# 2018-2019 UNFCCC work programme objectives and activities under the proposed core budget and related projects for funding under the Trust Fund for Supplementary Activities as compared to the zero nominal growth scenario

**Adaptation programme**

**Objective 1**: support Parties, in particular developing country Parties, in assessing impacts, risks and vulnerability and in developing, implementing, monitoring, evaluating and reporting on adaptation plans, policies and actions in line with the global goal on adaptation

**Mandates**: Article 4, paragraphs 8 and 9, and Articles 5, 9, 10 and 12 of the Convention and decisions 5/CP.7, 28/CP.7, 1/CP.10, 2/CP.11, 4/CP.11, 1/CP.13, 8/CP.13, 1/CP.16, 6/CP.16, 5/CP.17, 7/CP.17, 3/CP.18, 11/CP.18, 12/CP.18, 2/CP.19, 17/CP.19, 18/CP.19, 2/CP.20, 2/CP.21, 3/CP.21, 4/CP.21, 19/CP.21, 3/CP.22, 4/CP.22, 5/CP.22 and 6/CP.22

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Nairobi work programme** | **Activities and outputs** | **Activities and outputs**   * Support negotiations, including the preparation of NWP progress reports and other mandated in-session documents | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | * Organize and support annual Focal Point Forums under the NWP, as well as other events and technical meetings |
|  | * Implement activities (documentation and events) under the NWP to inform adaptation planning and actions at the regional, national and subnational levels, particularly in relation to ecosystems, human settlements, water resources, health and economic diversification |
|  |  | * Develop and disseminate knowledge products |
|  | * Baseline IT maintenance of the adaptation knowledge portal | * Full support for the adaptation knowledge portal * Develop, manage and maintain web pages |
| **Process for the formulation and implementation of national adaptation plans (NAPs)** | **Activities and outputs**   * Support negotiations, including the preparation of annual NAP progress reports and other mandated in-session documents | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
| * Support the 2018 review: prepare 25% of the mandated technical documentation (*the zero nominal growth scenario entails the freezing of a P-2 position that was included in the 2016–2017 budget*) | * Support the 2018 review: prepare 75% of the mandated technical documentation and organize one meeting on progress made in the NAP process | * Support the 2018 review: prepare 50% of the mandated technical documentation | * Support the 2018 review: prepare 50% of the mandated technical documentation and organize one meeting on progress made in the NAP process |
|  | * Support participation of non-LDCs in five regional training workshops on NAPs * Support participation of non-LDCs in annual NAP Expos |  | Same as for zero nominal growth |
| * Engage with the GEF and the GCF to facilitate access to funding |  | Same as for zero nominal growth |  |
|  |  | * Develop, manage and maintain web pages | * Develop, manage and maintain web pages |  |
| **Least Developed Countries Expert Group (LEG)** | **Activities and outputs**   * Support negotiations, including the preparation of biannual LEG reports and other mandated in-session documents | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
| * Organize and support two meetings of the LEG | * Organize and support two meetings of the LEG | * Organize and support three meetings of the LEG | * Organize and support one meeting of the LEG |
|  | * Organize and support other events and meetings, as requested |  | Same as for zero nominal growth |
|  | * Organize and support five regional training workshops on NAPs for the LDCs * Organize and support annual NAP Expos | * Staff support to five regional training workshops on NAPs for the LDCs * Staff support to annual NAP Expos | * Organize five regional training workshops on NAPs for the LDCs * Organize annual NAP Expos |
| * Develop 25% of the LEG workplan’s deliverables (technical, training and outreach material, e.g. NAP case studies), including those related to the PA mandates | * Develop 75% of the LEG workplan’s deliverables (technical, training and outreach material, e.g. NAP case studies), including those related to the PA mandates | * Develop 50% of the LEG workplan’s deliverables (technical, training and outreach material, e.g. NAP case studies), including those related to the PA mandates | * Develop 50% of the LEG workplan’s deliverables (technical, training and outreach material, e.g. NAP case studies), including those related to the PA mandates |
|  | * Technical support to LDC Parties in implementing national adaptation programmes of actions (NAPAs) |  | Same as for zero nominal growth |  |
|  | * Baseline IT maintenance of NAP Central | * Full support for NAP Central | Same as for zero nominal growth | Same as for zero nominal growth |
|  |  | * Develop, manage and maintain web pages | * Develop, manage and maintain web pages |  |
| **Adaptation Committee (AC)** | **Activities and outputs**   * Support negotiations, including the preparation of the annual AC report and other mandated in-session documents | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
|  | * Organize and support two meetings of the AC | * Organize and support two meetings of the AC | * Organize and support three meetings of the AC | * Organize and support one meeting of the AC |
|  |  | * Organize and support the Annual Adaptation Forum, other events, workshops and expert meetings |  | Same as for zero nominal growth |
|  | * Develop 50% of the AC workplan’s deliverables (technical, information and outreach material), including those related to the PA mandates | * Develop 50% of the AC workplan’s deliverables (technical, information and outreach material), including those related to the PA mandates | Same as for zero nominal growth | Same as for zero nominal growth |
|  | * Develop, manage and maintain web pages |  | Same as for zero nominal growth |  |
| **Loss and damage under the Warsaw International Mechanism for Loss and Damage (WIM) and its Executive Committee (ExCom)** | **Activities and outputs** | **Activities and outputs**   * Support negotiations, including the preparation of the annual ExCom report and other mandated in-session documents | **Activities and outputs**   * Support negotiations, including the preparation of the annual ExCom report and other mandated in-session documents | **Activities and outputs** |
| * Organize two meetings of ExCom | * Staff support to two meetings of ExCom * Organize and support two meetings of ExCom | * Organize and support three meetings of ExCom | * Organize and support one meeting of ExCom |
|  | * Organize and support meetings of the task forces, events and expert meetings |  | Same as for zero nominal growth |
|  | * Develop 100% of ExCom workplan’s deliverables (technical, information and outreach material) | * Develop 50% of the ExCom workplan’s deliverables (technical, information and outreach material) | * Develop 50% of the ExCom workplan’s deliverables (technical, information and outreach material) |
| * Baseline IT maintenance of the clearing house for risk transfer | * Full support for the clearing house for risk transfer * Develop, manage and maintain web pages | * Baseline IT maintenance of the clearing house for risk transfer * Develop, manage and maintain web pages | * Full support for the clearing house for risk transfer |
|  | * Facilitate contributions and inputs from relevant experts and organizations |  | Same as for zero nominal growth |

**Objective 2**: support Parties in improving the scientific basis for international climate policy, action and assessment, in periodically reviewing the adequacy of the global goal to limit global warming to well below 2 °C above pre-industrial levels and in taking stock globally of the implementation of the Paris Agreement

**Mandates**: Article 2, Article 4, paragraph 1(g) and (h), and Articles 5, 9 and 12 of the Convention and decisions 8/CP.3, 14/CP.4, 5/CP.5, 11/CP.9, 5/CP.10, 11/CP.13, 9/CP.15, 1/CP.16, 2/CP.17, 16/CP.17, 1/CP.18, 1/CP.21 and 1/CP.22

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Science, research and systematic observation** | **Activities and outputs**   * Support negotiations, including the preparation of technical documentation and other mandated in-session documents | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
| * Organize and support the annual research dialogue, the Earth Information Day and technical meetings with the IPCC | * Support poster sessions, webcasting and expert participation in the annual research dialogue and the Earth Information Day | Same as for zero nominal growth | Same as for zero nominal growth |
|  | * Organize and support workshops on research and systematic observation, including in collaboration with the IPCC and GCOS |  | Same as for zero nominal growth |
| * Develop, manage and maintain web pages |  | Same as for zero nominal growth |  |
| **Periodic review of the adequacy of, and overall progress towards, the long-term global goal** | **Activities and outputs**   * Support negotiations, including the preparation of technical documentation and other mandated in-session documents | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
| * Develop, manage and maintain web pages |  | Same as for zero nominal growth |  |
| **Global stocktake** | **Activities and outputs**   * Support negotiations, including the preparation of mandated in-session documents | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
|  |  | * Develop mandated technical papers, information papers and other documents |  | Same as for zero nominal growth |
|  |  | * Organize and support special events of the SBSTA and the IPCC and meetings of the IPCC–UNFCCC Joint Working Group |  | Same as for zero nominal growth |
|  |  | * Contribute to plenary meetings of the IPCC during its sixth assessment cycle |  | Same as for zero nominal growth |
|  | * Develop, manage and maintain web pages |  | Same as for zero nominal growth |  |

**Objective 3**: support Parties and the intergovernmental process by facilitating adaptation-related reporting and the fulfilment of transparency requirements under the Paris Agreement, ensuring synergy and integration of climate action with the Sustainable Development Goals, strategically engaging with a wide range of stakeholders and effectively disseminating authoritative data and information

