



Permanent Mission of Barbados to the United Nations

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GRULAC/BAR/L.3/2011

13 April, 2011

Ms. Christiana Figueres
Executive Secretary
United Nations Framework Convention
on Climate Change Secretariat
Haus Carstanjen, Martin-Luther-King-Strasse 8
53175 Bonn
Germany

Dear Executive Secretary,

**Nomination of Members of the Transitional Committee
for the Design of the Green Climate Fund**

I have the honour to refer to your letter of 23 December, 2010 inviting the nomination of members to the Transitional Committee for the design of the Green Climate Fund.

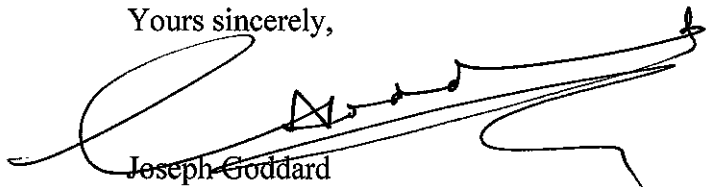
In my capacity as Chairman of the Group of Latin America and the Caribbean (GRULAC) for the month of April 2011, I wish to inform you that the nominees of the GRULAC region are as follows:

- H.E. Mr. Carlos Gerardo Acevedo of El Salvador.
- H.E. Mr. Sergio Barbosa Serra, Special Ambassador for Climate Change of Brazil.
- H.E. Ms. Audrey Joy Grant, Ambassador of Belize to Belgium and the European Community.
- H.E. Mr. Ernesto Cordero Arroyo, Minister of Finance and Public Credit of Mexico.
- Dr. Vanesa Valeria D'Elia Advisor to Minister of Economy and Public Finances on Climate Change issues, Argentina.
- Dr. Paul Oquist Kelley, Minister and Private Secretary for National Polices, Presidency of the Republic of Nicaragua.
- Dr. Javier Roca Fabian, Ministry of Economy and Finance, Peru

I have the further honour to submit the following as attachments:

- Curricula vitae of the seven nominees
- An annex outlining arrangements agreed to by GRULAC member states.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Joseph Goddard', written over a horizontal line. The signature is stylized with a large initial 'J' and a long, sweeping tail.

Joseph Goddard
Ambassador Extraordinary and Plenipotentiary
Permanent Representative to the United Nations

Enc.

ANNEX

It is the understanding of the GRULAC that funding will be provided to each developing country member of the Transitional Committee (TC) and one designated advisor. It is also the understanding of the GRULAC that the designated advisor does not necessarily have to be a national of the country of the TC member requesting such funding. Your kind consideration is appreciated.

CURRICULUM VITAE DE CARLOS ACEVEDO

DATOS GENERALES

Nombre: Carlos Gerardo Acevedo Flores.

Dirección oficina: Banco Central de Reserva, Alameda Juan Pablo II y 17 Avenida Norte, San Salvador, El Salvador.

Teléfono oficina: 2281-8402.

Correo electrónico: carlos.acevedo@bcr.gob.sv

ESTUDIOS UNIVERSITARIOS

- 1994-1998 PhD en Economía. Vanderbilt University, Nashville, Tennessee, Estados Unidos.
1992-1993 Master en Economía. Duke University, Carolina del Norte, Estados Unidos.
1992 Estudios de Inglés, Economía y Matemáticas. The Economics Institute, Boulder, Colorado, Estados Unidos.
1987-1991 Licenciatura en Economía. Universidad Centroamericana José Simeón Cañas. San Salvador. El Salvador.
1985-1987 Licenciatura en Filosofía. Universidad Centroamericana José Simeón Cañas. San Salvador.
1980-1983 Licenciatura en Filosofía y Ciencias Sociales. Instituto Libre de Filosofía y Ciencias Sociales-Universidad Iberoamericana. México, D.F.

DISTINCIONES ACADÉMICAS

- 2009 Nominado como "Economista del Año" por el Colegio de Profesionales en Ciencias Económicas (COLPROCE) de El Salvador.
2002 Nominado como "Economista Distinguido" por COLPROCE.
1996-1998 Becario de Vanderbilt University.
1994-1996 Becario del Programa de Becas del Banco Interamericano de Desarrollo (BID) y del Gobierno de Japón.
1992-1993 Becario del Programa Fulbright-LASPAU (Latin American Scholarship Program of American Universities).
Becario de la Fundación Ford.
Becario de Duke University.
1992 Diploma *Summa Cum Laude*. The Economics Institute. Boulder, Colorado, Estados Unidos.
1991-1992 Beca de investigación del Instituto de Cooperación Iberoamericana y de la Comisión Nacional Española para la Conmemoración del Quinto Centenario del Descubrimiento de América. Objeto de investigación: El pensamiento filosófico de Ignacio Ellacuría.

EXPERIENCIA PROFESIONAL

- 2009-
2004-2009 Presidente del Banco Central de Reserva (BCR) de El Salvador.
Coordinador adjunto del Informe de Desarrollo Humano de El Salvador,
Programa de las Naciones Unidas para el Desarrollo (PNUD), San Salvador.
- 1999-2004 Gerente de la Sección Macroeconómica del Departamento de Estudios
Económicos y Sociales (DEES) de la Fundación Salvadoreña para el
Desarrollo Económico y Social (FUSADES).
- 2004 Consultor para PNUD sobre el impacto del CAFTA sobre el desarrollo
humano en Centroamérica.
- 2002 Investigador en el Proyecto Regional sobre Políticas Tributarias para el
Desarrollo Humano, patrocinado por el Banco Interamericano de Desarrollo
(BID).
- 2000-2002 Investigador en el Proyecto sobre Estrategias de Crecimiento Lideradas por
las Exportaciones en América Latina y su impacto sobre la distribución del
ingreso y la pobreza, patrocinado por el Programa de las Naciones Unidas
para el Desarrollo (PNUD).
- 2000-2001 Investigador en el Proyecto sobre los Determinantes del Crecimiento
Económico en Centroamérica y el Caribe, patrocinado por el Banco
Interamericano de Desarrollo.
- 2000-2001 Consultor del Banco Mundial para la elaboración de un estudio sobre la
sostenibilidad fiscal en El Salvador.
- 2000-2001 Consultor del Informe Anual sobre Desarrollo Humano en El Salvador
2000, del Programa de las Naciones Unidas para el Desarrollo (PNUD).
- 1998-1999 Analista Senior del Departamento de Investigación Económica y Financiera
(DIEF) del Banco Central de Reserva de El Salvador (Junio 1998-Junio
1999).
- 1998 (Sept.-Oct.) Consultor de la Mesa especializada de política fiscal del Plan de Nación.
- 1998 (Agosto-Oct.) Consultor del Proyecto para el desarrollo del cluster de café en
Chalatenango, patrocinado por el Programa de Desarrollo Humano
Sostenible (PDHS) y el Programa de las Naciones Unidas para el Desarrollo
(PNUD).
- 1997 (Mayo-Agosto) Asesor del Departamento de Investigaciones y Política Económica del
Banco Central de Reserva de El Salvador.
- 1994-1995 Investigador del proyecto "El Salvador: Ajuste hacia la Paz", patrocinado
por el Programa de las Naciones Unidas para el Desarrollo (PNUD). San
Salvador, El Salvador.
- 1994 Coordinador del Proyecto de Investigación "Evaluación del Impacto del
Proceso de Ajuste sobre el Sector Agropecuario en El Salvador (1989-
1994)", patrocinado por la Fundación Ford. Departamento de Economía,
Universidad Centroamericana José Simeón Cañas. San Salvador.

- 1984-1991 Subdirector del Centro de Información, Documentación y Apoyo a la Investigación (CIDAI). Universidad Centroamericana José Simeón Cañas. Miembro del Consejo de Redacción de la revista Estudios Centroamericanos (ECA). Universidad Centroamericana José Simeón Cañas.
- 1987-1988 Miembro del proyecto de investigación regional sobre el sistema de partidos y sistema electoral en Centroamérica, patrocinado por el Consejo Superior Universitario Centroamericano (CSUCA).

