

# Protected Areas Conservation Trust's (PACT) Accreditation by the Adaptation Fund Board: Our Experience

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## **Outline**

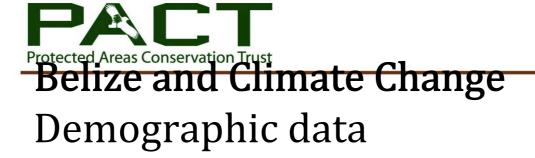
**Belize and Climate Change** 

Profile of the PACT

The Accreditation process/Timeline

What Accreditation means for PACT

**Next Steps as NIE** 



As a SIDs, Belize very vulnerable to effects of climate change

Largest Barrier reef in western Hemisphere (role in economy)

26% of National territory protected (13% marine and 36% terrestrial)



Public Trust dedicated to conservation and protected areas Established in 1996 as Statutory Body by Act of Parliament

Governed by a 11 member Board of Directors; government minority

Revenues from a conservation fee and commission from cruise tourism head tax

Grant program portfolio (10 grant types)

Fiduciary Management services to other funding agencies and Government of Belize

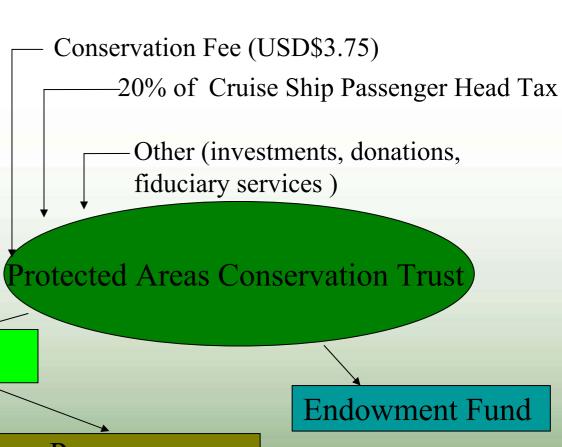
Celebrating 15 years of grant making- + \$US11 million; +400 projects







## **How PACT Works**



**Operations** 

Trust Fund

Programme

Promoting the sustainable management and development of Belize's protected areas



#### The Process and Timeline

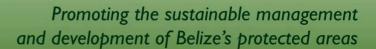
October 6 2009 – AFB invitation to nominate NIEs

**April 8 2010** – AFB invitation to nominate Designated Authority (DA)

Ministry of Natural Resources and Environment (MNRE) focal point for UNFCCC

Cabinet endorsed MNRE (CEO) as DA decision and PACT as NIE

 NIE identification and selection process relatively straightforward because of PACT's credibility of good governance, transparency and accountability





#### The Process and Timeline cont

May 11: Endorsement of PACT as NIE

June 22: Formal application by PACT to be NIE

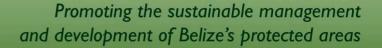
July 11: Formal information request by AFB

Aug 9: Teleconference with AFB

**Sep 19:**Notification to PACT of accreditation by

the AF Board

Total time after endorsement = 3months!





## Accreditation Process – key features

## **Internal Control Systems:**

- **Governance Structure:** 
  - •PACT ACT sections 11 and 16
  - ·Board of Directors manual
- Financial Control Systems:
  - External Audits and Management Letter;
  - Accounting Manuals



## **Required Documentation**

Legal status and mandate

Audited Financials & Management Letter

Foreign funds handled over last 2 years

**Audit Committee Terms of Reference** 

**Accounting Software** 

Manuals (accounting, procurement, grants manual

Budget

Promoting the sustainable management and development of Belize's protected areas



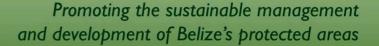
## **Financial Controls**

## **Approved Annual Budgets**

- Review of budget vs. actual performance
- Review of budget process and features
- Budget management/adherence
- **External** audit
- Legislative support

#### **Finance Committee Charter**

- Finance Committee review (role)
- Development of an internal audit function





## Financial Controls cont'd

#### Additional Control Features

Independent external evaluations:

- ∘Institutional assessment 5 years
- commissioned by PM
- ∘Grant evaluations 3 years
- National Strategic PACT plan- 5 years



## **Anti - Corruption**

#### Evidence of anti-corruption efforts

•Review of all fraud cases in last five years (Include minutes of meetings)

#### Review of procedures addressing:

- ⋄Conflict of interest
- Code of ethics / misconduct

#### Capacity for self investigation and address

- **Board** oversight
- Office of contractor general
- Capacity to contract investigative resources



## **Risk Mitigation**

**PACT Endowment** Investment and use of funds Grant Programme policies Counterpart funding Organizational capacity assessment Logical framework Stakeholder participation/ publicity



#### Recommendations from AFB

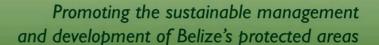
Development of an internal audit function

- Finance committee charter has been adjusted
- •Risk management should be separate and focused part of various manuals

Adopt policies to address wrongdoing/fraud

Public zero tolerance tone/internal control document

Internal capacity to investigate and address fraud





### **General Notes**

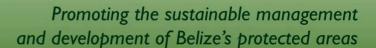
Existence of policy is not assumed to demonstrate proper execution or effectiveness (policy versus practice)

Independent external review and public disclosures are important

Willingness to adjust and strengthen controls is necessary at the top.

Process requires extensive and detailed disclosure.

Close collaboration/feedback mechanism with AFB assigned advisor (informal feedback was key)





## **Adaptation Projects**

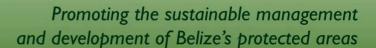
Proceed to access \$30K from AFB to develop national adaptation programme

Focal areas *may* include:

food security
water security

climate resilient infrastructure

Programme with aligned with national adaption priorities and consultative





### Conclusion

Accreditation of PACT by the AFB is noteworthy for the following reasons:

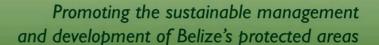
Increase image of PACT globally

Brings notable distinction to the region/country

Allows PACT to leverage additional resources

PACT fiduciary management capabilities strengthened

Improved national stakeholder confidence in PACT





# Thank You!

Visit us at... www.pactbelize.org



Promoting the sustainable management and development of Belize's protected areas