**Mandates**: decisions 2/CP.11, 1/CP.13, 1/CP.16, 6/CP.16, 2/CP.19, 17/CP.19, 1/CP.21 and 1/CP.22

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Adaptation-related reporting and transparency requirements under the Paris Agreement** | **Activities and outputs** | **Activities and outputs**   * Support negotiations and the preparation of mandated in-session documents | **Activities and outputs**   * Support negotiations and the preparation of mandated in-session documents | **Activities and outputs** |
|  | * Develop mandated technical papers, information papers and other documents |  | Same as for zero nominal growth |
|  | * Managing the flow of information on the implementation of the PA, including through the PA progress tracker |  | Same as for zero nominal growth |
| * Baseline IT maintenance of the adaptation registry, as appropriate * Develop, manage and maintain web pages | * Full support of the adaptation registry, as appropriate | Same as for zero nominal growth | Same as for zero nominal growth |
| **Sustainable Development Goals (SDGs)** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
|  | * Coordinate the secretariat’s input into the SDG process, in its role as custodian agency for climate indicators, including providing advice and contributing to the development of workplans |  | Same as for zero nominal growth |
| **Technical examination process on adaptation** | **Activities and outputs**   * Support negotiations and the preparation of mandated in-session documents, as required | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs** |
|  |  | * Organize and support technical expert meetings and develop technical papers |  | Same as for zero nominal growth |
|  |  | * Develop, manage and maintain web pages |  | Same as for zero nominal growth |
| **Local communities and indigenous communities platform** | **Activities and outputs** | **Activities and outputs**   * Support negotiations and the preparation of mandated in-session documents, as required | **Activities and outputs** | **Activities and outputs**  Same as for zero nominal growth |
| * Baseline IT maintenance of the platform, as appropriate | * Operationalize and support the local communities and indigenous peoples platform, as appropriate | Same as for zero nominal growth | Same as for zero nominal growth |
| **Programme-wide stakeholder engagement and outreach** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
|  | * Engage partners of the Nairobi work programme, including regional centres and networks, in collaboration with the AC and the LEG to strengthen communities of practice and networks at different levels |  |  |
| * Develop 25% of the programme-wide knowledge products, outreach materials and newsletters | * Develop 75% of the programme-wide knowledge products, outreach materials and newsletters | Same as for zero nominal growth | Same as for zero nominal growth |
|  |  | * Service social media platforms |  |  |

**Finance, Technology and Capacity-building programme**

**Objective 1**: Catalysing cooperation among Parties and relevant stakeholders and facilitating the work of the Standing Committee on Finance so as to stimulate the mobilization, delivery and transparency of climate finance and thereby enable the effective implementation of the Convention and the Paris Agreement

**Mandates**: Article 11 of the Convention, decisions 1/CP.13, 1/CP.16, 2/CP.17, 3/CP.17, 1/CP.18, 3/CP.19, 5/CP.20 and 1/CMP.3 and Article 9 of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| 1. Intergovernmental process, with priority to support the work programme of the Paris Agreement | | | | |
| **Intergovernmental process on climate finance under the COP, CMP and SBI/SBSTA** | **Activities and outputs**   * Support negotiations on 10–13 climate finance agenda items * Official documents for SBs, CMP, COP and CMA | **Activities and outputs**   * Preparation of technical papers for the reviews of the Financial Mechanism and Adaptation Fund * Technical papers and reports | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Long-term finance work programme** | **Activities and outputs**   * Support the organization of long-term finance in-session workshops, including the organization of the biennial high-level ministerial dialogue on climate finance * Preparation of background documents, COP reports and compilation and synthesis of strategies and approaches to mobilize climate finance | **Activities and outputs**   * Participation of resource persons in in-session workshops and high-level ministerial dialogue | **Activities and outputs**   * Support the organization of long-term finance in-session workshops, including the organization of the biennial high-level ministerial dialogue on climate finance * Preparation of background documents, COP reports and compilation and synthesis of strategies and approaches to mobilize climate finance * CMA decisions | **Activities and outputs**  Same as zero nominal growth |
|  |
| **Intergovernmental process related to transparency of support under the COP, SBSTA, APA and CMA** | **Activities and outputs**   * Support the negotiations on matters relating to transparency of support provided and received; organization of in-session workshops/roundtables * Official documents, technical papers and reports | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| **Compilation and synthesis on climate finance and capacity-building** | **Activities and outputs**   * Preparation of compilation and synthesis based on reports provided by Parties * Official documents for SBs and COP/CMA sessions and support for in-session events | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| 2. Support work of constituted bodies | | | | |
| **Meetings of the SCF** | **Activities and outputs**   * Support the organization of the annual meetings of the SCF * Recommendations to the COP, including draft guidance to the operating entities | **Activities and outputs**   * Organization of the meetings of the SCF | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Work programme of the SCF** | **Activities and outputs**   * Support the implementation work programme of the SCF * Background documents, and reports of the SCF to the COP; organization of technical meetings and webinars with key stakeholders | **Activities and outputs**   * Preparation of technical papers | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Annual forum on climate finance of the SCF** | **Activities and outputs**   * Support the design and organization of the annual SCF forum, including liaison work with partner organizations and host governments * Background documents, technical papers and forum reports containing recommendations to the COP | **Activities and outputs**   * Organization of the Forum and funding for participation of experts and resource persons | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Biennial assessment and overview of climate finance flows** | **Activities and outputs**   * Support the preparation of the report on the biennial assessment and overview of climate finance flows and the convening of technical meetings with data providers; support the presentation and dissemination of the report * Official documents, background documents to the SCF and report to the COP | **Activities and outputs**   * Data gathering and collation, surveys and drafting technical papers for the different chapters of the BA report | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| 3. Activities to collaborate with partner organizations and other activities | | | | |
| **Mobilization of climate finance** | **Activities and outputs**   * Support the work on mobilization of all sources, financial instruments and policies, delivery channels, needs of developing countries and access to climate finance in accordance with the provisions of the Paris Agreement by engaging with MDBs, IFIs and bilateral agencies; COP recommendations, reports and publications * Data and information serve as inputs to the official documents prepared for LTF and background documents to the SCF | **Activities and outputs**   * COP recommendations, reports and publications | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Intergovernmental process on climate finance under the APA and the CMA** | **Activities and outputs**   * Support both in-session and intersessionally the intergovernmental process on climate finance under the APA and the CMA, particularly on issues relating to the Adaptation Fund, transparency and the global stocktake * Official documents, technical papers and decisions | **Activities and outputs**   * Preparation of technical papers and support | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |

**Objective 2**: support Parties and the intergovernmental process by catalysing cooperation among Parties and relevant stakeholders, including by facilitating the work of the Technology Executive Committee, so as to stimulate the development and transfer of technologies and thereby enable the effective implementation of the Convention and the Paris Agreement

**Mandates**: decisions 4/CP.7, 3/CP.13, 4/CP.13, 1/CP.16, 2/CP.17, 4/CP.17, 1/CP.18, 13/CP.18, 14/CP.18, 25/CP.19, 17/CP.20, 1/CP.21, 13/CP.21, 14/CP.22 and 15/CP.22

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| 1. Intergovernmental process, with priority to support the work programme of the Paris Agreement | | | | |
| **Technology framework established under Article 10**  **Periodic assessment of the Technology Mechanism** | **Activities and outputs**   * Supporting negotiation groups during the SBs and COP * Processing draft SB conclusions, draft COP/CMA decisions and official documents * Technical/analytical documents to support the implementation of two thematic areas of the technology framework | **Activities and outputs**   * Technical/analytical documents to support the implementation of the three thematic areas of the technology framework * One event | **Activities and outputs**   * Supporting negotiation groups during the SBs and COP * Processing draft SB conclusions, draft COP/CMA decisions and official documents * Technical/analytical documents to support the implementation of three thematic areas of the technology framework | **Activities and outputs**  Same as for zero nominal growth |
| **Support to other technology-related matters under the Paris Agreement, including the GST and NDCs** | **Activities and outputs**   * Liaise with and provide necessary support/input to relevant work and activities on technology-related matters under the Paris Agreement, including the GST and NDCs * Analytical input on technology-related matters to support the preparation of official documents for SB and CMA sessions * CMA decisions | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| **Intergovernmental process on work of the SBSTA and on technology-related matters (work of the SBSTA, SBI, COP and CMA)** | **Activities and outputs**   * Provide timely and effective support to the pre-sessional and in-session work of the SBSTA, SBI, COP and CMA intergovernmental process on technology-related matters (particularly items on the joint annual report of the TEC and the CTCN, the Poznan strategic programme, and linkages between the Technology Mechanism and the Financial Mechanism) * Support the work of the SBSTA, including pre-, in- and post-sessional * Official documents for SBs, COP/CMA sessions; COP/CMA decisions; servicing of SBs and COP/CMA sessions, which may include in-session events * Official documents, annotations, agendas, support to SBSTA Chair, and liaising with regional groups and Parties | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
|  |
| 1. Support work of constituted bodies | | | | |
| **Support to the TEC in supporting the implementation of the Paris Agreement on technology related-matters in accordance with decision 1/CP.21** | **Activities and outputs**   * TEC recommendations and official TEC documents for SB and CMA sessions on RD&D and endogenous technologies * CMA decisions | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| **Workplan of the TEC in line with its functions agreed in decisions 1/CP.16 and 4/CP.17** | **Activities and outputs**   * Support the implementation of the workplan of the TEC in line with its functions agreed in decisions 1/CP.16 and 4/CP.17, including the work in six thematic areas: adaptation technologies, climate technology financing, emerging and cross-cutting issues, mitigation technologies, RD&D and innovation, and technology needs assessments * Recommendations, reports and publications, including TEC briefs, technical papers and background papers | **Activities and outputs**   * Support the implementation of the workplan of the TEC in six thematic areas * Recommendations, reports and publications, including TEC briefs, technical papers and background papers (one event) | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Meetings of the Technology Executive Committee** | **Activities and outputs**   * Facilitate the organization of meetings of the Technology Executive Committee * Two meetings during the biennium | **Activities and outputs**   * Facilitate the organization of meetings of the Technology Executive Committee * Two meetings during the biennium | **Activities and outputs**   * Facilitate the organization of meetings of the Technology Executive Committee * Three meetings during the biennium | **Activities and outputs**   * Facilitate the organization of meetings of the Technology Executive Committee * One meetings during the biennium |
| 3. Activities to collaborate with partner organizations and other activities | | | | |
| **Collaborate with relevant stakeholders to mobilize support for the operation of the Technology Mechanism** | **Activities and outputs**   * Collaborate with relevant stakeholders (including representatives of the GEF secretariat, GCF secretariat, CTCN, UNEP and BINGOs, RINGOs and ENGOs, etc.) in order to mobilize their support for the effective operations of the Technology Mechanism * COP recommendations, reports and publications | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| **Support to relevant work on technology-related matters, including TNAs, NAPs, compilation and synthesis of NCs and BRs** | **Activities and outputs**   * Liaise with and provide necessary support/input to relevant work and activities on technology-related matters, including TNAs, NAPs, compilation and synthesis of NCs and BRs * Servicing meetings and events, and COP recommendations, reports and publications | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| **Technology information platform to provide outreach on the work of the Technology Mechanism** | **Activities and outputs**   * Regularly update the technology information platform of the Technology Mechanism on the UNFCCC website to provide information on the status of the work of the TEC and provide linkage to the KMS of the CTCN to provide information on the support provided by the CTCN * Up-to-date information platform on technology-related issues | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
| **Management, coordination and administration of the technology sub-programme** | **Activities and outputs**   * Management, coordination and administration of the technology sub-programme * Official documents for SBs, COP/CMA sessions; COP/CMA decisions; servicing of SBs and COP/CMA sessions | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |

