Outreach			
	programmes			
	<ul> <li>Ensure the efficient integration of all</li> </ul>			
	secretariat processes and systems,			
	including in support of the			
	intergovernmental process			
	<u> </u>			

## Office of the Senior Director for Intergovernmental Affairs

**Objective:** provide optimal support to the UNFCCC intergovernmental process in its oversight of the global response to climate change

Mandates: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat); Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA)

Workstream	Zero nomin	al growth	Propos	sed budget
	Core	Supplementary	Core	Supplementary
Intergovernmental	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
process	<ul> <li>Provide oversight and coordination of the activities of the Conference Affairs Services and Legal Affairs programmes</li> <li>Oversee the services of the secretariat in support of the governing bodies (COP/CMP/CMA), the permanent subsidiary bodies and the APA</li> <li>Coordinate all secretariat systems in support of the intergovernmental process, including secretariat coherence of legal and process support to all constituted bodies under the Convention, the Kyoto Protocol and the Paris Agreement</li> </ul>	– None	Same as for zero nominal growth	– None

### Office of the Senior Director for Implementation and Climate Action

**Objective 1:** Provide effective technical expertise and technical support to Parties to facilitate ongoing negotiations under the Convention and its Kyoto Protocol and the swift completion of the Paris Agreement work programme

Mandates: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat); Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA)

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Negotiation	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
support, incl.	<ul> <li>Oversee the activities of the</li> </ul>	– None	Same as for zero nominal growth	– None
completion of the	Adaptation, FTC, MDA and SDM			

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Paris Agreement	programmes, ensuring coherent			
work programme	and high-quality substantive support to negotiations under the Convention, the Kyoto Protocol and the Paris Agreement			

**Objective 2:** Enable and support Parties in the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and the mobilization of climate action as an integral element of the 2030 Agenda for Sustainable Development

Mandates: See objective 1; also, decisions 1/CP.20, paragraph 21, 1/CP.21, paragraphs 117, 118 and 120, and 1/CP.22, paragraph 19

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
Facilitating	Activities and outputs	Activities and outputs	Activities and outputs	Activities and outputs
implementation of	<ul> <li>Provide oversight and</li> </ul>	– None	Same as for zero nominal growth	– None
the Convention, the	coordination of the activities of			
Kyoto Protocol and	the Adaptation, FTC, MDA and			
the Paris Agreement	SDM programmes in support of implementation of Party			
	mandates			
Coordination with	– None	– None	<ul> <li>Liaise with the Office of the</li> </ul>	– None
the United Nations			Secretary-General and other	
system			United Nations entities to enhance	
			strategic coordination of United	
			Nations activities in support of	
			Party efforts to implement the	
			Convention, the Kyoto Protocol	
			and the Paris Agreement	
Support to climate	– None	<ul> <li>Provide minimal oversight of</li> </ul>	<ul> <li>Provide oversight of secretariat</li> </ul>	Facilitate mobilization, through the
action		secretariat activities in support	activities in support of the high-	Marrakech Partnership for Global
		of the high-level champions,	level champions, including joint	Climate Action, of the broadest
		including joint coordination of	coordination of the annual high-	possible coalition of actors to
		the annual high-level event, as	level event, as mandated by	implement climate action, including

Workstream	Zero nominal growth		Proposed budget	
	Core	Supplementary	Core	Supplementary
		mandated by decision 1/CP.21  - Some showcasing events in thematic areas at COP  - Prepare annual yearbooks on climate action  - Provide limited updates on the NAZCA platform	decision 1/CP.21, and the activities to be covered by supplementary resources (see the right-hand column headed "Supplementary")	through:  - Support to the high-level champions, including joint coordination of the annual high-level event, as mandated by decision 1/CP.21  - Showcasing events in thematic areas at COP  - Preparing summary for policymakers reports and annual yearbooks on climate action  - Ensuring regular updates on the NAZCA platform