EXPERIENCIA DOCENTE

- 1999-2010 Catedrático de Métodos Cuantitativos y de Entorno Económico de la Empresa. Maestría en Administración de Empresas, Instituto Superior de Administración de Empresas (ISEADE), San Salvador.
- 1999-2009 Catedrático de Sistemas financieros y globalización de mercados, Dilemas Éticos en las Decisiones de Negocios y Métodos de Investigación Empírica en Finanzas. Maestría en Administración Financiera, Universidad de El Salvador.
- 1999-2010 Catedrático de Economía Empresarial, Entorno Empresarial, Finanzas Corporativas, Mercados financieros, opciones y futuros y Análisis financiero aplicado a proyectos. Maestría en Administración de Empresas, Universidad de Oriente (UNIVO), San Miguel, El Salvador.
- 2007-2009 Catedrático de Entorno Económico de la Empresa, Maestría en Derecho de Empresa, Universidad Centroamericana José Simeón Cañas, El Salvador.
- 2009-2010 Catedrático de Entorno Económico de las Organizaciones, Maestría en Dirección de Empresas (MADE), Universidad Centroamericana José Simeón Cañas.
- 2006-2008 Catedrático de Economía Internacional y de Ética en los Negocios, Maestría en Administración de Negocios, Universidad Francisco Gavidia, El Salvador.
- 2007-2010 Catedrático de Teoría Económica, Maestrías en Administración Pública, Finanzas Empresariales y Negocios Internacionales, Universidad Dr. José Matías Delgado, El Salvador.
- 2000-2001 Catedrático de Política Monetaria y Fiscal. Escuela Superior de Economía y Negocios (ESEN), San Salvador.
- 1998 (Nov.-Dic.) Capacitador del módulo sobre "Estructuración de Planes de Inversión" del Taller de Capacitación "Desarrollo de Negocios en Cooperativas Modernas", organizado por INSAFOCOOP-DAA (Ministerio de Agricultura y Ganadería).
- 1998 (Oct.-Dic.) Capacitador del módulo de "Gerencia Financiera" del Taller de Capacitación "Agronegocios: Entrada al Siglo XXI", organizado por el proyecto de Crecimiento Económico Equitativo Rural (CRECER) y la Agencia Internacional de Estados Unidos para el Desarrollo (AID).
- 1997 (Julio-Agosto) Capacitador del módulo de "Organización Industrial", del Curso Nacional de Negociaciones Comerciales, patrocinado por el Ministerio de Economía de

- 1996-1998 El Salvador, el Instituto Interamericano de Cooperación para la Agricultura (IICA) y la Agencia Internacional de Estados Unidos para el Desarrollo. Asistente de cátedra para los cursos de Comercio Internacional y Desarrollo Económico (Primavera 1996); Economía Internacional (Primavera 1996); Teoría Microeconómica (Otoño 1996); Finanzas Corporativas (Primavera 1997, Otoño 1997 y Primavera 1998); e Instrumentos Financieros y Mercados de Capitales (Otoño 1997). Vanderbilt University, Nashville, Tennessee, Estados Unidos.
- 1994 Catedrático de los cursos de Econometría, Macroeconomía y Política Económica. Departamento de Economía, Universidad Centroamericana José Simeón Cañas.
- 1984-1991 Catedrático de Epistemología y Filosofía de la Ciencia. Departamento de Filosofía. Universidad Centroamericana José Simeón Cañas.

CONSULTORIAS

Consultor o asesor para diferentes proyectos, seminarios y otras iniciativas del Banco Mundial, Banco Interamericano de Desarrollo (BID), Programa de las Naciones Unidas para el Desarrollo (PNUD), Instituto Centroamericano de Administración de Empresas (INCAE), Facultad Latinoamericana de Ciencias Sociales (FLACSO), Consejo Superior Universitario de Centroamérica (CSUCA), Consejo Monetario Centroamericano (CMCA), Agencia Española de Cooperación Internacional (AECI), Agencia Japonesa para la Cooperación Internacional (JICA), Departamento del Reino Unido para el Desarrollo Internacional (DFID), Agencia de los Estados Unidos para el Desarrollo (USAID), Agencia Sueca para la Cooperación con el Desarrollo Internacional (SIDA), Agencia Noruega para la Cooperación con el Desarrollo (NORAD), Agencia Danesa para el Desarrollo Internacional (DANIDA), Agencia Alemana para la Cooperación Técnica (GTZ), Agencia Canadiense para la Cooperación Internacional (CIDA), Instituto Interamericano para la Cooperación con la Agricultura (IICA), International Food Policy Research Institute (IFPRI), Fundación Ford, Fundación Friedrich Ebert, Fundación Heinrich Böll, Cooperative for Assistance and Relief Everywhere (CARE), Catholic Institute for International Relations, Transnational Institute, así como para instituciones gubernamentales como el Banco Central de Reserva de El Salvador, Ministerio de Agricultura y Ganadería, Ministerio de Economía, Fondo Nacional para la Vivienda Popular (FONAVIPO), Banco de Guatemala, etc.; y organismos privados y organizaciones no gubernamentales como la Asociación Nacional de la Empresa Privada (ANEP), Asociación Salvadoreña de Industriales (ASI), Cámara de Comercio e Industria de El Salvador, Asociación Salvadoreña de Organizaciones de Microfinanzas (ASOMI), Federación de Cooperativas de Ahorro y Crédito (FEDECACES), Fundación Salvadoreña de Apoyo Integral (FUSAI), FUNDAUNGO, Fundación Nacional para el Desarrollo (FUNDE), y Centro para la Acción de la Responsabilidad Social Empresarial en Guatemala (CENTRARSE), entre otras.

PUBLICACIONES Y TRABAJOS DE INVESTIGACION

- "Políticas industriales en El Salvador", con Manuel R. Agosin y Alfie Ulloa, en G. Inchauste, H. Morena y E. Stein (editores), *Hacia la generación de más oportunidades: fundamentos de una Agenda de Desarrollo Económico y Social en El Salvador*, Washington DC: Banco Interamericano de Desarrollo (BID), 2009, pp. 231-263.
- "Los costos económicos de la violencia en El Salvador", en F. Carrión y M. Dammert (comp.), *Economía política de la seguridad ciudadana*, Quito: FLACSO, 2009, pp. 135-157.
- "Los costos económicos de la violencia en El Salvador", *América Latina Hoy*, Vol. 50, diciembre del 2008, pp. 71-88.
- "El Salvador", en R. Vos et al. (eds.), *Políticas Públicas para el Desarrollo Humano. ¿Cómo lograr los Objetivos de Desarrollo del Milenio en América Latina y el Caribe?*, Santiago de Chile: PNUD-The World Bank, Octubre de 2008, pp. 419-449.
- "Estudio Analítico de los Jóvenes y la Educación en El Salvador", con Oscar Picardo y Felipe Rivas, Mimeo, San Salvador, 2008.
- "Costos económicos de la violencia en El Salvador 2007", FLACSO-Ecuador, próximo a publicarse, Quito, 2008.
- "La niñez y juventud en Centroamérica: el impacto de la migración y violencia", con Oscar Picardo, Armando Jiménez y Mauricio González Orellana, en F. Rivas (coord.), *El Estado de la Educación en América Central 2000-2008*, pp. 286-327, San Salvador, 2008.
- "Los costos económicos de la violencia en Centroamérica", Observatorio Centroamericano sobre Violencia (OCAVI), San Salvador, 2008.
- "Empleo, Seguridad y Gobernabilidad", Cap. 9 del Informe de Desarrollo Humano de El Salvador 2008, Mimeo, San Salvador: PNUD, 2008.
- "Competitiveness and Growth in Latin America. Country Case: El Salvador" (con Martha Rodríguez y Luis Felipe Zagarra), Mimeo, Washington, D.C.: Inter-American Development Bank, 2007.
- "Políticas públicas para el logro de los ODM en El Salvador: Trayectorias y costos", Mimeo, New York: PNUD, 2007.
- "Consolidación, concentración y clima de competencia en la industria bancaria de Guatemala durante 1999-2006", Mimeo, 2007.
- "Trayectorias hacia el cumplimiento de los ODM en El Salvador", Cuaderno sobre Desarrollo Humano N° 6, Abril 2007, San Salvador: PNUD.
- "Gasto público social y procesos presupuestarios en Centroamérica", Mimeo, Eneco 2007, Guatemala: Instituto Centroamericano de Estudios Fiscales (ICEFI). Insumo para el capítulo 1 en el libro *La Política Fiscal en la encrucijada: El Caso de América Central*, Guatemala: Instituto Centroamericano de Estudios Fiscales (ICEFI), junio de 2007.
- "El Agua: Una valoración económica de los recursos hídricos en El Salvador" (con Martha González y Takayoshi Yamagiwa), Cuaderno sobre Desarrollo Humano N° 6, Octubre 2006, San Salvador: PNUD.
- "Migraciones, Remesas y Desarrollo Humano de los Salvadoreños en Estados Unidos y en El Salvador" (con Sarah Gammage), Capítulo 2 del *Informe de Desarrollo Humano de El Salvador 2005*, San Salvador: PNUD.