**Objective 3**: support Parties and the intergovernmental process by catalysing cooperation among Parties and relevant stakeholders, including by facilitating the work of the Paris Committee on Capacity-building, so as to stimulate action and ensure coherent delivery of capacity-building support and thereby enable the effective implementation of the Convention, the Kyoto Protocol and the Paris Agreement

**Mandates**: Article 4, paragraph 5, of the Convention, Article 10(e) of the Kyoto Protocol, Article 11 of the Paris Agreement and decisions 2/CP.7, 3/CP.7, 1/CP.16, 2/CP.17, 13/CP.17, 1/CP.18, 21/CP.18 and 1/CP.21

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Intergovernmental process on capacity-building** | **Activities and outputs**   * Support the negotiations on capacity-building under the COP, CMP and SBI * Official documents and background documents, including compilation and synthesis of capacity-building activities submitted by Parties, United Nations agencies and international organizations | **Activities and outputs**   * Preparation of technical papers, particularly on the reviews of the frameworks for capacity-building | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
| **Durban Forum on capacity-building** | **Activities and outputs**   * Prepare the programme design, background technical papers and reports to the SBI; arrange for the participation of experts and resource persons * Background information and reports | **Activities and outputs**   * Organize the Durban Forum | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  |
| **Paris Committee on capacity-building** | **Activities and outputs**   * Provide technical support intersessionally and during the in-session meetings of the PCCB; prepare background papers and reports of the PCCB; implement the capacity-building workplan, including the setting up and maintenance of its website * Report containing recommendations to the COP; mobilization of capacity-building support * Organize the in-session meetings of the PCCB | **Activities and outputs**   * Organize the in-session meetings of the PCCB | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |

**Mitigation, Data and Analysis programme**

**Objective 1**: support the implementation of the current measurement, reporting and verification framework, with an emphasis on transparency and mitigation ambition, and the development and implementation of the Paris Agreement work programme, in particular for transparency, nationally determined contributions and response measures

**Mandates**: Articles 4, 8 and 12 of the Convention, Articles 3, 5, 7 and 8 of the Kyoto Protocol, Articles 4, 13 and 17 of the Paris Agreement and decisions 9/CP.2, 3/CP.5, 4/CP.5, 6/CP.5, 17/CP.8, 12/CP.9, 1/CP.10, 7/CP.11, 1/CP.16, 9/CP.16, 2/CP.17, 19/CP.18, 20/CP.18, 13/CP.19, 14/CP.19, 20/CP.19, 22/CP.19, 24/CP.19, 13/CP.20, 14/CP.20, 15/CP.20, 1/CP.21, 1/CP.22, 5/CMP.1, 13/CMP.1, 14/CMP.1, 15/CMP.1, 22/CMP.1, 27/CMP.1, 2/CMP.7, 6/CMP.9, 4/CMP.11 and 1/CMA.1

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Data analysis, reporting and dissemination** | **Activities and outputs**  Support Parties' negotiations on matters relating to GHG data. Core budget covers support to the negotiations; supplementary budget covers extra support for the preparation of data compilations/reports | **Activities and outputs**  Support Parties' negotiations on matters relating to GHG data; the core budget covers support to the negotiations and the supplementary budget covers extra support for the preparation of data compilations/reports | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | **Activities and outputs**  Respond to internal and external inquiries relating to GHG data. Staff cost from core budget only | **Activities and outputs**  NA | **Activities and outputs**  Same as zero nominal growth | **Activities and outputs**  NA |
|  |  |  |  |  |
|  |  |  |  |  |
|  | **Activities and outputs**  Maintain and further develop the UNFCCC data warehouse (DWH) as the primary IT system enabling the storage and management of Parties' data. Core budget covers DWH maintenance | **Activities and outputs**  Maintain and further develop the UNFCCC DWH as the primary IT system enabling the storage and management of Parties' data. Supplementary budget covers the effort to develop the DWH | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  |  |  |  |  |
|  |  |  |  |  |
|  | **Activities and outputs**  Maintain and enhance data exchanges and data-related cooperation with other organizations. Staff time and travel cost covered by core budget | **Activities and outputs**  NA | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  NA |
|  |  |  |  |  |
|  |  |  |  |  |
| **Reporting/review for GHG inventories (Annex I)** | **Activities and outputs**  Support Parties' negotiations on matters relating to GHG inventory reviews. Staff cost from core budget only | **Activities and outputs**  NA | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  NA |
|  |  |  |  |  |
|  |  |  |  |  |
|  | Prepare and conduct the annual meetings of the lead reviewers. One meeting is to be covered by supplementary funds; core budget covers staff effort to service the meetings | One meeting | Two meetings are to be covered by core funds; core budget covers staff effort to service the meetings; supplementary funds to cover some expert support work | Two meetings are to be covered by core funds; core budget covers staff effort to service the meetings; supplementary funds to cover some expert support work |
|  |  |  |  |  |
|  |  |  |  |  |
|  | Maintain and further develop the compilation and accounting database (CAD) under the Kyoto Protocol. Maintenance is covered by the core budget; supplementary funding is needed to cover multiple/extensive data entries to the system plus enhancements, if any | Maintain and further develop the CAD under the Kyoto Protocol. Maintenance is covered by the core budget; supplementary funding is needed to cover multiple/extensive data entries to the system plus enhancements, if any | Same as for zero nominal growth | Same as for zero nominal growth |
|  |  |  |  |  |
|  |  |  |  |  |
|  | Organize the receipt and processing of the submissions of GHG inventory data. Small portion of supplementary funding to cover additional support during peak time | Organize the receipt and processing of the submissions of GHG inventory data. Small portion of supplementary funding to cover additional support during peak time | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Maintain and further develop CRF Reporter as the primary IT system enabling Parties' submission of GHG inventories. Core budget for CRF maintenance; supplementary budget covers the effort to develop the DWH (maintenance is covered by the core budget) | Maintain and further develop CRF Reporter as the primary IT system enabling Parties' submission of GHG inventories. Core budget for CRF maintenance; supplementary budget covers the effort to develop the DWH | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Provide support for the operation of the Compliance Committee under the Kyoto Protocol. Core budget to cover basic support for operations; small portion of supplementary funding to cover extra support on data/analysis, if needed | Provide support for the operation of the Compliance Committee under the Kyoto Protocol. Core budget to cover basic support for operations; small portion of supplementary funding to cover extra support on data/analysis, if needed | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Implement the annual review process for GHG inventories from Annex I Parties | Implement the annual review process for GHG inventories from Annex I Parties | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Prepare the compilation and synthesis of information reported on response measures. Core budget to cover basic needs | Prepare the compilation and synthesis of information reported on response measures. Small portion of supplementary funding to cover extra support on data/analysis, if needed | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Maintain and enhance the training of experts acting as members of the expert review teams. Core budget to cover minimal staff | Maintain and enhance the training of experts acting as members of the expert review teams. Supplementary budget to cover maintenance of courses plus additional staff plus any developments | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Maintain and update as required the communication systems needed for reviews, such as the Virtual Team Room, and the analytical review tools. Core budget for maintenance | Maintain and update as required the communication systems needed for reviews, such as the Virtual Team Room, and the analytical review tools. Supplementary budget covers the effort to develop/enhance the systems | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Prepare/update relevant non-IT tools to support the review of GHG inventories, including relevant templates and review practice guidance. Staff time covered by core budget (work normally done by core staff) | **NA** | Same as for zero nominal growth | **NA** |
| **IAR process for developed countries: NC/BR reporting and reviews,** followed by the multilateral assessment (MA) | **Activities and outputs**  Support Parties' negotiations on matters relating to the IAR/MA processes. Core budget covers support to the negotiations; supplementary budget covers extra support for the preparation of data compilations/reports | **Activities and outputs**  Support Parties' negotiations on matters relating to the IAR/MA processes. Core budget covers support to the negotiations; supplementary budget covers extra support for the preparation of data compilations/reports | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | Maintain and further develop, as required, the IT tools used in the management of NC/BR submissions | Maintain and further develop, as required, the IT tools used in the management of NC/BR submissions | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Organize the receipt and processing of the submissions of NCs and BRs from Annex I Parties. Staff cost from core budget only | **NA** | Same as for zero nominal growth | **NA** |
|  | Prepare/update relevant analytical review tools to support the review of NCs/BRs, including relevant templates, review practice guidance, etc. Core budget for maintenance | Prepare/update relevant analytical review tools to support the review of NCs/BRs, including relevant templates, review practice guidance, etc. Supplementary budget covers the effort to develop/enhance the systems | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Prepare and conduct the annual meetings of the lead reviewers for NCs/BRs from Annex I Parties. Core budget covers staff effort to service the meetings | One meeting is to be covered by supplementary funds | Two meetings are to be covered by core funds; core budget covers staff effort to service the meetings; supplementary funds to cover some expert support work | Two meetings are to be covered by core funds; core budget covers staff effort to service the meetings; supplementary funds to cover some expert support work |
|  | Maintain and enhance, as needed, the training of experts acting as members of the expert review teams. Core budget to cover minimal staff | Maintain and enhance, as needed, the training of experts acting as members of the expert review teams. Supplementary budget to cover maintenance of courses plus additional staff plus any developments | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Maintain and update as required the communication systems, such as the Virtual Team Room, the MA portal, and the analytical review tools for facilitating the review process. Core budget for maintenance | Maintain and update as required the communication systems, such as the Virtual Team Room, the MA portal, and the analytical review tools for facilitating the review process. Supplementary budget covers the effort to develop/enhance the systems | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Implement the review process for NCs/BRs, including the coordination of the preparation of the review reports by the expert review teams. Half of the reviews to be supported by core budget | Half to be supported by supplementary budget | All of the reviews to be supported by core budget |  |
|  | Support the preparation and conduct of MA during the sessions of the SBs. All staff cost from core budget | **NA** | Same as for zero nominal growth | **NA** |
| ICA process for developing countries: BUR reporting and analysis, followed by the Facilitative Sharing of Views (FSV) | **Activities and outputs**  Implement the technical analysis process for the technical annex of BURs (REDD plus), Staff costs for both core and supplementary; non-staff costs primarily from supplementary sources. | **Activities and outputs**  Implement the technical analysis process for the technical annex of BURs (REDD plus), Staff costs for both core and supplementary; non-staff costs primarily from supplementary sources. | **Activities and outputs**  -Same as zero nominal growth | **Activities and outputs**  Same as zero nominal growth |
|  | Coordinate the technical assessment of REDD-plus forest reference levels based on the information submitted by non-Annex I Parties. Staff costs from core | Coordinate the technical assessment of REDD-plus forest reference levels based on the information submitted by non-Annex I Parties. Supplementary budget for additional staff support | Up to 16 assessments to be covered by the core budget | Same as for zero nominal growth |
|  | Prepare/update relevant non-IT tools to support the technical analysis of BURs and REDD-plus, including relevant templates, good practice guidance, etc. Core staff for most of the work | Prepare/update relevant non-IT tools to support the technical analysis of BURs and REDD-plus, including relevant templates, good practice guidance, etc. Supplementary funding for some support through consultants, if needed | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Maintain and further develop as required, in collaboration with the ICT programme, the IT tools used in the management of NC/BUR submissions. Core budget for maintenance | Maintain and further develop as required, in collaboration with the ICT programme, the IT tools used in the management of NC/BUR submissions. Supplementary budget covers the effort to develop/enhance the systems | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Maintain and update as required the communication systems, such as the Virtual Team Room, the FSV portal, and the analytical review tools for facilitating the analysis process for NCs and BURs. Core budget for maintenance | Maintain and update as required the communication systems, such as the Virtual Team Room, the FSV portal, and the analytical review tools for facilitating the analysis process for NCs and BURs. Supplementary budget covers the effort to develop/enhance the systems | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Implement the technical analysis process for BURs, including the coordination of the preparation of the analysis reports by the technical teams of experts; 22 BUR analyses to be funded from core budget | 26 from supplementary | 36 from core | 12 from supplementary |
|  | Support the preparation and conduct of FSV during the sessions of the SBs. Core staff to manage preparations and support | Support the preparation and conduct of FSV during the sessions of the SBs. Non-staff costs to support participation of experts from developing countries in these events | Same as for zero nominal growth | Same as for zero nominal growth |
| **Paris Agreement work programme: decisions to operationalize the Agreement** | **Activities and outputs**  Support Parties’ negotiations on matters relating to the Paris Agreement work programme. Both core and supplementary funding needed: core funding for staff; supplementary funding to support a minimum of possible workshops plus some limited expert support | **Activities and outputs**  Support Parties’ negotiations on matters relating to the Paris Agreement work programme. Supplementary funding to support a minimum of possible workshops plus some limited expert support | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | Support Parties’ negotiations on the response measures relating to the Paris Agreement. Core staff for basic support | Support Parties’ negotiations on the response measures relating to the Paris Agreement | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Support the implementation of the Paris Agreement work programme following Parties’ decisions in 2018. Both core and supplementary funding needed; core funding for staff | Support the implementation of the Paris Agreement work programme following Parties’ decisions in 2018. Both core and supplementary funding needed: core funding for staff, supplementary funding to support a minimum of possible workshops plus some expert support (needed to help in launching the implementation of decisions) | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Support relevant elements of the work programme of the CGE towards enhancing the capacity of developing countries to implement the transparency framework. All work done by core staff | **NA** | Same as for zero nominal growth | **NA** |

