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Building Blocks for the Green Climate Fund: Experiences from the Global Environment Facility

**Presentation at the Workshop on Lessons Learned from
Relevant Funds and Institutions for the Design of the
Green Climate Fund**

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#1: SEEK A LEGAL PERSONALITY

1991: Pilot Facility inside World Bank

1994: Restructuring

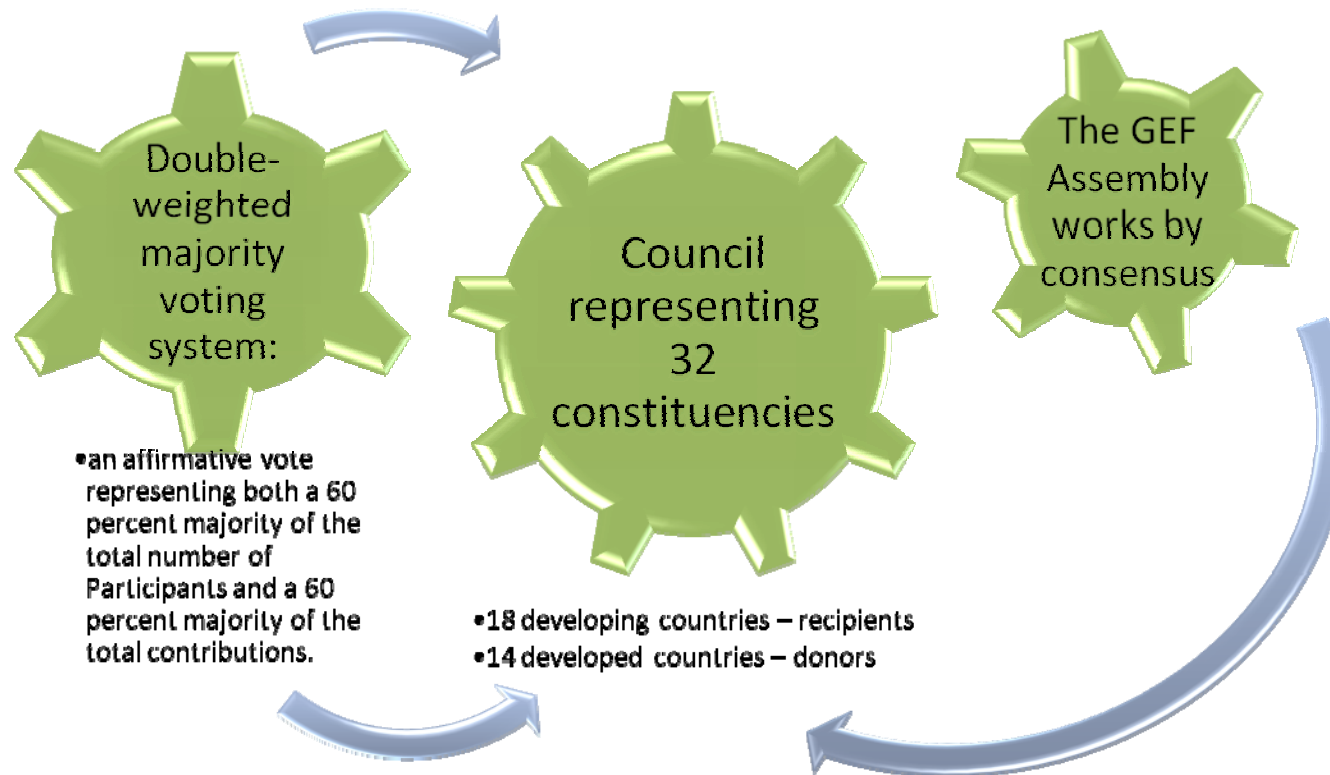
- * architecture for functional independence

- * World Bank for administrative support

2011: GEF has no legal personality



2: EXECUTIVE GOVERNING BODY NEEDS A MAJORITY VOTING ARRANGEMENT



3: BUILD A NETWORK, NOT A PARTNERSHIP

1991-1999: Started as a partnership among World Bank, UNDP, UNEP and expanded to 10 agencies

Shift to network of agencies based on value-addition and comparative advantage

Network integrates STAP, Evaluation Office and the GEF-NGO Network

GEF manages, the LDCF, SCCF, Nagoya Protocol Implementation Fund and provides Secretariat services to the Adaptation Fund Board.