- Indicadores municipales sobre desarrollo humano y Objetivos de Desarrollo del Milenio. El Salvador 2003*, San Salvador: PNUD.
- "¿Cuánto le cuesta la violencia a El Salvador?" (con Armando Carballido), Cuaderno sobre Desarrollo Humano N° 5, San Salvador: PNUD.
- "El Salvador: efectos del crecimiento exportador sobre la pobreza y la distribución del ingreso", en Enrique Ganuza, Samuel Morley, Sherman Robinson y Rob Vos (eds.), *¿Quién se beneficia del libre comercio? Promoción de exportaciones y pobreza en América Latina y el Caribe en los 90*, New York: PNUD-Alfaomega, 2004.
- Impacto potencial del CAFTA sobre el desarrollo humano en Centroamérica*, Mimeo, Guatemala: PNUD, febrero de 2004.
- Inversión pública, desarrollo rural y competitividad agropecuaria en El Salvador* (con William Pleitez), Mimeo. San Salvador, enero de 2004.
- El Salvador: Diagnóstico del sistema tributario y recomendaciones de política para incrementar la recaudación*, (con Mauricio González Orellana), Serie de Estudios Económicos y Sectoriales RE2-03-011, Washington, D.C.: diciembre de 2003.
<http://www.iadb.org/regions/re2/EstudioES.pdf#search=Diagnostico%20del%20sistema%20tributario%20y%20recomendaciones>. Publicado también en Manuel Agosin, Alberto Barreix y Roberto Machado (eds.), *Recaudar para crecer. Bases para la reforma tributaria en Centroamérica, capítulo 4*, Washington, D.C.: Banco Interamericano de Desarrollo.
- Opciones de financiamiento para una política de vivienda popular en El Salvador* (con William Pleitez), Cuadernos sobre desarrollo humano N° 2, San Salvador: FUSAI-PNUD, diciembre de 2003.
- "Desarrollo humano y globalización: marco de referencia" (con William Pleitez), en *Informe sobre Desarrollo Humano. El Salvador 2003. Desafíos y opciones en tiempos de globalización*, San Salvador: PNUD, 2003.
- "Desarrollo humano, pobreza y desigualdad en El Salvador" (con Alvaro Trigueros, Carolina Avalos y William Pleitez) en *Informe sobre Desarrollo Humano. El Salvador 2003. Desafíos y opciones en tiempos de globalización*, San Salvador: PNUD, 2003.
- La experiencia de crecimiento económico en El Salvador durante el siglo XX*, Serie de Estudios Económicos y Sectoriales RE2-03-003, Washington, D.C.: BID, agosto de 2003.
[http://www.iadb.org/regions/re2/ESdocumentotrabajo.pdf#search='crecimiento%20economico%20El%20Salvador%20BID%20Carlos%20Acevedo'](http://www.iadb.org/regions/re2/ESdocumentotrabajo.pdf#search='crecimiento%20economico%20El%20Salvador%20BID%20Carlos%20Acevedo) Publicado también como capítulo IX en M. Agosin, R. Machado y P. Nazal, eds., *Pequeñas economías, grandes desafíos: políticas económicas para el desarrollo en Centroamérica*, Washington, D.C.: Banco Interamericano de Desarrollo, 2004, pp. 227-259.
- Alternativas de financiamiento para promover la vivienda de interés social y eliminar el déficit habitacional en El Salvador*. San Salvador: PNUD-FUSAI, julio de 2003.
- "Política monetaria, intermediación financiera y crecimiento económico: la experiencia de Guatemala durante 1970-2002", en *Banca Central N° 44, Mayo-Agosto 2003*, Banco de Guatemala, pp. 43-73.
- "Las fuentes del crecimiento económico en El Salvador en el largo plazo: ¿acumulación de factores o incrementos de productividad?" en *Informe de Desarrollo Económico y Social 2003. Competitividad para el Desarrollo*, San Salvador: FUSADES, junio 2003.
- Economía, desastre y desarrollo sostenible* (con Luis Romano), San Salvador: FLACSO, 2001.

- ¿Es sostenible la política fiscal en El Salvador?* Documento de Investigación 2001-1 del Departamento de Estudios Económicos y Sociales de FUSADES, San Salvador.
- "Estado de los indicadores de desarrollo humano en El Salvador" (con Alvaro Trigueros y Dominique Zephyr), en Informe sobre Desarrollo Humano El Salvador 2001, San Salvador: PNUD, 2001, pp. 29-55 y 237-260.
- "Estudio sobre el Margen de Intermediación Financiera en El Salvador" (con Thania Magaña), Serie Cuadernos de Investigación N° 54, Julio 2000, CEMLA.
- El Salvador 1999: Estabilidad Macroeconómica y Reformas Estructurales*. San Salvador: FLACSO, Marzo 2000.
- "El Salvador en el Siglo XXI: una Agenda para la competitividad y el desarrollo sostenible", (con Nolvía Saca), Centro Latinoamericano para la Competitividad y el Desarrollo Sostenible (CLACDS), INCAE, agosto de 1999.
- "Los mecanismos de transmisión de la política monetaria en un contexto de liberalización financiera: la experiencia de El Salvador durante los 1990s", Documento interno de investigación, Departamento de Investigación Económica y Financiera, Banco Central de Reserva de El Salvador, San Salvador, febrero de 1999.
- "La economía salvadoreña en 1998: Antecedentes y perspectivas para el mediano plazo", en Carlos Guillermo Ramos, Carlos Acevedo y Guillermo Padilla, Actores, agendas y escenarios en El Salvador-1998, San Salvador: FLACSO El Salvador, febrero de 1999, pp. 55-152.
- "El Salvador 1970-1997: Determinantes del crecimiento económico en el largo plazo y fluctuaciones cíclicas de corto plazo", *Boletín Económico* 121. San Salvador: Banco Central de Reserva, agosto de 1998.
- "Las limitaciones del sistema de partidos para enfrentar los problemas fundamentales del país", en Héctor Dada Hirezi (coord.), *Las elecciones de 1997: ¿Un paso más en la transición democrática?*, San Salvador: FLACSO El Salvador, 1998, pp. 195-237.
- "La demanda de importaciones de El Salvador", *Boletín Económico* No. 109. San Salvador: Banco Central de Reserva, 1997.
- "The Historical Background to the Conflict", en James K. Boyce (ed.), *Economic Policy for Building Peace: The Lessons of El Salvador*. Boulder: Lynne Rienner Publishers, 1996, pp. 19-30.
- "Structural Adjustment, the Agricultural Sector, and the Peace Process," en James K. Boyce (ed.), *Economic Policy for Building Peace: The Lessons of El Salvador*. Boulder: Lynne Rienner Publishers, 1996, pp. 209-231.
- "Financial Liberalization and Oligopolistic Banking: The Experience from El Salvador, 1989-1995". Department of Economics. Vanderbilt University. Fall 1996.
- "An Inquiry into the Market Labor for Urban Women in Ohio in the Early 20th Century: Results from a 1901 Survey". Department of Economics. Vanderbilt University. Fall 1996.
- "Exchange Rates and Target Zones in Developing Countries: The Case of El Salvador". Department of Economics. Vanderbilt University. Spring 1996.
- "A Probit-Logit Model for the Analysis of Sexually Transmitted Diseases". Department of Economics. Vanderbilt University. Spring 1996.

- "El Salvador's Agricultural Sector: Macroeconomic Policy, Agrarian Change and the Environment" (con Deborah Barry y Herman Rosa), *World Development*, Vol. 23, No. 12, Diciembre 1995, pp. 2153-2172.
- "Evolución de la Balanza Comercial de El Salvador, 1970-1994: Un análisis econométrico". Documento de Trabajo. Departamento de Economía. Universidad Centroamericana José Simeón Cañas. San Salvador, 1994.
- "Impacto del Programa de Ajuste Estructural sobre el Sector Agropecuario: El Salvador (1989-1994)". Documento de Investigación. Departamento de Economía. Universidad Centroamericana José Simeón Cañas. San Salvador, 1994.
- "Raíces económicas de la crisis ecológica en Centroamérica", *Realidad* No. 1, Enero-Febrero 1994, San Salvador.
- "Analysis of Income and Price Elasticities in El Salvador's Trade Balance, 1970-1990". Department of Economics, Duke University. Fall 1993.
- "Signaling from the Bush Administration to the Federal Reserve (1988-1991)". Department of Economics, Duke University. Spring 1993.
- "El legado filosófico-político de Ignacio Ellacuría", *Estudios Centroamericanos* No. 541-542, 1993, pp. 1089-1107.
- "Balance global del proceso de negociación entre el Gobierno de El Salvador y el FMLN", *Estudios Centroamericanos* No. 519-520, 1992.
- "El Salvador's New Clothes: The Electoral Process (1982-1989)", en Anjali Sundaram y George Gelber (eds.), *A Decade of War: El Salvador Confronts its Future*. Amsterdam: Transnational Institute, 1991, pp. 19-37.
- "El alcance de los Acuerdos de Nueva York", *Estudios Centroamericanos* No. 515, 1991, pp. 829-834.
- "Tiempo de Cumbres: San Salvador, Guadalajara, Londres", *Estudios Centroamericanos* No. 513-514, 1991, pp. 711-717.
- "La profundización de la pobreza en El Salvador: Aproximación desde la metodología de la deuda social", *Realidad Económico-Social* No. 19-20, 1991, pp. 107-147. San Salvador.
- "Los alcances de la Ronda de México", *Estudios Centroamericanos* No. 511, 1991, pp. 409-429.
- "Evolución del sistema electoral y del sistema de partidos en El Salvador: 1982-1988". Documento de Investigación para el Consejo Superior Universitario de Centroamérica (CSUCA). San Salvador, 1988.
- "Asamblea de la OEA en San Salvador", *Estudios Centroamericanos* No. 481-482, 1988, pp. 1089-1094.
- "Los avatares de Contadora", *Estudios Centroamericanos* No. 432-433, 1984, pp. 809-812.
- "Ha desaparecido el último gran metafísico: Xavier Zubiri", *Estudios Centroamericanos* No. 420, 1983, pp. 891-894.