**Objective 2**: Support Parties in the implementation of their nationally determined contributions and related measures in collaboration with other stakeholders and in pursuance of synergy with the Sustainable Development Goals

**Mandates**: Articles 8 and 12 of the Convention, Articles 4 and 17 of the Paris Agreement and decisions 2/CP.13, 4/CP.15, 1/CP.16, 2/CP.17, 1/CP.18, 9/CP.19, 10/CP.19, 11/CP.19, 12/CP.19, 13/CP.19, 14/CP.19, 15/CP.19, 1/CP.21, 16/CP.21, 17/CP.21, 18/CP.21, 1/CP.22, 2/CMP.7 and 1/CMA.1.

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Operationalizing NDCs and supporting the related processes (facilitative dialogues, global stocktake, long-term pathways)** | **Activities and outputs**  Maintain, operate and further develop the NDC registry  Core budget for maintenance | **Activities and outputs**  Maintain, operate and further develop the NDC registry  Supplementary budget covers the effort to develop/enhance the systems as per usual practice | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | Provide support to the implementation of the facilitative dialogue in 2018 | Provide support to the implementation of the facilitative dialogue in 2018 | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Core budget to support basic staff and overall coordination | * Supplementary funding to support technical analyses and preparation/dissemination of documentation |  |  |
|  | Prepare, as required, technical documents relating to NDCs, including aggregate assessments | Prepare, as required, technical documents relating to NDCs, including aggregate assessments | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Core budget to support basic staff and overall coordination | * Supplementary funding to support technical analyses and preparation/dissemination of documentation |  |  |
|  | * Support the implementation of the NDC cycle | Support the implementation of the NDC cycle | Same as for zero nominal growth | Same as for zero nominal growth |
|  | Core budget to support basic staff and overall coordination | * Supplementary funding to support technical analyses and preparation/dissemination of documentation |  |  |
| **Strengthened action to address mitigation at a sectoral level** | **Activities and outputs**   * Coordinate the technical examination process (TEP) in cooperation with the Adaptation and Sustainable Development Mechanisms programmes and manage the TEP on mitigation, including the preparation of mandated outputs | **Activities and outputs**  Coordinate the TEP in cooperation with the Adaptation and Sustainable Development Mechanisms programmes and manage the TEP on mitigation, including the preparation of mandated outputs | **Activities and outputs**   * More staff support in delivery scenario | **Activities and outputs**  Same as for zero nominal growth |
|  | Minimum staff costs under the core budget | * Supplementary funding for supporting experts/consultants work to support TEMs and related activities |  |  |
|  | * Support Parties' negotiations on matters relating to sectoral issues | Not applicable | * - Same as for zero nominal growth | Not applicable |
|  | * Core budget for staff cost |  | **-** |  |
|  | **Activities and outputs**   * Maintain and if necessary enhance the REDD web platform and information hub | **Activities and outputs**  Maintain and if necessary enhance the REDD web platform and information hub | **Activities and outputs**   * Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | Core budget for maintenance; | * supplementary budget covers the effort to develop/enhance the systems |  |  |
| **NDC implementation support** | **Activities and outputs**   * Support developing countries with the preparation and implementation of their NDCs through enhanced South–South cooperation activities | **Activities and outputs**  Support developing countries with the preparation and implementation of their NDCs through enhanced South–South cooperation activities | **Activities and outputs**   * Same as for zero nominal growth | **Activities and outputs**  Same as for zero nominal growth |
|  | -Support Parties with the preparation, communication and implementation of their NDCs, including through engagement with international initiatives and the United Nations system | * Support Parties with the preparation, communication and implementation of their NDCs, including through engagement with international initiatives and the United Nations system |  |  |
|  |  |  |  |  |

**Objective 3**: Facilitate increasing ambition and build the capacity of Parties and other stakeholders to respond to the evolving needs and opportunities of the climate change process, in particular with regard to transparency, nationally determined contributions and response measures

**Mandates**: Articles 4 and 12 of the Convention, Articles 2 and 3 of the Kyoto Protocol, Articles 13 and 17 of the Paris Agreement and decisions 17/CP.8, 1/CP.10, 1/CP.13, 5/CP.15, 1/CP.16, 1/CP.17, 2/CP.17, 8/CP.17, 14/CP.17, 2/CP.18, 16/CP.18, 18/CP.18, 19/CP.19, 20/CP.19, 1/CP.21, 11/CP.21, 1/CP.22, 20/CP.22, 5/CMP.7 and 1/CMA.1.