Further widening of GEF network under way – with qualified national entities



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4: AIM FOR PROJECTS DELIVERING MULTIPLE BENEFITS

The GEF was established to serve multiple environmental agreements

Is not a vertical fund – supports projects delivering multiple benefits – ARPA project

Wide range: small grants (\$15,000) to large programs (\$150 million)

Largest funder of forest programs -- \$1 billion

Best leveraging – 1:4 – of any grant mechanism

5: ESTABLISH CLEAR PROJECT FINANCING RULES



“Incremental reasoning” provides the basis for GEF financing.



Baseline project ensures that the project is targeted towards a country's development priorities

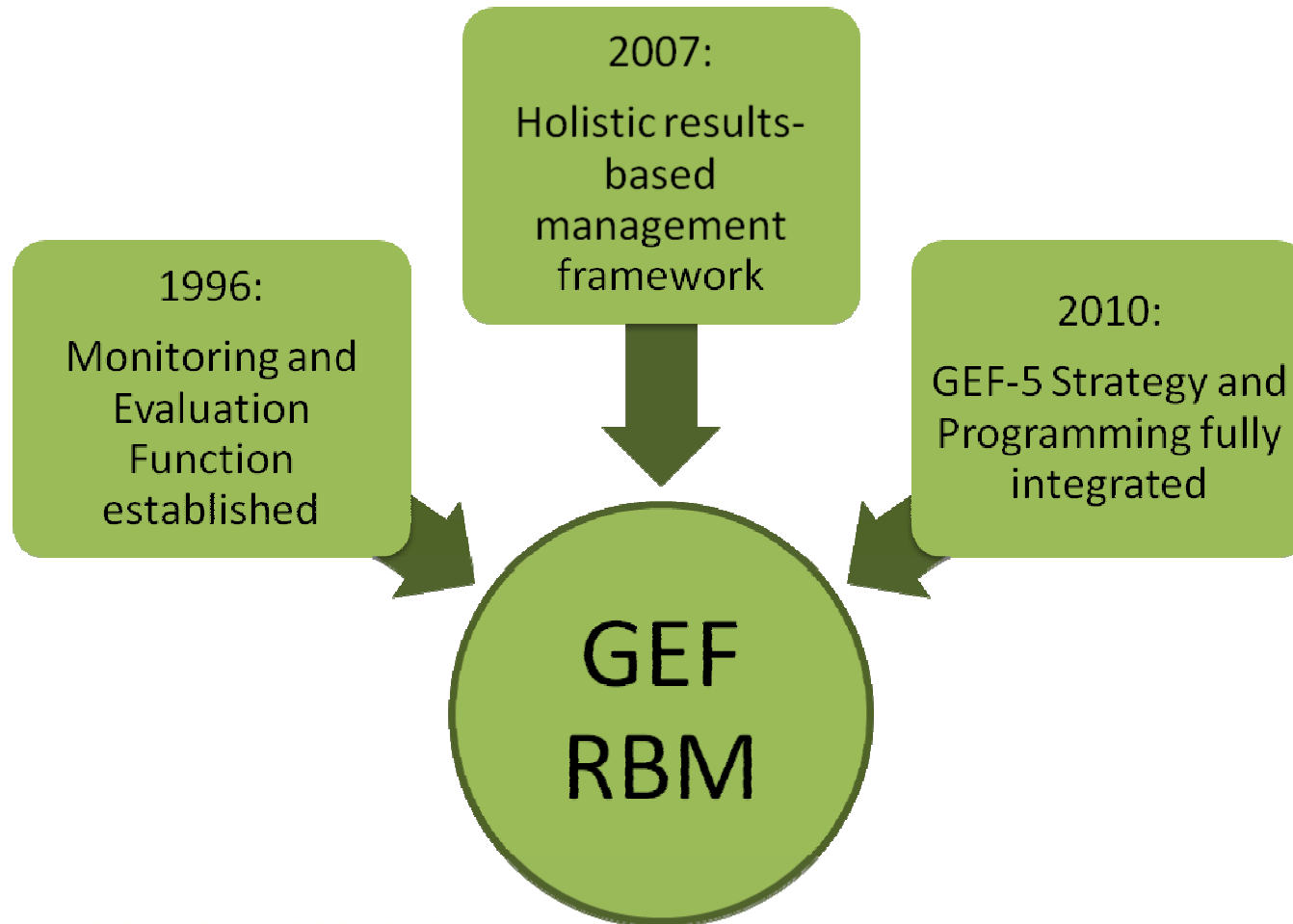


Baseline financing ensures that other actors are engaged in the project.