SERGIO BARBOSA SERRA
CURRICULUM VITAE

Ambassador Sergio Barbosa Serra is a member of the Brazilian Foreign Service since 1966, having been Extraordinary Ambassador for Climate Change for Brazil during four years (2007-2010). He is currently serving as Consul-General in Barcelona.

Ambassador Serra has extensive experience in international negotiations and economic issues. He was Head of Delegation at several High-Level Meetings, including the "4th Gleneagles Dialogue on Climate Change, Clean Energy and Sustainable Development", the "World People's Conference on Climate Change and the Rights of Mother Earth" and the "International Cooperation Conference on Green Economy and Climate Change".

Among other positions at the Ministry of External Relations, Ambassador Serra was Head of the Division for Trade Promotion (1979-1983), Director-General of the Foreign Service Department (1987-1990) and Director-General of the Department of Asia and Oceania (1990-1996).

During his career, Ambassador Serra has served in several countries, including Japan, Australia and the US, in this last case, as Director of the Brazilian Government Trade Bureau. He was the Brazilian Ambassador in Seoul (1997-2002) and Wellington (2002-2007), before being appointed Extraordinary Ambassador for Climate Change.

Published Articles:

"Brazil's Trade: A View from the South", in *Brazil's Economic and Political Future*, org. Julian Chacel, Pamela S. Falk e David Fleischer, Westview Press, Boulder, CO (EUA).

"China e Japão: Parceiros ou Rivais?", in *Coleção Documentos, Série Assuntos Internacionais*, no. 42, IEA-Instituto de Estudos Avançados, USP, 1995.

"A mudança de clima na perspectiva do Brasil: negociações e ações futuras", in *Revista Plenarium n°5: Desafios do Clima* (Câmara dos Deputados, Edições Câmara, 10/2008).

"A Incógnita de Copenhague", in *seminário sobre Mudanças Climáticas*, IPRI, 2010.

"De Copenhague a Cancún: Dívidas e Expectativas", in *Boletim Regional, Urbano e Ambiental n°4*. IPEA, 2010.

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1200 Brussels, Belgium ~ Ph. +32.2.732.6204
Email: ajoygrant@gmail.com

Place of Birth: Belize City, Belize

Date of Birth: 5th February 1951

Professional Experience

Since November 2008, Ms. Audrey Joy Grant has been serving as Ambassador Extraordinary and Plenipotentiary of Belize in Brussels, Belgium, accredited to the European Communities; Ambassador Designate non resident to Spain, Germany, the Netherlands, France. She has also been appointed as Belize's Permanent Representative to the World Trade Organization.

A. Joy Grant is a dedicated environmentalist, having worked in the field for almost two decades. She has extensive experience in the design, implementation, and management of environmental and development projects. She has a unique understanding of and considerable experience in institutional development, capacity-building, and fundraising. She has an exceptional ability to work collaboratively with colleagues, development institutions, national governments, and the private sector.

On 1 November 2001, Ms. Grant joined The Nature Conservancy (TNC) as Vice President and Managing Director of the Atlantic Conservation Region. This Region comprises twenty States in the Eastern United States; and 10 countries in Central America and the Caribbean. She was a member of The Nature Conservancy's Executive Leadership Team which sets TNC's overall direction and establishes organizational priorities in pursuit of global conservation. She has also worked in the External Affairs, Marketing and Philanthropy Departments.

During her tenure at The Nature Conservancy, she held an executive assignment to the Natural Capital Project, a collaborative project between Stanford University, World Wildlife Fund, and The Nature Conservancy with a focus on aligning economic forces with conservation. She played an integral part in a small team developing new tools and strategies for quantifying ecosystem service values across land and seascapes, to enable better consideration of natural capital in decision-making.

Prior to joining The Nature Conservancy, Ms. Grant was Executive Director of the Programme for Belize, a position she held for over a decade. Programme for Belize is a conservation organization committed to the sustainable development of the natural resources of Belize. The Programme now owns and manages 300,000 acres of forest reserve, 4% of the country.

Ms. Grant also led the negotiations on a debt swap agreement under the Forest Conservation Agreement between the United States and the Belize Governments with The Nature Conservancy.

Programme for Belize has the honor of implementing the first Carbon Sequestration Pilot Project under the United States Initiative for Joint Implementation (USIIJ). Through the prevention of deforestation and sustainable forest management practices, this project seeks to reduce and mitigate approximately 2.4 million metric tons of carbon over its forty-year life span.

Ecotourism is one of several sustainable land use programs that Ms. Grant implemented at Rio Bravo. She sees this as having the potential to contribute a significant source of revenue for Rio Bravo and Programme for Belize, while simultaneously promoting the conservation mission of providing substantial opportunities and arenas for natural history and cultural education and interpretation. Currently, income from ecotourism covers about 40% of annual operating expenses, making it a central element of the self-sustainability strategy for Programme for Belize.

Ms. Grant has served her country in the Diplomatic Corps as Counselor and Deputy Head of Mission at the Embassy of Belize in Washington D.C.

She has over ten years of comprehensive banking experience in international and development banking, including experience in foreign trade, credit analysis, project supervision and financial analysis. She has formal training and practical experience in the design and development of computer systems.

Ms. Grant is an innovative and results-oriented, focused professional with excellent communication skills. She has shown incredible success as a manager who inspires and motivates all levels of staff to achieve and sustain excellence. She is a strategic planner, with keen analytical skills, sound judgment and strong operational ability. And above all, she is dedicated to the environment.

Detailed History:***Ambassador Extraordinary and Plenipotentiary of Belize******Embassy of Belize, Belgium
Mission of Belize to the European
Communities and World Trade Organization
(2008 – Present)***

- Ambassador Extraordinary and Plenipotentiary to the Kingdom of Belgium
- Ambassador Designate to the Kingdom of Spain and to the Netherlands, Germany and France
- Ambassador Extraordinary and Plenipotentiary to the European Commission

Senior Director***Conservation and Development
Natural Capital Project
(2006-2008)***

- Responsible for stakeholder engagement
- Developed fundraising proposals
- Liaison responsibilities with The Nature Conservancy

Managing Director***The Nature Conservancy
Worldwide Office, Arlington, Virginia
(2001-2005)***

- Vice President and Managing Director of 20 States in the USA and 10 countries; the Caribbean; and Central America.
- Member of Leadership Team which sets overall direction and establishes organizational priorities in pursuit of global conservation.

Executive Director***Programme for Belize, Belize City, Belize
(1989-2001)***

- Fund raising in excess of \$3million annually.
- Manager of the Belize City Office and the Rio Bravo Conservation and Management Area, including the Hill Bank and La Milpa Field Station.
- Advisor to the Government of Belize on environmental issues.

Counselor & Deputy Head of Mission***Embassy of Belize, Washington D.C.
(1986-1989)***

- Responsible for investment promotion.
- Managed consular activities
- Monitored US legislation of important relevance to Belize.
- Undertook lobbyist activities.
- Acted as Charge d'Affaires

Systems Development Specialist

***Caribbean Development Bank
Bridgetown, Barbados (1984-1986)***

- Established and managed the Bank's Word Processing Unit.
- Developed policies and procedures for banking operations.
- Designed and implemented all aspects of the Bank's systems development and related support functions in collaboration with personnel from the World Bank, the Inter-American Development Bank and the Canadian International Development Agency.

Board/Commission Representation:

Chairperson:

- National Arbor Day Foundation (Vice Chairperson) (2006-Present)
- Belize Association of Conservation NGOs
- Founding Member (1997-2001)
- Development Finance Corporation, Belize (1993-1998)
- Development Finance Corporation Investment Company (1993-1998)

Representative:

- Advisor to Prime Minister of Belize on environmental and development issues (2007-Present)
- Civil Society Representative on Commission established by the Prime Minister of Belize to review the country's Social Security System (2000-2001)

Papers:

Contributed to a chapter entitled, "Including Natural Capital in Environmental Decision Making" in *Environment and Development for the 21st Century*, Fordham University, 2008

Letter to the editor on commentary entitled, "*Selling Out On Nature*" Published in NATURE magazine, 2007

"Threatened Cultures, Endangered Species"
Presented at Environmental Leaders Forum, sponsored by the Center for Environmental Research and Conservation (CERC) at Columbia University, 2001.

"Developing Country Perspective on Land Use and Forestry Activities as it Relates to the Kyoto Protocol on Climate Change."
Presented at the Annual Meeting of the American Association for the Advancement of Science, 1999.