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
|  | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
|  |  |  |  |
| **Implementation of the reporting guidelines for developing countries, including support to the Consultative Group of Experts** | **Activities and outputs**  -Serve as a secretariat for the Consultative Group of Experts (2 CGE meetings under the core budget during 2018–2019) | **Activities and outputs**  -1 meeting | **Activities and outputs**  -3 meetings | **Activities and outputs**  -1 meeting |
|  | -Support (staff cost) the work programme of the Consultative Group of Experts | * NA | -Same as for zero nominal growth | * **NA** |
|  | -Develop, update and dessiminate technical guidance and training materials on institutional arrangements for MRV, and the process of and the preparation of national communications and biennial update reports | -Develop, update and dessiminate technical guidance and training materials on institutional arrangements for MRV, and the process of and the preparation of national communications and biennial update reports, , supplementary funding is for support of training materials, | Same as for zero nominal growth | Same as zero nominal growth |
|  | -Conduct training workshops and webinars for national experts from non-Annex I Parties on institutional arrangements for MRV, and the process of and the preparation of national communications and biennial update reports. Core budget to cover staff cost, supplementary to cover support in preparation of training materials, including introduction to Parties via workshops and webinars; resource distribution is the same for both scenarios | --Conduct training workshops and webinars for national experts from non-Annex I Parties on on institutional arrangements for MRV, and the process of and the preparation of national communications and biennial update reports. Core budget to cover staff cost, supplementary to cover support in preparation of training materials, including introduction to Parties via workshops and webinars; resource distribution is the same for both scenarios | Same as for zero nominal growth | Same as zero nominal growth |
|  | Development and support of IT tools to facilitate reporting by developing country Parties, including related training activities. Core budget for maintenance, supplementary budget cover the effort to develop/enhance the systems as per usual practice (maintenance is covered by the core budget); resource distribution is same for both scenarios | Development and support of IT tools to facilitate reporting by developing country Parties, including related training activities. Core budget for maintenance, supplementary budget covers the effort to develop/enhance the systems as per usual practice (maintenance is covered by the core budget); resource distribution is same for both scenarios | Same as for zero nominal growth | Same as zero nominal growth |
| **Capacity-building in relation to mitigation and NDCs** | **Activities and outputs**  -Maintain and if necessary enhance the operation of the NAMA registry | **Activities and outputs**  -Maintain and if necessary enhance the operation of the NAMA registry; | **Activities and outputs**  Same as zero nominal growth | **Activities and outputs**  Same as zero nominal growth |
|  | -Core budget for maintenance; supplementary budget covers the effort to develop/enhance the systems as per usual practice (maintenance is covered by the core budget) | Core budget for maintenance; supplementary budget covers the effort to develop/enhance the systems as per usual practice (maintenance is covered by the core budget) | Same as zero nominal growth | Same as zero nominal growth |
|  | Support Parties' negotiations on matters relating to NAMAs (all work from core staff) | Not applicable | Same as zero nominal growth | Not applicable |
|  | Support collaboration with stakeholders and partnerships supporting the preparation of NCs/BURs and implementation of NAMAs by developing country Parties (core budget for staff, | Support collaboration with stakeholders and partnerships supporting the preparation of NCs/BURs and implementation of nationally appropriate mitigation actions (NAMAs) by developing country Parties | Same as zero nominal growth | Same as zero nominal growth |
| **Support to strengthened action to address the impacts of response measures** | **Activities and outputs**  Support Parties' negotiations on matters relating to the impacts of the implementation of response measures | **Activities and outputs**  Support Parties' negotiations on matters relating to the impacts of the implementation of response measures | **Activities and outputs** Same as zero nominal growth | **Activities and outputs**-Same as zero nominal growth |
|  | -Core staff for basic support;work | some supplementary funding for further staff supportwork |  |  |
|  | Equal resource for both zero and delivery scenario | -equal resource for both zero and delivery scenario |  | - |
|  | **Activities and outputs**  Facilitate increase in the capacity of developing country Parties to assess, report and address the impacts of the implementation of response measures through the preparation and dissemination of methodological and guiding materials, etc. | **Activities and outputs**  -Facilitate increase in the capacity of developing country Parties to assess, report and address the impacts of the implementation of response measures through the preparation and dissemination of methodological and guiding materials, etc. | **Activities and outputs**  Same as zero nominal growth | **Activities and outputs**  Same as zero nominal growth |
|  | -Core staff for basic support; s | some supplementary funding for further staff support | --same | Same as zero nominal growth |
|  | **Activities and outputs**  Support implementation of the work programme of the improved forum, including the activities of the ad-hoc technical expert groups, organization of workshops, training programme, preparation of technical papers, guidelines and other documents, etc. | **Activities and outputs**  -Support implementation of the work programme of the improved forum, including the activities of the ad hoc technical expert groups, organization of workshops, training programme, preparation of technical papers, guidelines and other documents, etc. | **Activities and outputs**  Same as zero nominal growth | **Activities and outputs**  Same as zero nominal growth |
|  | -Core staff for basic support; | - some supplementary funding for further staff support | Same as zero nominal growth | Same as zero nominal growth |
|  | **Activities and outputs**  Intensify collaboration and enhance partnership with stakeholders engaged in the matters relating to the impacts of the response measures, including ILO, IPCC, UNCTAD, UNEP and other United Nations agencies and other organizations | **Activities and outputs**  -Intensify collaboration and enhance partnership with stakeholders engaged in matters relating to the impacts of the response measures. including ILO, IPCC, UNCTAD, UNEP and other United Nations agencies and other organizations | **Activities and outputs**  Same as zero nominal growth | **Activities and outputs**  Same as zero nominal growth |
|  | Core staff for basic support; | - supplementary funding for further staff support | Same as zero nominal growth | Same as zero nominal growth |

**Sustainable Development Mechanisms programme**

**Objective 1:** ensure coherence of the implementation of the existing and emerging cooperative approaches, mechanism and framework for sustainable development with other aspects of the UNFCCC process

**Mandates**: decision 1/CP.21, paragraphs 36–40, and Article 6 of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Further development of cooperative approaches, mechanism and framework under Article 6 of the Paris Agreement** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| - Technical analysis of the options for implementing the guidance, the rules, modalities and procedures, and the framework referred to in Article 6 of the Paris Agreement  - Review and assessment of experience gained and lessons learned by all stakeholders from the UNFCCC and Kyoto Protocol mechanisms  - Support to operationalization of the cooperative approaches, mechanism and framework under the Paris Agreement | * - None | Same as for zero nominal growth | * None |

**Objective 2:** support the ongoing work programmes of the intergovernmental bodies relating to Kyoto Protocol mechanisms and Article 6 of the Paris Agreement

**Mandates**: Article 4, paragraph 2(a), of the Convention, Articles 3, 6, 12 and 17 of the Kyoto Protocol, Article 6 of the Paris Agreement and decisions 1/CP.13, 1/CP.16, 1/CMP.1, 1/CMP.6, 3/CMP.6, 4/CMP.6 and 7/CMP.6

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Intergovernmental body support to Kyoto Protocol mechanisms** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| - Preparation of annual reports to the CMP | * None | Same as for zero nominal growth | * None |
| **Intergovernmental body support to Article 6 of the Paris Agreement** | **Activities and outputs**  - Development of guidance for cooperative approaches (Article 6, para. 2, of the Paris Agreement)- Development of rules, modalities and procedures for the mechanism (Article 6, para. 4, of the Paris Agreement)- Development of a draft decision on the work programme for the framework for non-market approaches (Article 6, para. 8, of the Paris Agreement) | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |

**Objective 3:** mobilize coordinated support for Parties’ efforts to develop and deploy effective economic instruments, including market and non-market mechanisms, as well as effective financial instruments

**Mandates**: decisions 2/CMP.3, paragraph 41, 2/CMP.4, paragraph 63, 2/CMP.5, paragraph 52, 8/CMP.7, paragraph 31, and 6/CMP.11

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Support for economic instruments, including carbon pricing** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| - Limited guidance and support to public and private entities for planning towards the 2050 pathway and 2030 Agenda for Sustainable Development- Limited support to public and private entities in developing and implementing long-term low-emission development strategies | * None | Same as for zero nominal growth | - Guidance and support to public and private entities for planning towards the 2050 pathway and 2030 Agenda for Sustainable Development - Support to public and private entities in developing and implementing long-term low-emission development strategies |
| **Implementation of economic instruments, in particular those developed in and emerging from the UNFCCC process** | **Activities and outputs**  - Limited support provided for the development and introduction of carbon markets, carbon taxes and emission reduction instruments with strong monitoring, reporting and verification, including in relation to the implementation of NDCs | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**  - Support provided for the development and introduction of carbon markets, carbon taxes and emission reduction instruments with strong monitoring, reporting and verification, including in relation to the implementation of NDCs |

**Objective 4:** make available to non-state actors tools and standards to enable them to voluntarily evaluate the impact of their climate and sustainability actions and to obtain recognition for those actions

**Mandates**: decisions 8/CMP.7, 6/CMP.11, paragraph 26, and 1/CP.21, paragraph 39

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Standards and tools aimed at the recognition of climate action** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * None | * None | * None | - Development of framework standard to monitor and report GHG sustainable development impacts  - Design and development of specific sustainable development monitoring and reporting modules  - Design and development of new standards to evaluate climate investment impacts  - Stakeholder consultation workshops for new and revised standards |

**Administrative Services programme**

**Objective 2:** facilitate the timely recruitment and the retention of staff who meet the highest standards of efficiency, competence and integrity in order to create the conditions for the best possible performance of mandated activities

**Mandates**: Article 8, paragraph 2(f), of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17, paragraph 2, of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Staff recruitment and retention including organizational development** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Staff on-boarding costs * Repatriation * interview costs * Separation costs for staff funded by core funds * After Service Health Insurance * Organizational development to build on the learning, leadership, performance and career support programmes   The expenses paid from these funds constitute mandatory payments in line with conditions of service for staff. The zero nominal growth scenario does not fully cover these anticipated mandatory costs | * None | Same as for zero nominal growth +  This budget scenario fully covers the anticipated mandatory costs | * None |

**Objective 3:** support secretariat operations by managing the procurement process efficiently and effectively, providing efficient travel and travel related-services to participants and staff and ensuring the provision of an appropriate physical working environment

**Mandates**: Article 8, paragraph 2(f), of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17, paragraph 2, of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Provision of an appropriate physical working environment** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| Expenses relate to payment to the United Nations common services in Bonn, Germany, towards the management of the office facilities | * None | Same as for zero nominal growth | * None |

**Conference Affairs Services programme**

**Objective 1:** advance the intergovernmental climate change process and the implementation of the Convention, the Kyoto Protocol and the Paris Agreement by facilitating the participation and collaboration of representatives of Parties at UNFCCC conferences and events