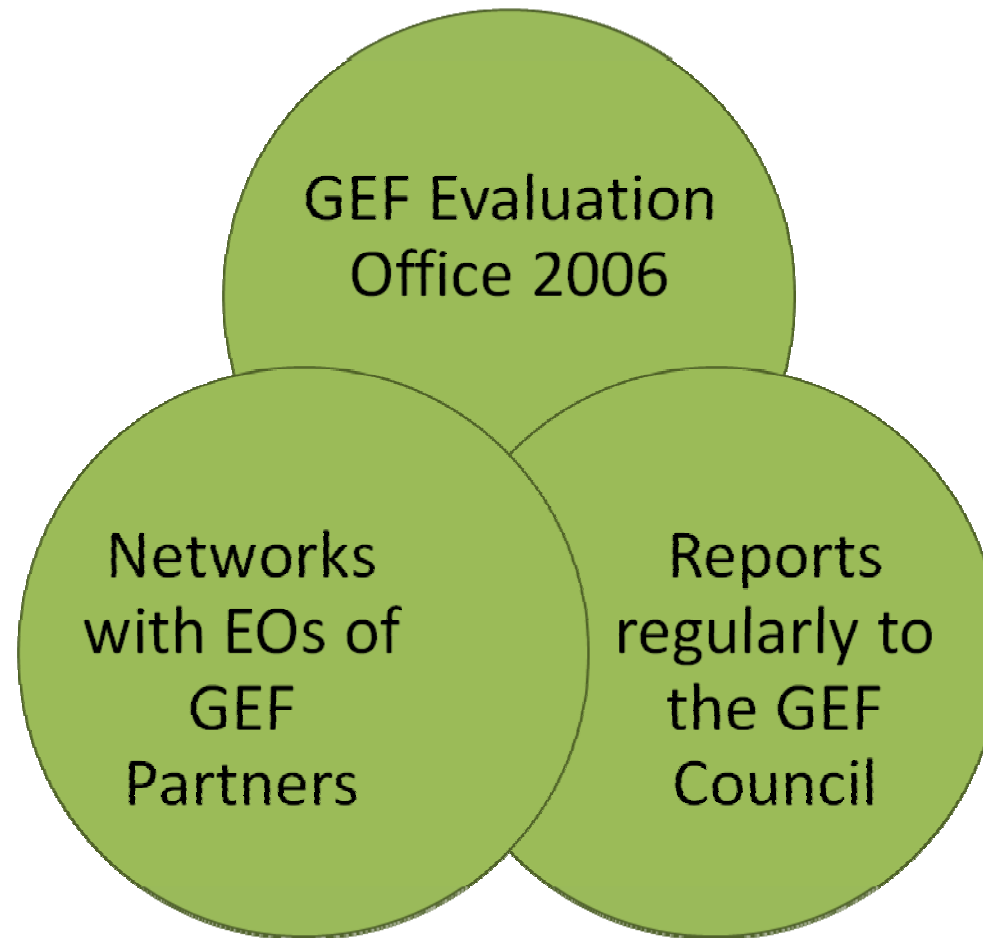


UNFCCC, Article 4, paragraph 3

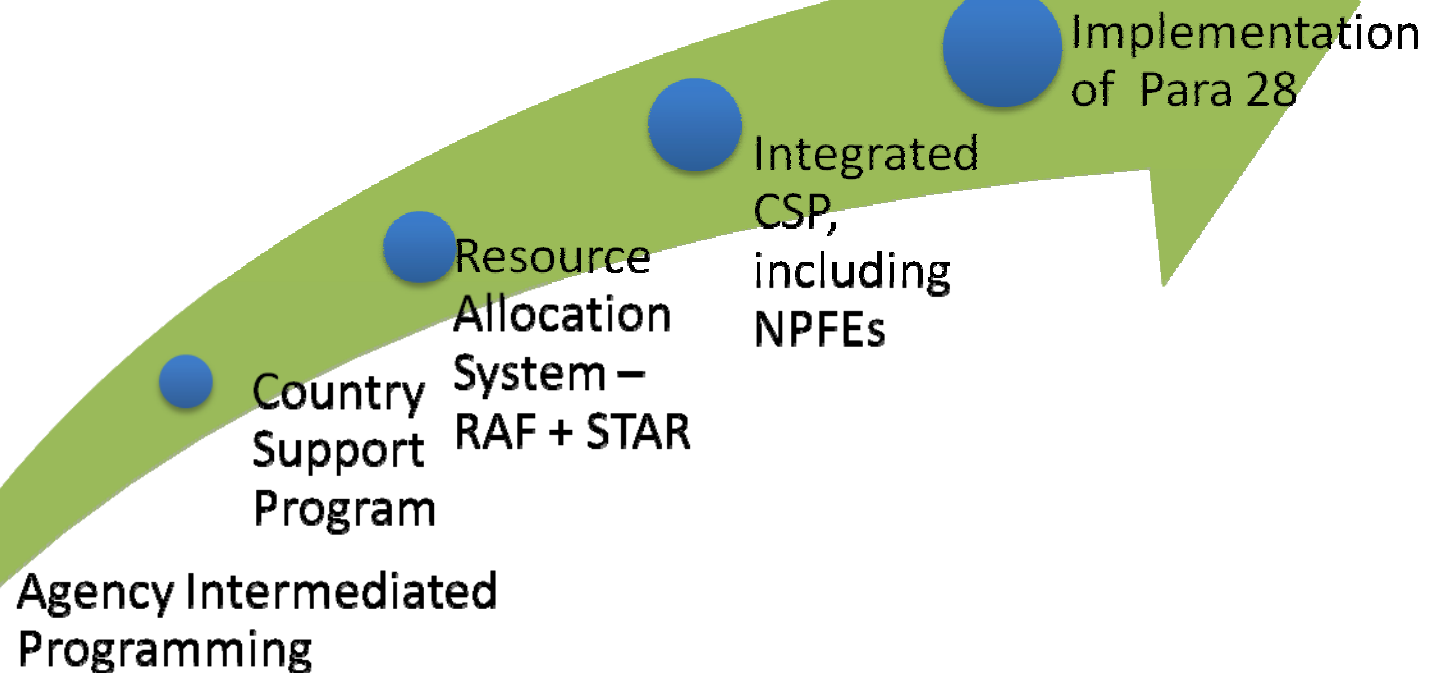
6: KEEP THE BIG PICTURE IN MIND - FOCUS ON RESULTS FROM THE BEGINNING



7: ESTABLISH AN INDEPENDENT EVALUATION SYSTEM



8: MAKE COUNTRY OWNERSHIP THE DRIVING FORCE



9: ESTABLISH A STRUCTURED FUNDING APPROACH

Replenishment Process
keeps GEF agile but