"A Third World Perspective on Carbon Sequestration."
Presented at Belize Environment Forum, 1999

***"Forest Conservation and Joint Implementation:
The Example of Belize."***

Presented at the University of Belize 1999

Lectures/Studies:

Senior Delegate to World Summit on Sustainable Development, South Africa, 2002

"Climate Change and Development Executive Program"

Attended at Harvard University, 1998

"European Union and Funding for Carbon Sequestration"

Conservation Training Week by
The Nature Conservancy of the United States, Ecuador, 1995

"Protected Areas Study for Belize"

Commissioned by the Government of Belize,
in cooperation with the Inter-American Development Bank
and USAID, Belize, 1995

"Certification for Wood and Wood Products"

Seminar on Sustainable Forestry,
Yale University, New Haven, Connecticut, 1994

"Management of Non-Governmental Organizations"

Conservation Training Week by
The Nature Conservancy of the United States, Dominican Republic, 1993

"Government and NGOs in Conservation"

Annual Belizean Studies Conference,
Society for the Promotion of Educational Research (SPEAR), Belize, 1993

"Establishing a Natural Reserve"

Conservation Training Week by
The Nature Conservancy of the United States, Jamaica, 1991

Meetings/Seminars/Conferences:

"United Nations Climate Change Conferences" (COP I, II, III, IV, V, VI, XV, XVI)

Berlin (1994), Geneva (1995), Bonn (1996), Kyoto (1997), Buenos Aires (1998), The Hague
(1999), Copenhagen (2009), Cancun (2010)

"Eco-Tourism and the Conservation of Bio-diversity"

Kenya Eco-Tourism Conference, Nairobi, Kenya, 1997

"Protective Areas Management"

First Symposium on the State of the Belize Environment
Belize, 1993

Education

Masters of Business Administration

University of Alberta, Canada, 1973

- Business policy
- Marketing theory and application.
- International business law
- Management Accounting

Bachelor of Commerce

University of Alberta, Canada, 1974

- General business studies, majoring in accounting

Languages

English- Mother Tongue

Spanish- Working Knowledge

ERNESTO CORDERO ARROYO

Secretario de Hacienda y Crédito Público de México

Ernesto Cordero es Licenciado en Actuaría por el Instituto Tecnológico Autónomo de México (ITAM) y Maestro en Economía por la Universidad de Pennsylvania.

Fue nombrado Director General de la Fundación Miguel Estrada Iturbe y Director de Administración Integral de Riesgos en el Banco Nacional de Obras y Servicios Públicos (BANOBRAS). Fungió como Subsecretario de Planeación Energética y Desarrollo Tecnológico en la Secretaría de Energía.

Se desempeñó como Subsecretario de Egresos en la Secretaría de Hacienda y Crédito Público (2006-2008) y posteriormente fue nombrado Secretario de Desarrollo Social. Desde diciembre de 2009 ocupa el cargo de Secretario de Hacienda y Crédito Público.

En febrero de 2010 el Mtro. Ernesto Cordero fue designado miembro del Grupo Asesor de Alto Nivel sobre Financiamiento para el Cambio Climático del Secretario General de Naciones Unidas (AGF).

En materia académica ha sido profesor de Economía y Estadística en el ITAM, Econometría Financiera en la Universidad Panamericana y Econometría en el Centro de Investigación y Docencia Económica (CIDE) en México. También ha enseñado Economía Internacional en la Universidad de Pennsylvania.

ERNESTO CORDERO ARROYO

Minister of Finance and Public Credit of Mexico

Ernesto Cordero holds a bachelor's degree in Actuary from the Autonomous Technological Institute of Mexico (ITAM) and a Master's degree in Economics from the University of Pennsylvania.

He was appointed Director General of the Miguel Estrada Iturbide Foundation and Integral Risk Management Director at Banco Nacional de Obras y Servicios Públicos (BANOBRAS). He served as Undersecretary of Energy Planning and Technological Development at the Ministry of Energy.

He also has served as Deputy Finance Minister for Spending at the Ministry of Finance and Public Credit (2006-2008), afterwards he was appointed Minister of Social Development. Since December 2009 Mr. Cordero holds the position of Minister of Finance and Public Credit.

On February 2010 Mr. Ernesto Cordero was appointed member of the UN Secretary-General's High-level Advisory Group on Climate Change Financing (AGF).

In the academic field, he has taught Economics and Statistics at the ITAM, Financial Econometrics at the Universidad Panamericana and Econometrics at the Centro de Investigación y Docencia Económica (CIDE) in Mexico, as well as International Economics at the University of Pennsylvania.

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C.V. VANESA VALERIA D'ELIA**PERSONAL INFORMATION**

- **Place of birth:** Rosario, Santa Fe, Argentina
- **Address:** Ministerio de Economía y Finanzas Públicas, Hipólito Yrigoyen 250, 5th. floor, Buenos Aires (C1086AAB), Argentina
- **Phone:** 54-11-4349-8818
- **Fax:** 54-11-4349-5716
- **E-mail:** vdelia@mecon.gov.ar

EDUCATION*Graduate*

- **Ph.D. in Economics (Cand),** Universidad del CEMA (UCEMA), ongoing
- **M.A. in Economics,** Universidad del CEMA (UCEMA), 2005.

Undergraduate

- **B.A. in Economics,** Universidad Nacional de Rosario (UNR), 2002.

AREAS OF SPECIALIZATION

- **Environmental Economics**
- **Social Protection**

LABOR EXPERIENCE

- **Ministry of Economy and Public Finances,** Advisor of the Minister on climate change issues, since August 2009.
- **National Social Security Administration (ANSES),** Manager, Social Security Studies Division, since May 2008.

Previous experience

- **National Social Security Administration (ANSES),** Coordinator, Social Security Division, March 2006 - May 2008.

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- Argentine Senate, Advisor on economic and budgetary issues, 2005.

CONSULTING EXPERIENCE

WATER POLLUTION: Co-consultant with Tax Authorities to design an effluent environmental tax for the Province of Buenos Aires, October 2006-March 2007.

VALUE OF ENVIRONMENTAL REPUTATION: Co-Consultant with ONG Fundación Vida Silvestre Argentina to assess value of environmental performance by Danone S.A. (owner of bottled water brand, Villavicencio), February-August 2007.

TEACHING EXPERIENCE

- Universidad del CEMA (UCEMA), Professor

Human Capital: Theory and Empirical Evidence, M.A. Program in Economics, since 2010.

Topics in Applied Econometrics, M.A. Program in Economics, since 2008.

Applied Econometrics, M.A. Program in Economics, since 2007.

Economic Development, B.A. Program in Economics, since 2008.

Business Economics, M.B.A., 2008.

Labor Economics, B.A. Program in Economics, 2008.

- Universidad Nacional de Rosario (UNR), Professor

Thesis Seminar, B.A. Program in Economics, since 2008.

Microeconomics, B.A. Program in Economics, 2002-2007.

Microeconomics II, B.A. Program in Economics, 2005-2006.

- Universidad Argentina de la Empresa (UADE), Professor

Microeconomics, B.A. Program in Economics, , since 2005.

Advanced Microeconomics, B.A. Program in Economics, 2006-2009.

Mathematical Economics, B.A. Program in Economics, 2005-2007.

Labor Economics, B.A. Program in Human Resources, 2006.

RESEARCH EXPERIENCE

Chapters in books

"Economía y Cambio Climático: Valuación de Costos y Beneficios", Chapter in *Progresos en Economía Ambiental*, Editorial Temas, Buenos Aires, forthcoming.

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"Mercado de Trabajo, Eficiencia Económica e Inclusión Social", Book, Ediciones ANCE-UADE, Buenos Aires, March 2009.

"El futuro de la Política Ambiental en Latinoamérica", (with Mariana Conte Grand), Chapter in 2010: Una Agenda para la Región, TAEDA Editora, Buenos Aires, November 2007.

Published articles (refereed)

"Asignación Universal por Hijo para Protección Social: Una política de Protección para los más vulnerables" (co-author), *Revista del Centro Interamericano de Estudios de la Seguridad Social (CIRSS)* N° 260, Conferencia Interamericana de Seguridad Social (CISS), México, 2010.

"El sujeto económico y la racionalidad en Adam Smith", *Revista de Economía Institucional*, Volume 11, No. 21, second half 2009.

"Determining factors leading affiliates to transfer from an individual economic pension scheme to a pay-as-you-go pension scheme: Evidence from Argentina", *International Social Security Review*, Volume 62, N° 2, pp. 55-76. April-June 2009.

"La política ambiental en América Latina y el Caribe: ¿de qué depende?" (with Mariana Conte Grand), *Revista Problemas del Desarrollo*, Volume 154, July-September 2008.

"Moratoria previsional: Pobreza e impacto distributivo en los adultos mayores", *Revista Nuevo Espacio Público*, N° 1, December 2008.

Other publications

"Transferencias Condicionadas de Ingreso en Argentina: La Asignación Universal por Hijo para Protección Social" (co-author), Presented at the XLV Annual Meeting of the Argentine Association of Economic Policy (AAEP), Buenos Aires, November 2010.

"Análisis de la Cobertura Previsional del SIPA: Protección, Inclusión e Igualdad" (co-author), *Serie Estudios Especiales*, ANSES, July 2010.

"Environmental news and stock markets performance: The need for further evidence in developing countries" (with Mariana Conte Grand), Presented at the Fourth World Congress of Environmental and Natural Resource Economists, Montreal, Canada, June 2010.

"Marco Conceptual del Sistema de Información del SIPA" (co-author), *Serie Estudios Especiales*, ANSES, June 2010.