**Mandate:** Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core and Bonn Fund** | **Supplementary** | **Core and Bonn Fund** | **Supplementary** |
| **External relations and protocol** | **Activities and outputs**   * Facilitate the participation and collaboration of representatives of Parties in the UNFCCC process by maintaining the network of national focal points * Liaise with conference host countries, providing external relations support * Develop and disseminate session-related information products * Manage the participant registration process and maintain and improve the registration/security system * Organize, in line with United Nations policies and practices, the general protocol of the secretariat as well as the hosting and protocol for senior officials of United Nations agencies taking part in UNFCCC conferences * Facilitate the work of the negotiating groups and subsidiary bodies by organizing preparatory meetings * Manage the Trust Fund for Participation in the UNFCCC Process and maximize its effectiveness * Provide guidance to Parties eligible for funding and review applications for funding | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |

**Objective 2:** build platforms for showcasing climate action and enhance effective observer engagement in the intergovernmental process

**Mandate:** Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Observer organizations liaison** | **Activities and outputs**   * 80% facilitate the implementation of the conclusions of the SBI relating to observer engagement | **Activities and outputs**   * 20% facilitate the implementation of the conclusions of the SBI relating to observer engagement | **Activities and outputs**   * Facilitate the implementation of the conclusions of the SBI relating to observer engagement | **Activities and outputs**   * Ensure stakeholder engagement in the UNFCCC process through admission * Implement the conclusions of the SBI on observer engagement at and in between United Nations Climate Change Conferences * Implement side events and exhibits at United Nations Climate Change Conferences in order to provide stakeholders with the opportunity to inform the process and provide policy advice |
| * Prepare timely assessments of up to 150 applications of organizations competent in matters relating to the Convention, for consideration by the COP | * Prepare timely assessments of up to 180 applications of organizations competent in matters relating to the Convention, for consideration by the COP | * Prepare timely assessments of the applications of organizations competent in matters relating to the Convention, for consideration by the COP | * Support Parties on agenda items on observers, Presidencies on observer engagement as well as liaising with the general public and admitted organizations on participation |
| * 80% facilitate observer engagement, including by working closely with support teams of presiding officers and the host governments * Processing 60 applications for side events and exhibits * 5% implementation of confirmed side events and exhibits at sessions | * 20% facilitate observer engagement, including by working closely with support teams of presiding officers and the host governments * processing around 1,100 applications for side events and exhibits * 95% implementation of confirmed side events and exhibits at sessions in close liaison with venue service providers | * Facilitate observer engagement, including by working closely with support teams of presiding officers and the host governments * Process applications for side events and exhibits and implement confirmed side events and exhibits at sessions in close liaison with venue service providers | * Enhance technical means of participation for side events and exhibits through virtual participation tools with a view to engaging a wider audience in discussions on climate change issues and for easier access to information relating to observer participation during United Nations Climate Change Conferences |

**Objective 3:** support the intergovernmental climate change process and the implementation of the Convention, the Kyoto Protocol and the Paris Agreement by providing high-quality documentation in a timely manner

**Mandate:** Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core and Bonn Fund** | **Supplementary** | **Core** | **Supplementary** |
| **Documentation** | **Activities and outputs**   * Manage the forecasting, editing, production, publication and distribution of official documents and correspondence * Ensure that documents are produced to the highest editorial standard * Provide guidance to all secretariat programmes on the preparation of documents * Endeavour, in collaboration with the United Nations Office at Geneva and to the extent appropriate and possible, to make documents available in all six official United Nations languages * Continue training the secretariat staff with a view to improving drafting and document preparation skills * Further enhancements may be implemented to the electronic official documentation system in collaboration with the ICT programme so as to make the process of preparing and publishing documents more efficient | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
|  |

**Objective 4:** provide suitable surroundings and comprehensive, state-of-the-art logistical and technical support for meetings so that negotiation and implementation can proceed smoothly and productively

**Mandate:** Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement (on the functions of the secretariat), as well as in Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA). Additional mandates are contained in decisions and conclusions of the governing and subsidiary bodies of the Convention, the Kyoto Protocol and the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core and Bonn Fund** | **Supplementary** | **Core** | **Supplementary** |
| **Meetings management** | **Activities and outputs**   * Play a central role in the coordination, organization, delivery and operation of state-of-the-art conference facilities for the sessions, ensuring a conducive, efficient, safe and sustainable environment for the negotiations through close engagement with host governments during the compilation and negotiation phases of the Host Country Agreement and by coordinating and liaising with commercial service providers and other United Nations entities * Make all the necessary arrangements for workshops, meetings and events of constituted bodies as well as those of the secretariat’s substantive programmes to ensure their efficient and timely organization | **Activities and outputs**   * None | **Activities and outputs**  Same as for zero nominal growth | **Activities and outputs**   * None |
|  |

**Communications and Outreach programme**

**Objective 1**: accelerate climate action of Parties and non-Party stakeholders within and outside the UNFCCC process so as to foster higher ambition and the implementation of the Convention, the Kyoto Protocol and the Paris Agreement

**Objective 2**: communicate authoritative, relevant and timely information to Parties, non-Party stakeholders and the public regarding the UNFCCC process and action on climate change under and outside the Convention

**Objective 3**: improve knowledge-sharing and information management, including by facilitating UNFCCC document search and retrieval

**Mandates**: the CO programme’s mandates are contained in Article 8, paragraph 2, of the Convention and Article 14, paragraph 2, of the Kyoto Protocol (both on the functions of the secretariat), as well as in Article 6 of the Convention (on education, training and public awareness), Article 12 of the Convention (on communication of information related to implementation), Article 10 of the Kyoto Protocol (on education, training and public awareness) and Article 12 of the Paris Agreement (on education, training and public awareness). Additionally, it has mandates contained in, inter alia, the communications and outreach requirements to implement the Paris Agreement and relevant decisions of the supreme bodies.

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
|  | **Activities and outputs:** | **Activities and outputs:** | **Activities and outputs:** | **Activities and outputs:** |
| **Communications support to governments/constituted bodies and programmes via the provision of broadcasting, press conferences, webcasting and media facilities** | * Planning and management of the working facilities for media * Media accreditation * Press conferences coordination * Support for international broadcasters * Facilitate interview requests * Media liaison with and communications support to Host Governments * Managing digital communications (web content, including technical processing of audio and video materials) * Advising programmes on communication strategies and plans | Webcasting of plenaries, press conferences and side events   * Photography and video services | Same as for zero nominal growth plus:   * Webcast services for multilateral assessments, facilitative dialogues and technical expert meetings * Infographics and animations to explain how Parties are implementing the Paris Agreement to a wider public * Writing, editing and managing daily outputs of government and other stakeholders climate actions * Showcasing of scientific, economic, social and cultural reports, studies and news on climate related topics * Ensuring that all public content is available in English * Supporting and amplifying all this information across major social media channels, such as Facebook, Twitter, Instagram and LinkedIn   Additional services: Sselected public content is available in other United Nations languages | Same as for zero nominal growth |
| **Showcasing of governmental, scientific; economic, social and cultural action via climate ‘newsroom’; social media, communiques in English, Spanish, French** | **Activities and outputs:**  None | **Activities and outputs:**   * Ensuring that all public content is available in French and Spanish | **Activities and outputs:**  None | **Activities and outputs:**  Same as for zero nominal growth |
|  |  |  |  |  |
| **Event management/communications support for dialogues; side events; expert meetings supporting Global Climate Action and the Momentum for Change (MFC) initiatives** | **Activities and outputs:** | **Activities and outputs:** | **Activities and outputs:** | **Activities and outputs:** |
| None | * Manage and support the MFC Advisory Panel * Launch, provide global outreach and screen for winners of the MFC Awards at the COP * Provide event management support to the wide range of non-Party stakeholder events (which also often include Parties) at the May sessions and the COP as part of the technical experts meetings, climate fairs and Global Climate Action | **None** | Same as for zero nominal growth scenario plus:   * Modernizing events management on behalf of Parties and non-Party stakeholders with additional technical and digital tools |
| **Manages and promotes Action for Climate Empowerment (ACE) – the work on youth to education, and training under Article 6 of the Convention** | **Activities and outputs:**   * Support to negotiations and to the Unit Head of ACE/Article 6 | **Activities and outputs:**   * Directly support negotiations on Article 6 of the Convention * Maintain global network of ACE/Article 6 national focal points * Support the Doha work programme * Secretariat for the United Nations Alliance on Climate Change (education, training and public awareness) * Engage with youth groups and programmes * Organize and support meetings | **Activities and outputs:**  Same as for zero nominal growth plus:   * Two ACE/Article 6 focal point workshops for developing countries | **Activities and outputs:**  Same as for zero nominal growth |
| **Speechwriting, opinion pieces, media engagement and strategic advice for Executive Secretary engagement with governments/stakeholders** | **Activities and outputs:**   * Provide strategic communications and policy for the Executive Secretary and the UNFCCC engagement with Parties and other stakeholders, including the United Nations system | **Activities and outputs:** | **Activities and outputs:**  Same as for zero nominal growth | **Activities and outputs:** |
| * Speechwriting, opinion pieces, articles, messages, narratives for the Executive Secretary requested by Parties and other stakeholders for events, magazines, newspapers, radio, TV, books and other publications |  |  |  |
|  | * Spokesperson services |  |  |  |
| **Strategic advice to United Nations system-wide communications on climate and messaging/links to the Sustainable Development Goals** | **Activities and outputs:**   * Regular attendances via teleconferences at United Nations-system wide communications bodies * Managing the daily climate communications integration with individual relevant United Nations agencies | **Activities and outputs:** | **Activities and outputs:**  Same as for zero nominal growth | **Activities and outputs:** |
| **Knowledge management and internal communications** | **Activities and outputs:**   * Providing, and updating the taxonomy to enhance searches for official documents, preserving the physical records and electronic records of UNFCCC, providing access to official documents, maintaining daily operations of the intranet, and implementation of information management policies and information life cycle under Information governance | **Activities and outputs:**  Enhance internal communication to foster collaboration and enhance programme delivery | **Activities and outputs:**  Same as for zero nominal growth | **Activities and outputs:**  Same as for zero nominal growth |