focused

Opportunity to take stock –
Overall Performance Study

Opportunity to undertake
fundamental reform – policy
recommendations

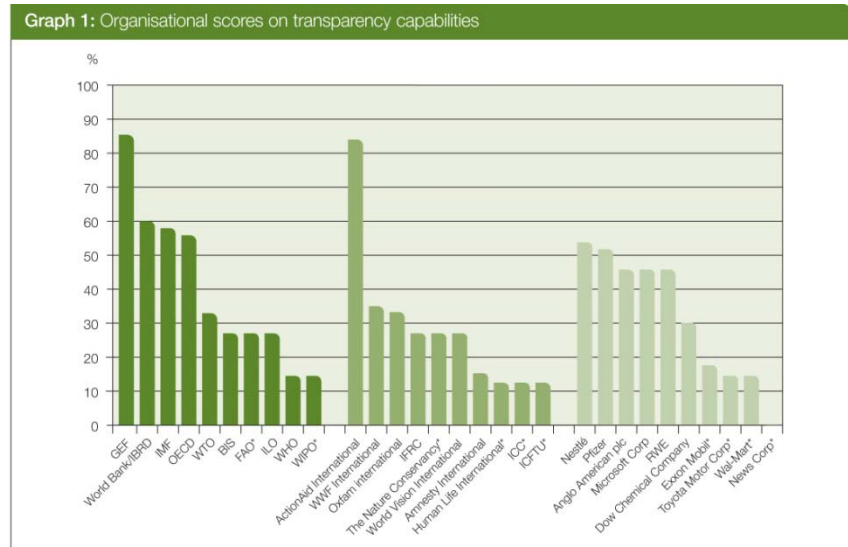
Opportunity for donors to
indicate medium-term
commitments – burden
sharing.

Opportunity for all countries
to engage in setting strategic
direction – Assembly
endorsement of
replenishment package.