"Cambio climático: Financiamiento internacional para un problema global", *Revista Temas de Management*, Vol VII, UCEMA, CIMECI y CEOP Editores, March 2010.

"Acuerdo para combatir el cambio climático", daily newspaper *El Cronista Comercial*, March 2010.

"El Sistema Previsional Argentino: mecanismos de actualización de las jubilaciones desde 1994", *Revista UCEMA*, November 2009.

"Self-assessed health as a key determinant of lifestyles: An application to tobacco consumption in Argentina", (with Mariana Conte Grand), Working paper N° 375 of the Universidad del CEMA, July 2008. Presented at the XLIII Annual Meeting of the Argentine Association of Economic Policy (AAEP), Córdoba, November 2010.

"Una Nota sobre la Reforma del Sistema Previsional Argentino", *Revista UCEMA*, June 2008.

"Pobreza en adultos mayores: Evolución y determinantes a partir del Plan de Inclusión Previsional", Presented at the XLII Annual Meeting of the Argentine Association of Economic Policy (AAEP), Bahía Blanca, November 2007.

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"El Plan de Inclusión Previsional Resultados Preliminares" (with Arnado Boudou and others), *Serie Estudios Especiales*, ANSES, October 2007.

"Es redituable sacarse un día en conducta ambiental", *Revista Comunicarse*, N° 227, October 2007.

"El Plan de Inclusión Previsional y su incidencia sobre la pobreza", *Revista UCEMA*, September 2007.

"Breve análisis sobre el comportamiento de las jubilaciones en Argentina", *Serie Estudios Especiales*, ANSES, August 2007.

"Measuring the impact of environmental news in Argentina: A non-parametric approach", M.A. in Economics Thesis (UCEMA), December 2005. Presented at the Economics Seminar at the *Universidad del CEMA*, April 2006.

"Environmental news and stock markets performance: Further Evidence for Argentina". (with Mariana Conte Grand) (UCEMA). Presented at the XXV Outlook Meeting of the Argentine Agricultural Economics Association (June 2007), at Economics Seminars at the Universidad del CEMA (May 2005), *Universidad de San Andrés* (June 2005), *Universidad Nacional de La Plata* (June 2005), and at the XLI Annual Meeting of the Argentine Association of Economic Policy (AAEP), Salta (November 2006). Working Paper N° 300 of the Universidad del CEMA, August 2005.

OTHER ISSUES

- Representative of the Ministry of Economy and Public Finances in international negotiations on climate change in the scope of United Nations and the Group of 20 (G20), since 2009.
- *Referee*, *Journal of Applied Economics*, Universidad del CEMA.
- Member of the Argentine Association of Economic Policy (AAEP) and Member of the Environmental and Natural Resources Economists Association (AERE).
- Scholarship for M.A. Program in Economics at the Universidad del CEMA (UCEMA), 2004.

DR. PAUL OQUIST

CURRICULUM VITAE

BACKGROUND

Dr. Paul Oquist is presently Minister and Private Secretary for National policies of President Daniel Ortega Saavedra, in the Presidency of the Republic of Nicaragua.

Dr. Paul Oquist was Head of the Delegation of Nicaragua to the XVI Conference of States Party to the United Nations Framework Conference on Climate Change (UNFCCC, COP-16), and to the VI Conference of States Party to the Kyoto Protocol (CMP-6) held in Cancun, Mexico. He was a member of the Delegation of Nicaragua to the XV Conference of States Party to the United Nations Framework Conference on Climate Change (UNFCCC, COP-15), and to the V Conference of States Party to the Kyoto Protocol (CMP-5) held in Copenhagen, Denmark. In 2008-2009 he was Chief Advisor to the President of the United Nations 63rd General Assembly, and in this capacity the President appointed him Chief Negotiator of the Accord for the Financing of Development held in Doha in September 2008, and Coordinator of the United Nations Summit Conference on the Financial and Economic Crisis and its Impact on Development, held in June 2009. Dr. Oquist has promoted in these negotiating processes new and innovative forms of financing for Development and confronting Climate Change. At present he is an elected member of the Committee of Experts on Public Administration (CEPA) of the United Nations Economic and Social Council (ECOSOC). He is a regional expert on governance for the Asia Division of the United Nations Development Program (UNDP) in Islamabad, Pakistan. He was Chief Technical Advisor for the UNDP Management Development Program in Mongolia (1993-1998), and Director of UNDP Public Administration Projects in Quito, Ecuador (1975-1979). He has also been a consultant for UNDP and UNICEF in Colombia, Ecuador, Kyrgyzstan, Vietnam and Philippines.

As in other functions, in his present functions in Nicaragua Dr. Paul Oquist conceptualizes, organizes, implements, and evaluates governance programs at the regional, national and local levels. He utilizes an integrated and comprehensive approach that combines policy, institutional and cultural analysis. High leverage entry points, focused objectives, evidence based decisions, networking of actors and stakeholders, continual learning for optimization and strong resource mobilization, characterize the programs he works with. Policy, economic and management changes are facilitated through policies framed institutional and organizational restructuring and transformation in political and organizational cultures as well as in incentive structures. Interrelated areas of specialization in these programs include building and strengthening democracy and peace processes, public administration and decentralization, community empowerment and poverty reduction, transparency and the mass media, accountability and anti-corruption efforts.

In Pakistan, Dr. Oquist has advised on community empowerment, the creation of local elected government and police reforms. In Mongolia's transitional process he advised a management development program that included public administration reforms, decentralization, private sector development, and support systems regarding information management, accounting and auditing, and education and training management, as well as a subsequent human security program. As United Nations Development Program (UNDP) Senior Regional Governance Adviser for Asia and Coordinator of the PARAGON Asia Regional Governance Program he advised government corporate management reforms in China, the peace process in the Southern Philippines and an Asian parliamentary policy analysis network. PARAGON also supported the South Asia Free

Media Association (SAFMA) and the South Asian Electronic Media Initiative ("Moving Closer"), which are widely recognized as having contributed to reducing cross border tensions in the subcontinent. PARAGON also supported studies on freedom of information in the ASEAN countries and reviews regarding human rights in South Asia and community participation in diverse Asian regions.

In Latin America he advised public administration reforms in Chile and Ecuador, reorganization of the Presidency in Ecuador, peace processes in Central America and Colombia, and program development for two UNDP regional governance programs for Latin America. In Nicaragua he has been Chief of Presidential Advisers and a UNDP national consultant. He was a member of the team that developed the policy framework for a plan for a peaceful transition and economic and social reactivation for the subsequent government. He is founder, and President of the Board of Directors, of the Institute for Nicaraguan Studies (IEN, by its Spanish acronym), Nicaragua's premier governance research and training organization. The IEN undertook two European Union supported post-war projects on "Education for Peace, Democracy and Human Rights" in all of Nicaragua's municipalities. It currently heads a consortium of NGO's that is implementing the "Democracy and Human Rights" project in Nicaragua with the support of the European Union. The IEN is also undertaking projects on "The Role of Civil Society in Poverty Reduction in Central America" and "Democracy, Citizenship and Community Empowerment in Nicaragua".

In the area of fundraising, Dr. Oquist's experience includes governmental resource mobilization in Nicaragua, NGO resource mobilization as founder of the Institute for Nicaraguan Studies (IEN), and international organization resource mobilization in UNDP. In the UNDP Management Development Program in Mongolia he was able to raise US\$26 million in five years. Based on an initial UNDP core budget of US\$1.5 million, in less than two years he has mobilized 17.5 million dollars for the Devolution Trust for Community Empowerment project in Pakistan.

Education

- 1976 : Ph.D., Political Science, University of California, Berkeley, California, USA.
- 1968 : M.A., Political Science, University of California, Berkeley, California, USA.
- 1967 : Post-Graduate Degree, Latin American School of Political Science and Public Administration, Department of Latin American Social Sciences (FLACSO), Santiago, Chile.
- 1965 : B.A., Political Science, University of California, Los Angeles, USA.

United Nations Experience

- 2010-2011** Elected by ECOSOC to the United Nations Committee of Experts on Public Administration (CEPA)
- 2010** Head of Delegation, XVI Conference of Parties of the United Nations Framework Convention on Climate Change (UNFCCC, COP-16) and the VI Conference of Parties in the Kyoto Protocol (CMP-6), Cancun, Mexico.
- 2009** Member of Delegation, XV Conference of Parties of the United Nations Framework Convention on Climate Change (UNFCCC, COP-15) and the V Conference of Parties of the Kyoto Protocol (CMP-5), Copenhagen, Denmark.
- 2008-2009** Chief Advisor to the President of the 63rd United Nations General Assembly (2008-09).
- June 2009** Coordinator, United Nations Summit Conference on the Economic and Financial Crisis and its Impact on Development. (Appointed by the President of the 63rd GA.) Dr. Oquist has promoted in these negotiating processes new and innovative forms of Financing for Development and confronting Climate Change.
- September 2008** Chief Negotiator, Accord on Financing for Development, Doha. (Appointed by the President of the 63rd GA.)
- 1998-2006** UNDP Senior Governance Advisor for Asia United Nations Development Programme (UNDP), Islamabad, Pakistan
- 1993-98** Director of Public Administration Projects, United Nations Development Program (UNDP) in Quito, Ecuador.
- 1975-79** Chief Technical Advisor, Management Program of the United Nations Development Program (UNDP), Mongolia.