**Information and Communication Technology programme**

**Objective 1:** maintain and strengthen the secretariat’s information technology infrastructure underpinning the secretariat’s electronic communications and information systems

**Mandates**: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol and Article 17 of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Data centres, network Infrastructure and operations** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| Provide the data centres, network Infrastructure and operations for activities under the core budget including:   * Manage the secretariat’s data centres and networks upon which the secretariat can deploy all its central systems and communication technologies * Provides systems and integration support to the secretariat’s application computing services, including disaster recovery and business continuity | Provide the data centres, network Infrastructure and operations for supplementary activities:   * A supplementary project is proposed to consolidate the secretariat data centres into an industry standard data centre providing hybrid and multi-cloud approaches to reduce costs and improve services, including a facility to integrate new public cloud solutions and continuous integration for systems delivery | Same as for zero nominal growth +   * Provide systems and integration support to the secretariat’s application computing services, including disaster recovery and business continuity * Renewal of the data centres, network Infrastructure and operations is included in this budget | Same as for zero nominal growth |
| **Workplace management** | * Workplace provisioning, including to desktop computing, mobile devices and printing services for core funded staff | * Workplace provisioning, including desktop computing, mobile devices and printing services for supplementary funded staff * A supplementary project is proposed to enable secretariat staff and the secretariat stakeholders to work together, anywhere and anytime using mobile technologies and systems | Same as for zero nominal growth +  renewal of desktop computing, mobility devices and printing services | Same as for zero nominal growth |
| **Asset management, service desk and customer support** | * Manage the IT service desk, including the first level of support and support tools/portal * Manage software and technology-related hardware assets, including planning, monitoring and recording software licence and/or hardware assets to ensure compliance with vendor contracts and regulatory requirements | * Provide asset management, the IT service desk and support for supplementary staff and activities | Same as for zero nominal growth | Same as for zero nominal growth |
| **ICT management and relationship management** | * Overall management of ICT, including internal operations, delivery and governance. In addition to ensuring strategic partnership and a good relationship with ICT clients | * No additional activity in supplementary | Same as for zero nominal growth | Same as for zero nominal growth |

**Objective 2:** support the UNFCCC intergovernmental process, including through the delivery of required information technology services for the meetings of governing and subsidiary bodies and other meetings and workshops of Parties and non-Party stakeholders

**Mandates**: Article 8, paragraphs 2 and 12, of the Convention, Article 14 of the Kyoto Protocol and Article 17 of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
|  | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| **IT security services** | Overall management of cyber security functions including threat assessments and mitigation plans | A supplementary project is proposed to:   * Establish strong information security governance and comprehensive user support through a user awareness programme, including training and advisory support to users * Establish greater information security capability through the security framework procurement to support activities such as the identification and quantification of threats/risks to information, using continuous reviews and audits for network, software and process vulnerabilities, in addition to performing required remedies and providing an adequate response to security events | Same as for zero nominal growth | Same as for zero nominal growth |
| **Conference and workshop support services** | Provide reliable and highly available IT services and support to the secretariat’s conferences and workshops around the world; including IT management and support for the SBI, the SBSTA, the APA, the COP, the CMP and the CMA | * Provide IT support for additional meetings and workshops. A supplementary project is proposed to identify opportunities for an enhanced and more effective use of virtual meeting technology within the secretariat and with its stakeholders that facilitates building relationships, sharing documents, webcasting and more. The project provides options for additional efficiency measures for the meetings of constituted bodies and conferences through the use of virtual meetings/participation to varying degrees | Same as for zero nominal growth | Same as for zero nominal growth |
| **IT architecture, projects, services and quality management** | Overall delivery of architecture, management of projects, services, releases and quality, including: - Implementing portfolios, projects, services, releases and quality management frameworks   * Monitor, guide and report on all portfolios of projects, services and quality * Acquire, train and oversee architecture/projects/services/quality professional resources * Manage and report on the status of projects, services, releases and portfolio quality | * Management of architecture, projects, services, releases and quality for supplementary funded projects | Same as for zero nominal growth | Same as for zero nominal growth |

**Objective 3:** build and maintain the information systems required for the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and support the regulatory systems under the Kyoto Protocol

**Mandates**: Article 12 of the Convention, Articles 5–8, 12 and 17 of the Kyoto Protocol and Article 17 of the Paris Agreement

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
|  | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| **IT architecture, projects, services and quality management** | Overall delivery of architecture, management of projects, services, releases and quality, including: - Implementing portfolios, projects, services, releases and quality management frameworks   * Monitor, guide and report on all portfolios of project, services and quality * Acquire, train and oversee architecture/projects/services/quality professional resources * Manage and report on the status of projects, services, releases and portfolio quality | Management of architecture, projects, services, releases and quality for supplementary funded projects | Same as for zero nominal growth | Same as for zero nominal growth |
| **Full life cycle of Application Services** | Overall management of applications such as (NWP, NAP, NAZCA, REDD-plus, NDC, submission portals, etc.) from requirement, implementation to delivery and support, including:   * Develop business requirements, design and implementation of prototypes, rapid solutions and services to meet requirements * Acquire and oversee business analysts, developers and specialized vendors * Maintenance and support framework, tools and processes | - Implementation of new mandated systems  Supplementary projects for the following:   * Create and continue to enhance a Client Relationship Management (CRM) platform that allows the secretariat to coordinate its interaction with stakeholders and maximize the use of its stakeholder information * Enhance the value of UNFCCC data and reports for use by Parties * Streamline the production of UNFCCC documents | Same as for zero nominal growth plus;  **-** Budget for data analytics capability for producing reports, dashboards, facilitating analysis to support the transparency and MRV | Same as for zero nominal growth |
| **ICT Management and relationship management** | Overall management of ICT, including internal operations, delivery and governance. In addition to ensuring strategic partnership and relationship with ICT clients | No additional activity in supplementary | Same as for zero nominal growth | Same as for zero nominal growth |

**Legal Affairs programme**

**Objective 1:** provide legal advice and services to Parties and stakeholders on the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and the mobilization of climate action, as well as to the intergovernmental negotiations of the supreme and subsidiary bodies*a*

**Mandates**: Article 7 (on the COP), Article 8, paragraph 2 (on the secretariat), Article 15 (on amendments to the Convention), Article 16 (on adoption and amendment of annexes) and Article 17 (on adoption of protocols) [of the Convention?]. Further mandates are contained in the Kyoto Protocol, such as in Article 13 (on the CMP), Article 14 (on the secretariat), Article 18 (on the compliance mechanism), Article 20 (on amendments to the Kyoto Protocol) and Article 21 (on adoption and amendment of annexes); and in the Paris Agreement, in particular in Article 16 (on the CMA), Article 17 (on the secretariat), Article 22 (on amendments to the Paris Agreement) and Article 23 (on adoption and amendment of annexes); decisions 1/CP.22, 1/CP.21, 1/CMA.1, 1/CMA.2, 1/CP.21, 2/CP.18, 14/CP.18, 2/CP.17, 1/CMP.3, 1/CMP.4, 3/CMP.1, 4/CMP.1, 3/CMP.6, 2/CP.19, 2/CP.20, 2/CP.21, 3/CP.8, 5/CP.15, 14/CP.17, 18/CP.18, 27/CMP.1, 4/CMP.2, 4/CMP.4, 9/CMP.1, 29/CP.7, 7/CP.9, 4/CP.11, 8/CP.13, 6/CP.16, 19/CP.21, 2/CP.22, 1/CP.16, 2/CP.17, 1/CP.16, and 4/CP.17

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Provide legal advice and services on the implementation of the Convention, the Kyoto Protocol and the Paris Agreement** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Legal advice on the interpretation of the Convention, Kyoto Protocol and Paris Agreement * Legal advice and services on implementation of the regime (including on NDCs, mitigation, adaptation, agriculture, loss and damage, finance, technology, capacity-building, transparency framework, response measures, mechanisms, cooperative approaches, REDD-plus, and the global stocktake) | * None | * Legal advice on the interpretation of the Convention, Kyoto Protocol and Paris Agreement * Legal advice and services on implementation of the regime (including on NDCs, mitigation, adaptation, loss and damage, means of implementation, MRV, response measures, mechanisms, and the global stocktake) | * None |
| **Provide legal advice and services on the intergovernmental process of the climate change regime** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Legal advice and services on procedural, substantive and institutional matters to the governing bodies (the COP, the CMP and the CMA); the bureau; the subsidiary bodies (the SBSTA, the SBI and the APA); and the constituted bodies (12 UNFCCC and Kyoto Protocol constituted bodies) * Legal advice on the application of rules of procedure for the operations and conduct of work of the governing, subsidiary and constituted bodies * Legal advice and services on the development of the work programmes on the Paris Agreement; * Lead support on the negotiations on the development of the Article 15 implementation and compliance mechanism * Lead support on the negotiations on amendment of the Convention and the Kyoto Protocol * Maintain information on treaty actions relating to the Convention, Kyoto Protocol and its Doha Amendment, and the Paris Agreement * Manage and provide information and advice on the UNFCCC electoral process * Support negotiations on decision-making. * Support the negotiations on specific agenda items | * None | Same as for zero nominal growth | * None |
| **Technical support to the development of national climate change legislation for the implementation of climate regime and nationally determined contributions of Parties** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * In cooperative effort with the United Nations programmes and agencies and other implementing agencies and, where relevant, United Nations country teams, to facilitate coherent and effective technical assistance available Parties in developing climate-related legislation to implement NDCs | * Provide Parties with easily accessible information on and contribute to resources and tools available to Parties | Same as for zero nominal growth | Same as for zero nominal growth |

**Objective 2:** provide legal advice and services related to the administration and operations of the secretariat and the international climate change regime in order to safeguard the interests, privileges and immunities of the secretariat and the regime*a*

**Mandates**: Article 8 of the Convention, Article 14 of the Kyoto Protocol and Article 17 of the Paris Agreement, decisions 15/CP.1, 15/CP.1, 11/CP.11 and other relevant decisions