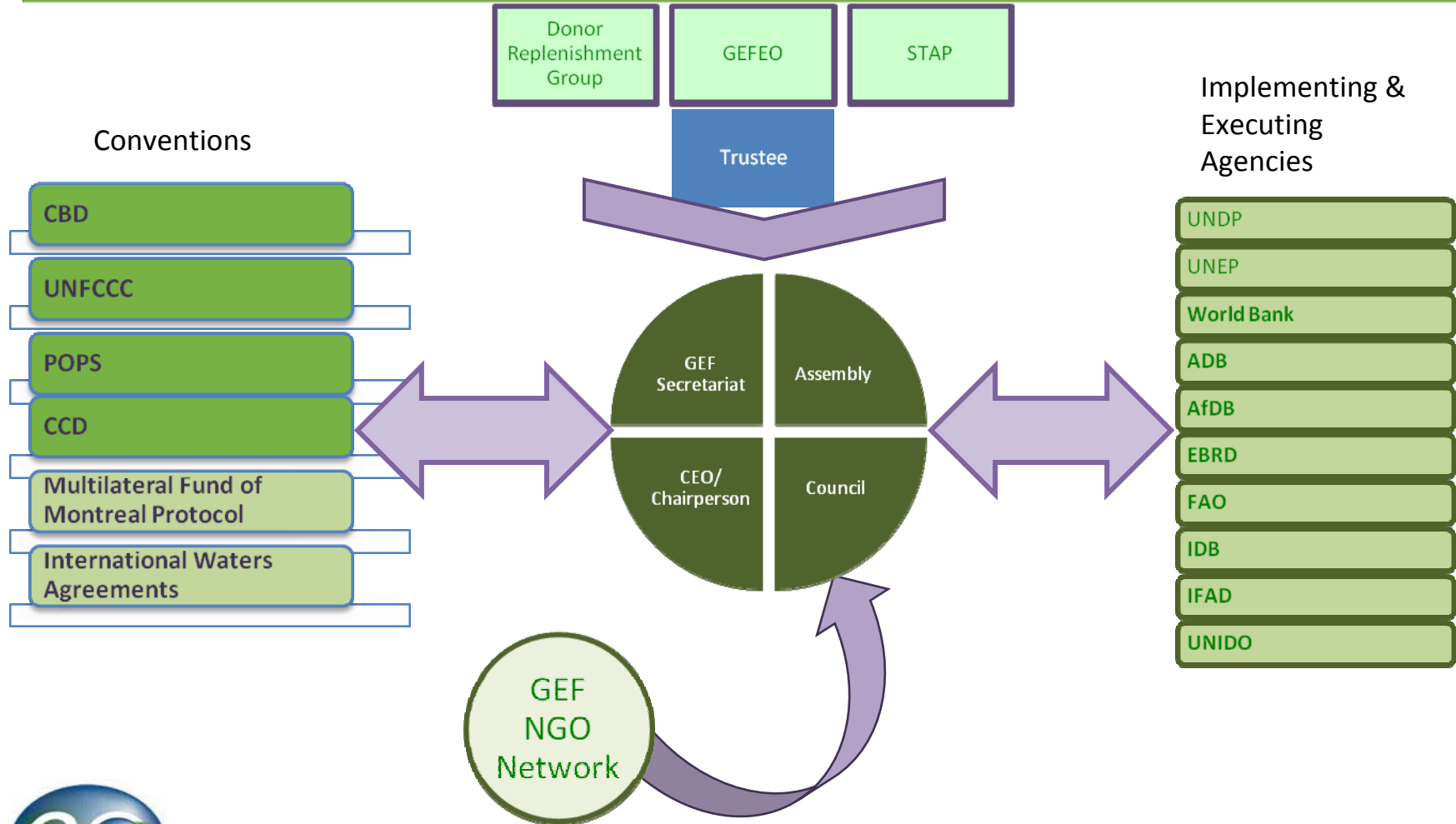


#10: ESTABLISH FULL TRANSPARENCY

- ✓ All aspects of GEF policies and operations are transparent – GEF website.
- ✓ GEF NGO network – participate in Council meetings & Replenishment process
- ✓ STAP – connects with wider scientific network
- ✓ GEF rated highest in transparency – 2006 Global Accountability Report of the One World Trust.



THE GEF ARRANGEMENT AT THE INTERNATIONAL LEVEL





Thank you for your attention



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