Employment Experience:

- 2007- Present:** Minister - Private Secretary for the implementation of national policies of the President of the Republic of Nicaragua.
- 2008-2009:** Chief Advisor to the President of the United Nations 63rd General Assembly.
- 11/2006-1/2007:** Coordinator of the team for the transition of government from President Enrique Bolaños to the Government of Comandante Daniel Ortega Saavedra.
- 1998 - 2006** UNDP Senior Governance Advisor for Asia, United Nations Development Programme (UNDP), Islamabad, Pakistan.
- 2003 - 2004** Chief Technical Advisor, Devolution Trust for Community Empowerment, Islamabad, Pakistan.

1990-Present: General Director (currently on leave of absence); President, Board of Directors/Founder, Institute for Nicaraguan Studies (Managua, Nicaragua)

Chief of Presidential Advisors, Presidency of the Republic of Nicaragua:

1987 - 1990 Chief of Presidential Advisors

1985 - 1987 National Director of Information, Organization, and Systems

1979 - 1984 General Director of State Information & Public Management

1975 - 1979 Public Administration Expert, United Nations Development Programme (UNDP), Quito, Republic of Ecuador.

Presidency of the Republic of Ecuador. (Advisor to the President of the Republic in the reorganization of the Presidency - 1979.)

1975 - 1979 Research Methodology Expert, General Secretariat for Public Administration, Presidency of the Republic of Ecuador.

1970 - 1975 Professor of Political Science, University of the Andes, (Bogota, Colombia).

1967 - 1970 Special Career Fellow, Teaching Assistant, Political Science Department, University of California (Berkeley, California, USA)

Consultancies and Training

Dr. Oquist has undertaken consultancies on major governance reform processes within policy frameworks, institutional restructuring and political culture transformations in Pakistan, Mongolia, Peoples Republic of China, Kyrgyz Republic, Vietnam, Chile and Ecuador. He has been a consultant on decentralization and local government strengthening in Pakistan, Mongolia, Kyrgyz Republic, Philippines, and Nicaragua. He has participated in the peace processes in Central America in general (Costa Rica, Esquipulas) and Nicaragua in particular; as well as in Colombia, Southern Philippines and the city of Karachi, Pakistan. He has done consultancy work on information monitoring and evaluation systems for the Intergovernmental Bureau for Informatics (IBI), the Latin American Economics System (SELA, by its Spanish acronym), the Latin American Center of Administration for Development (CLAD, by its Spanish acronym) as well as the International Management Systems (IMS). He has also done consultancy work on follow-up and evaluation systems in Nicaragua, Chile, Colombia, Guatemala, Mongolia and Pakistan. He was an advisor on anti-corruption strategies in Pakistan, Mongolia and Nicaragua.

He has been an advisor to presidents, prime ministers, and reform agencies, at the highest level in Nicaragua, Ecuador, Mongolia, Pakistan and Colombia.

He developed a multi-module governance training portfolio for the UNDP PARAGON Regional Governance Program for Asia, including principal authorship of the core module "Humane Governance for Human Security". He also developed a training program on Strategic Thinking, Planning and Management for the United National Staff College (UNSC) in Turin, Italy. In his work for the Institute for Nicaraguan Studies (IEN) projects "Education for Peace, Democracy, and Human Rights," sponsored by the European Union, he coordinated production of a training portfolio consisting of a substantive document, a popular cartoon book version of same, and a methodological module for civil society workshops, organizing, and networking at regional, departmental (provincial) and municipal levels. All of Nicaragua's municipalities were reached by cascading civil society training/networking.

Publications

Dr. Oquist has been the principal author of numerous books and articles, among them:

- *"Basic Elements of a Policy Framework for Human Security: Rethinking Human Security."* Published by the International Social Justice Journal and UNESCO, November 2006.
- *The PARAGON Experience* (with Henrik Lindroth, Usama Bakhtiar and Wassem Samma), Islamabad: UNDP PARAGON Regional Governance Program, 2004.
- *Humane Governance for Human Security* (with PARAGON team and consultants). Core governance module in PARAGON Governance Capacity Building Portfolio, Islamabad: UNDP PARAGON Regional Governance Program, 2003.
- *The Fight Against Systemic Corruption*, IPEA/APAE. Presented at Brisbane International Conference on Ethics and Accountability, Australia, 2002.
- *Afghanistan: Post-War Governance for Human Security.*
- *Policy Analysis as Tool for Effective Oversight: Twelve Points for Practitioners*, Center for Legislative Development, Manila, Philippines, 2001.
- *Information as Power for the Few or Empowerment for the Many: The Role of Globalization and the Information Revolution in Developing Countries*, Beijing Management University, Beijing, 2002.
- *Six Policy Assessments Papers on Peace and Development in the Southern Philippines*. United Nations Development Programme/Multi-donor Support Group, Manila, Philippines, 1999-2003.
- *Women's Political Participation and Good Governance: Twenty First Century Challenges*, Chapter One "Overview" (with Lena Hamadeh-Banerjee), and Chapter Nine "A Voice of Their Own: Conclusions of the New Delhi Meeting on Women's Political Participation," UNDP, 2000.
- *Ethics and Integrity in Democratic Governance Development*, Journal of the Indian Management Association, Calcutta, 1999.
- *Sustainable Peace in Karachi: Report of the Colombian Peace Mission* (with Darío Barbarena and Edgar Suarez), UNDP, Pakistan, February, 1999.
- *Democratic Governance and Globalization, Demos*, Journal of the Project on a New Political Culture for Latin America in the New Century, (UNESCO), January, 1998.
- *Capacity Building for Democratic Governance: A Programmatic Framework with Emphasis on Transitional Societies*, programme of UNDP MDGD, 1997.
- *The Role of Process Consultancy in Strengthening Vietnamese Public Administration Reform Implementation Capacity*, UNDP/Viet Nam, 1997.
- *Resource Mobilization for Public Administration Reform in Viet Nam*, UNDP/Viet Nam, 1997.
- *The Management of the Transition Process*, MDP Workshop on Comparative Approaches to the Role of Government in the Productive Sectors in Societies in Transition (Hainan, Haikou, People's Republic of China, 1996.
- *Nicaragua: The Reform of the Public Administration* (with Rodolfo Delgado Romero), *Espacios - Central American Journal of Political Culture* (Friedrich Ebert Foundation), No. 6, December, 1995.
- *Globalization, Technological Revolution and New Role of the Mass Media*, (San José, Costa Rica, ICODE, 1995.
- *Decentralization and State Reform in Nicaragua: Hypothesis for a Necessary Research Project*, Managua, Institute for Nicaraguan Studies, 1992.

- *The Socio-Political Dynamics of the 1990 Nicaraguan Election*, in collaboration with con Castro Vanesa y Provost Gary, editors. *The Nicaraguan Elections of 1990 and its Aftermath* (Rowan & Littlefield, 1992). Also published in Spanish in Managua by the Frederic Ebert Foundation, 1990.
- *Violence, Conflict, and Politics in Colombia*. This book is now considered a classic of the study of social conflict and violence in Colombia. Published in English (New York, Academic Press, Harcourt, Brace and Javonovich, 1980) and in Spanish (Bogota: Colombian Studies Institute, 1978), 2nd Edition, Bogotá, Biblioteca Banco Popular, 1986.
- *The Epistemology of Action Research*, Acta Sociologica (Journal of the Scandinavian Sociological Association), 1978, Vol. 21, No. 2. English version, also published in Spanish and German. Considered to be the definitive piece on the epistemology of participatory action research (PAR, Action by researchers themselves).
- *Structural-Functionalism: A Critical Analysis of Its Structure and Function* (with Oscar Oszlak), Latin American Journal of Sociology, 1970.

Summary of Professional Skills

- **Leadership:** Dr. Oquist has been an international adviser at the Presidential, Prime Ministerial and to key reform agencies at the highest levels in Pakistan, Mongolia, Nicaragua, Ecuador and Chile. In Nicaragua he was the Chief of Presidential Advisors and founder of the Institute for Nicaraguan Studies (IEN), Nicaragua's premier governance organization. He has shown his qualities of leadership as an international adviser, senior national official and as a leader in his work with civil society.
- **Management:** For over three decades Dr. Oquist has held senior management positions at various UNDP offices across the globe. In Nicaragua his responsibilities were in the national government with presidential advisers, in the institute of statistic and the governmental sector of technology Information, various institutions with more than 500 employees. The key to his success in these endeavors has been a synergistic management approach based on combining focused policy objectives, prioritized actions, and the networking of partners as well as strong resource mobilization.
- **Policy Analysis:** Dr. Paul Oquist is an expert on conceptualizing, organizing, implementing, and evaluating governance programs both at national and local levels. He has undertaken consultancies on major governance reform processes within policy frameworks, institutional restructuring and cultural transformations in Pakistan, Mongolia, Peoples Republic of China, Kyrgyz Republic, Vietnam, Chile, Ecuador. He has been involved in decentralization and local government strengthening in Pakistan, Mongolia, Kyrgyz Republic, Philippines, and Nicaragua.
- **Strategy Formulation:** Dr. Oquist's experience includes development of anti-corruption strategies in Pakistan, Mongolia and Nicaragua.
- **Monitoring and Evaluation Methods:** Consultancies on information, monitoring and evaluation systems have been undertaken for the Intergovernmental Bureau for Informatics (IBI), the Latin American and Caribbean Economic System (SELA), and the International Management System (IMS), as well as in Nicaragua, Colombia, Guatemala, Mongolia and Pakistan.
- **Peace Building Facilitation:** He has undertaken work on peace processes in Colombia, Nicaragua, the city of Karachi in Pakistan, and the Philippines.