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Provide legal advice and services for the conclusion of legal instruments to support the activities of the secretariat and the climate regime** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Legal advice on the development and conclusion of legal agreements, commercial contracts, MOUs, host country, donor arrangements and other legal arrangements to support the activities of the secretariat and the climate regime * Legal advice in the development, conclusion and implementation on legal arrangements (e.g. host country agreements, MOUs, diplomatic notes), for sessions, meetings and events of the regime | * None | * Legal advice on the interpretation of the Convention, Kyoto Protocol and Paris Agreement * Legal advice and services on implementation of the regime (including on NDCs, mitigation, adaptation, loss and damage, means of implementation, MRV, response measures, mechanisms, and the global stock take) | * None |
| **Provide legal advice and services for the conclusion of legal arrangements for partnerships with non-Party stakeholders** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Legal advice on the development and conclusion of partnership arrangements with Parties and non-Party stakeholders to support the activities of the secretariat and the climate regime, as well as on climate action | * None | * Legal advice on the development and conclusion of partnership arrangements to support the activities of the secretariat and the climate regime | * None |
| **Provide legal advice and briefing notes on the operations and administration of the secretariat and the climate regime, particularly on administrative, institutional and personnel matters** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Legal advice on the institutional linkage to United Nations Headquarters * Legal advice on the application and implication of United Nations Regulations and Rules, and the formulation and implementation of UNFCCC policies and rules * Legal advice on the implementation of UNFCCC Headquarters Agreement * Legal advice on the privileges and immunities of the secretariat and the climate regime * Legal advice on the resolution of legal claims and disputes against the secretariat and its staff, and UNFCCC officials * Liaison with the United Nations Office of Legal Affairs for advice and information on relevant United Nations General Assembly resolutions, United Nations Regulations, Rules and practices pertinent to the climate regime | * None | * Legal advice and assistance on legal arrangements for sessions, meetings and events of the regime * Legal advice on the institutional linkage to United Nations HQ * Legal advice on the application of United Nations Regulations and Rules, and the formulation and implementation of UNFCCC policies and rules * Legal advice on the implementation of UNFCCC Headquarters Agreement * Legal advice on the privileges and immunities of the secretariat and the climate regime * Legal advice on the resolution of legal claims and disputes * Liaise with the United Nations Office of Legal Affairs for advice and information on relevant United Nations General Assembly resolutions, United Nations Regulations, Rules and practices pertinent to the climate regime | * None |

**Objective 3:** facilitate the effective operation of the compliance mechanism of the Kyoto Protocol

**Mandates:** decisions 27/CMP.1, 4/CMP.2, 4/CMP.4 and 8/CMP.9

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Supporting the work of the Compliance Committee** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Development of documentation of the Committee, including meeting reports, the annual report to the CMP and case files * Organizing and servicing two meetings of the Committee, including plenary, facilitative and enforcement branches * Supporting the bureau of the Committee * Ensuring the necessary research, including legal research, is available to the Committee to support its work * Maintaining and updating the website of the Committee and ensuring public availability of all documentation and information as well as providing registrar services for the Committee | * Organizing and servicing two meetings of the Committee, including plenary, facilitative and enforcement branches * Translation of the official documents of the Committee into the official United Nations languages | * Disseminating documentation to other relevant actors * Organizing and servicing three meetings of the Committee, including plenary, facilitative and enforcement branches * Supporting the bureau of the Committee * Ensuring the necessary research, including legal research, is available to the Committee to support its work * Maintaining and updating the website of the Committee and ensuring public availability of all documentation and information as well as providing registrar services for the Committee) | * Organizing and servicing one meeting of the Committee, including plenary, facilitative and enforcement branches * Translation of the official documents of the Committee into the official United Nations languages |

**Executive Direction and Management programme**

**Objective 1:** provide effective technical expertise and technical support to Parties to facilitate ongoing negotiations under the Convention and its Kyoto Protocol and the swift completion of the Paris Agreement ‘rule book’

**Mandates**: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat), Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA)

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Negotiations support, including completion of the Paris Agreement work programme** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Provide executive direction and guidance on secretariat support to Parties | * None | Same as for zero nominal growth | * None |

**Objective 2:** enable and support Parties in the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and the mobilization of climate action as an integral element of the 2030 Agenda for Sustainable Development

**Mandates**: see objective 1 above

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Facilitating implementation of Convention, Kyoto Protocol and Paris Agreement** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Provide executive direction and outreach on secretariat support to Parties | * None | Same as for zero nominal growth |  |
| * Outreach by the Executive Secretary |  | Same as for zero nominal growth |  |
| **Strengthening gender mainstreaming in climate change action and the UNFCCC process** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * None | * Support Parties to deliver results under the Lima work programme on gender and its gender action plan, including preparing technical papers, organizing workshops and preparing workshop reports; organizing annual dialogues * Suppor the intergovernmental process and negotiations on gender and climate change, including gathering data and preparing documents and reports * Raise awareness and disseminating knowledge on gender-responsive climate policies and actions through mandated activities and outreach, and communicating progress on implementation * Collaborate with United Nations agencies and other stakeholders, and engagie in the development of additional tools to better inform and support climate policies and actions that are gender-responsive * Strengthen the capacity of secretariat staff to effectively integrate gender considerations into their work | * None | Same as for zero nominal growth |

**Objective 3:** provide optimal support to the UNFCCC intergovernmental process in its oversight of the global response to climate change

**Mandates**: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat); Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA).

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Intergovernmental process** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
|  | * Provide executive direction on secretariat support systems to the COP/the CMP/the CMA and the APA * Provide strategic support and advice to the COP/CMP/CMA Presidency and Bureau | * None | Same as for zero nominal growth | * None |

**Objective 4:** strengthen the secretariat’s capacity to respond to the evolution of the international climate change regime by adapting skill sets, streamlining services, adopting innovative approaches to work and enhancing its role as the global hub for official data and information on climate change

**Mandates:** see objective 3 above

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Management and development of the secretariat as an institution** | **Activities and outputs:** | **Activities and outputs:** | **Activities and outputs:** | **Activities and outputs:** |
| * Provide strategic direction to the senior management team and on the development of the secretariat as an institution * Provide oversight on the Administrative Services, Information and Communication Technology, and Communications and Outreach programmes * Ensure the efficient integration of all secretariat processes and systems, including in support of the intergovernmental process | * None | Same as for zero nominal growth | * None |
|  |  |  |  |

**Office of the Senior Director for Intergovernmental Affairs**

**Objective:** provide optimal support to the UNFCCC intergovernmental process in its oversight of the global response to climate change

**Mandates**: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat); Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA)

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Intergovernmental process** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Provide oversight and coordination of the activities of the Conference Affairs Services and Legal Affairs programmes * Oversee the services of the secretariat in support of the governing bodies (COP/CMP/CMA), the permanent subsidiary bodies and the APA * Coordinate all secretariat systems in support of the intergovernmental process, including secretariat coherence of legal and process support to all constituted bodies under the Convention, the Kyoto Protocol and the Paris Agreement | * None | Same as for zero nominal growth | * None |

**Office of the Senior Director for Implementation and Climate Action**

**Objective 1:** Provide effective technical expertise and technical support to Parties to facilitate ongoing negotiations under the Convention and its Kyoto Protocol and the swift completion of the Paris Agreement work programme

**Mandates**: Article 8, paragraph 2, of the Convention, Article 14, paragraph 2, of the Kyoto Protocol, Article 17 of the Paris Agreement (on the functions of the secretariat); Article 7 of the Convention (on the COP), Article 13 of the Kyoto Protocol (on the CMP) and Article 16 of the Paris Agreement (on the CMA)

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Negotiation support, incl. completion of the Paris Agreement work programme** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Oversee the activities of the Adaptation, FTC, MDA and SDM programmes, ensuring coherent and high-quality substantive support to negotiations under the Convention, the Kyoto Protocol and the Paris Agreement | * None | Same as for zero nominal growth | * None |

**Objective 2:** Enable and support Parties in the implementation of the Convention, the Kyoto Protocol and the Paris Agreement and the mobilization of climate action as an integral element of the 2030 Agenda for Sustainable Development

**Mandates**: See objective 1; also, decisions 1/CP.20, paragraph 21, 1/CP.21, paragraphs 117, 118 and 120, and 1/CP.22, paragraph 19

| **Workstream** | **Zero nominal growth** | | **Proposed budget** | |
| --- | --- | --- | --- | --- |
|  | **Core** | **Supplementary** | **Core** | **Supplementary** |
| **Facilitating implementation of the Convention, the Kyoto Protocol and the Paris Agreement** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** | **Activities and outputs** |
| * Provide oversight and coordination of the activities of the Adaptation, FTC, MDA and SDM programmes in support of implementation of Party mandates | * None | Same as for zero nominal growth | * None |
| **Coordination with the United Nations system** | * None | * None | * Liaise with the Office of the Secretary-General and other United Nations entities to enhance strategic coordination of United Nations activities in support of Party efforts to implement the Convention, the Kyoto Protocol and the Paris Agreement | * None |
| **Support to climate action** | * None | * Provide minimal oversight of secretariat activities in support of the high-level champions, including joint coordination of the annual high-level event, as mandated by decision 1/CP.21 * Some showcasing events in thematic areas at COP * Prepare annual yearbooks on climate action * Provide limited updates on the NAZCA platform | * Provide oversight of secretariat activities in support of the high-level champions, including joint coordination of the annual high-level event, as mandated by decision 1/CP.21, and the activities to be covered by supplementary resources (see the right-hand column headed “Supplementary”) | Facilitate mobilization, through the Marrakech Partnership for Global Climate Action, of the broadest possible coalition of actors to implement climate action, including through:   * Support to the high-level champions, including joint coordination of the annual high-level event, as mandated by decision 1/CP.21 * Showcasing events in thematic areas at COP * Preparing summary for policymakers reports and annual yearbooks on climate action * Ensuring regular updates on the NAZCA platform |