- **Research Methodology:** Dr. Oquist began his career in the UNDP as an expert on this subject and has been the principal author of various articles on research methodology and the epistemology of the social sciences.
- **Building Networks:** Dr. Oquist has effectively generated networks of networks of change agents effectively. He has also been instrumental in the networking key partners for strong resource mobilization.
- **International Experience:** Born and raised in the United States and Nicaraguan by nationality, he has lived and worked in over a dozen different countries with very varied cultures and religions. He has always worked in a multi-cultural environment.
- **Communication Skills:** During his career he has developed superior writing skills and has become an accomplished public speaker. He has a proven track record in media and governance initiatives.
- **Mentorship:** As General Director and Founder of the Institute of Nicaraguan Studies, Dr. Oquist has extensive experience in mentoring learning and research processes. He has been a university professor and adviser of post graduate student thesis work. In government and international organizations he has continually mentored work teams.

Personal Information

Name : Dr. Paul Oquist
Born : Oak Park, Illinois, U.S.A.; 19 October 1943
Nationality: Nicaraguan
Languages: English, Spanish

JAVIER ROCA FABIÁN

Age: 35 years. Contact: 8926-1578 (mobile) / 448-9128 (home) / jroca@mef.gob.pe/jarofa@yahoo.com

SUMMARY: Economist with a broad experience on development and design of public policies oriented to improve national competitiveness in different aspects of Peruvian economic and social policy. Experienced negotiator and developer of strategies for commercial agreements and international treaties. Interested in topics related to Industrial Organization, Regional and Spatial Economics, Economic Analysis of Law, Regulation Economics and Climate Change Economics.

WORK EXPERIENCE

- **MINISTRY OF ECONOMY AND FINANCE (MEF)**
Office of International Economics, Competition and Private Investment Affairs.

GENERAL DIRECTOR

June 2008 - Today

- In charge of designing strategies for economic integration in commercial agreements and strategies of negotiation of trading of financial services.
- In charge of designing measures and planes to achieve and improvement on national and regional and sub-national competitiveness in various aspects such as labor markets, local development, environment, institutional consolidation and technologic innovation.
- In charge of defining and formulating national tariff policy, customs policy and State procurement policy Estado.
- In charge of defining the strategy for the negotiations of international conventions and treaties on private investment.
- In charge of designing the second phase of the National Program for Science and Technology. (FYNCYT - Science and Technology Fund)
- Member of the Designing Committee for Tourism Promotion Fund.

Particularly on Climate Change:

- Head of the Climate Change Unit in the Ministry of Economy and Finance.
- Senior member of the negotiation team, in charge of financial aspects, in United Nations Framework Convention on Climate Change (UNFCCC)
- Member of the National Steering Committee for the "Study of Economic Impact of Climate Change in Peru".
- In charge of designing economic and financial tools and instruments to face Climate Change adverse effects.
- Focal point and member of the designing team for the Peruvian investment strategy under the framework of the Forest Investment Program (FIP) of Climate Investment Funds.

ANALYST

April 2005 - June 2008

- Specialist on regulatory impact analysis of the institutional and operational quality control standards and regulations in the Peruvian Government
- Consultant on issues related to economic analysis of competition policy, Competition Law and Policy of Intellectual Property Protection.
- Consultant on issues related to microeconomic analysis of science and technology policy
- Specialist on the assessment of possible technical barriers in technical regulations and other measures affecting the free trade of goods and services offered by the sectors.
- Peruvian delegate for the Economic Committee of Asia-Pacific Economic Cooperation (APEC) Forum.
- Designated contact point for issues related to regulatory reform and competition policies in APEC forum and responsible for the elaboration of the Individual Action Plan (IAP) on these issues.
- Consultant on issues related to the implementation of General Equilibrium Models to evaluate the impact of commercial policy in Peru.
- Member of the negotiation team of the Intellectual Property chapter of the Free Trade Agreement Peru - U.S.A; of the Competition chapter of Free Trade Agreements with EFTA, Canada and Chile; and the chapter of Technical Barriers to Trade of Free Trade Agreements with Mexico, Singapore and China.
- Development and competitiveness and regional and spatial economics for the elaboration of studies on the economic dynamics of Peruvian regions.

- **SAN IGNACIO DE LOYOLA UNIVERSITY (Lima - Peru)**

1999 - 2008

- Part - time professor of the Economic Department for Game Theory, Organization Economics and Mathematical Economics courses April 2005 - 2008
- Academic Coordinator of the Economic Department February 2000 - March 2005
- Part-time professor of General Economics and Introduction to Microeconomics 1999 - 2000

- GRADUATE SCHOOL - SAN IGNACIO DE LOYOLA UNIVERSITY
Assistant Professor
Managerial Economics and Macroeconomic Policy 1999 - 2004
- CATHOLIC UNIVERSITY OF PERU
(PONTIFICIA UNIVERSIDAD CATÓLICA DEL PERÚ)
Teaching Assistant
General Economics and Introduction to Macroeconomics 1998 - 2000
- MACROCONSULT S.A
Practitioner 1998 - 1999

EDUCATION

- HIGER EDUCATION
CATHOLIC UNIVERSITY OF PERU
(PONTIFICIA UNIVERSIDAD CATÓLICA DEL PERÚ)
Master studies on Applied Mathematics 2002
Degree in Economics 1997
Bachelor In Economics, Upper Third
- GRADUATE STUDIES
IMPA (BRASIL)
Graduate Studies In Mathematical Economics 2002
- UNIVERSITY OF MICHIGAN (EEUU)
Graduate Studies in Quantitative Methods 1999
- SPECIALIZATION STUDIES
COLLEGE OF EUROPE (BELGIUM)
Regulatory Impact Analysis Training Course 2007

RESEARCH AND PUBLICATIONS

- "Regulatory Review Systems and Process", part of the APEC Best Practice Guidelines. Forthcoming
- "Policy Guidelines for regional growth in Peru" - Ministry of Economy and Finance March 2007
- "On the discrepancy between macroeconomic performance and welfare in Peru" - Quarterly Economic Analysis, N°2 - San Ignacio de Loyola University November 2003
- "Trends in the agglomeration of markets and investment flows in the regions of Peru" - Prepared for the Annual Meeting of the Council of Schools of Economics and Management (CLADEA) 2003
- "Impact of macroeconomic measures on Capital Flows in Peru: 1990-1999". Co-author. Study for Inter American Development Bank (IADB)

CONFERENCES

- Workshop on Investment and Financial Flows for Climate Security
Speaker: "MEP's economic instruments to face Climate Change" Lima - Peru 2010
- Workshop on Public - Private Partnerships. Lima - Peru 2009
- International Conference on Public - Private Partnerships. Challenges for the Peru in the 21st century.
Speaker: "Institutional Framework for Public Private Partnerships in Peru" Lima - Peru 2008
- APEC Senior Officials Policy Dialogue on Structural Reform.
Panelist for discussions on issues related to experiences on implementing structural reforms. Lima - Peru 2008
- Roundtable Discussion on Regulatory Reform,
Panelist for discussions on issues related to regulatory reform, regulatory quality. Lima - Peru 2008
- Roundtable Discussion on APEC-OECD Integrated Checklist on Regulatory Reform
Panelist Cairns - Australia 2007
- APEC Seminar, "Utilizing The APEC-OECD Integrated Checklist on Regulatory Reform in Competition Policy an Deregulation Aspects"
Speaker Jakarta-Indonesia 2007
- Annual Meeting of the Council of Schools of Economics and Management (CLADEA),
Speaker Lima - Peru 2003
- First Brazilian Workshop in Game Theory 2002, Universidade do Sao Paulo y FIPE.
Speaker Sao Paulo - Brasil 2002

- Economic Policy and Future Challenges; Santiago Antunez de Mayolo National University, Speaker Lima - Peru 2001
- The Mont Pelerin Society, General Meeting--
A New Century: Challenges for an Open Society* Santiago - Chile 2000
- Latin American Meeting of Econometric Society Lima - Peru 1998

OTHER

- Languages English - advanced/intermediate level
Portuguese - intermediate level
French - basic level

- Computer Programs Spreadsheet software - Excel, Lotus 1,2,3
Word Processor - Microsoft Word
Data Base - Fox Pro
Econometric Software - Stata, Eviews, Matematica 3.0
Presentation programs - Power Point