

# DESIGNING AN IMPLEMENTATION STRATEGY

UNFCCC LDC Expert Group

LDC Workshop on National Adaptation Programmes of Action – Dar Es Salaam, October 18-23, 2009



UNITED NATIONS FRAMEWORK CONVENTION ON CLIMATE CHANGE

# The need for an Implementation strategy

- Expresses the **preferred approach to NAPA implementation**
  - Project vs programme
  - Approaches to multiple sources of funding
- **Setting priorities**
  - Selecting among NAPA priorities
  - Costs, expected outcomes
- Developing **partnerships and coordination**
  - Defining and clarifying roles and responsibilities
  - Coordinating with other baseline activities
- Facilitate the **process**
  - Develop clear internal and external processes
  - Facilitate coordination and continuity

# Options for implementing NAPAs

## ○ Single project

- Advantages: quicker shift to implementation, early demonstration of progress, pilot approaches
- Disadvantages: long-term uncertainty, repetitive process, higher transaction costs

## ○ Programmatic approaches

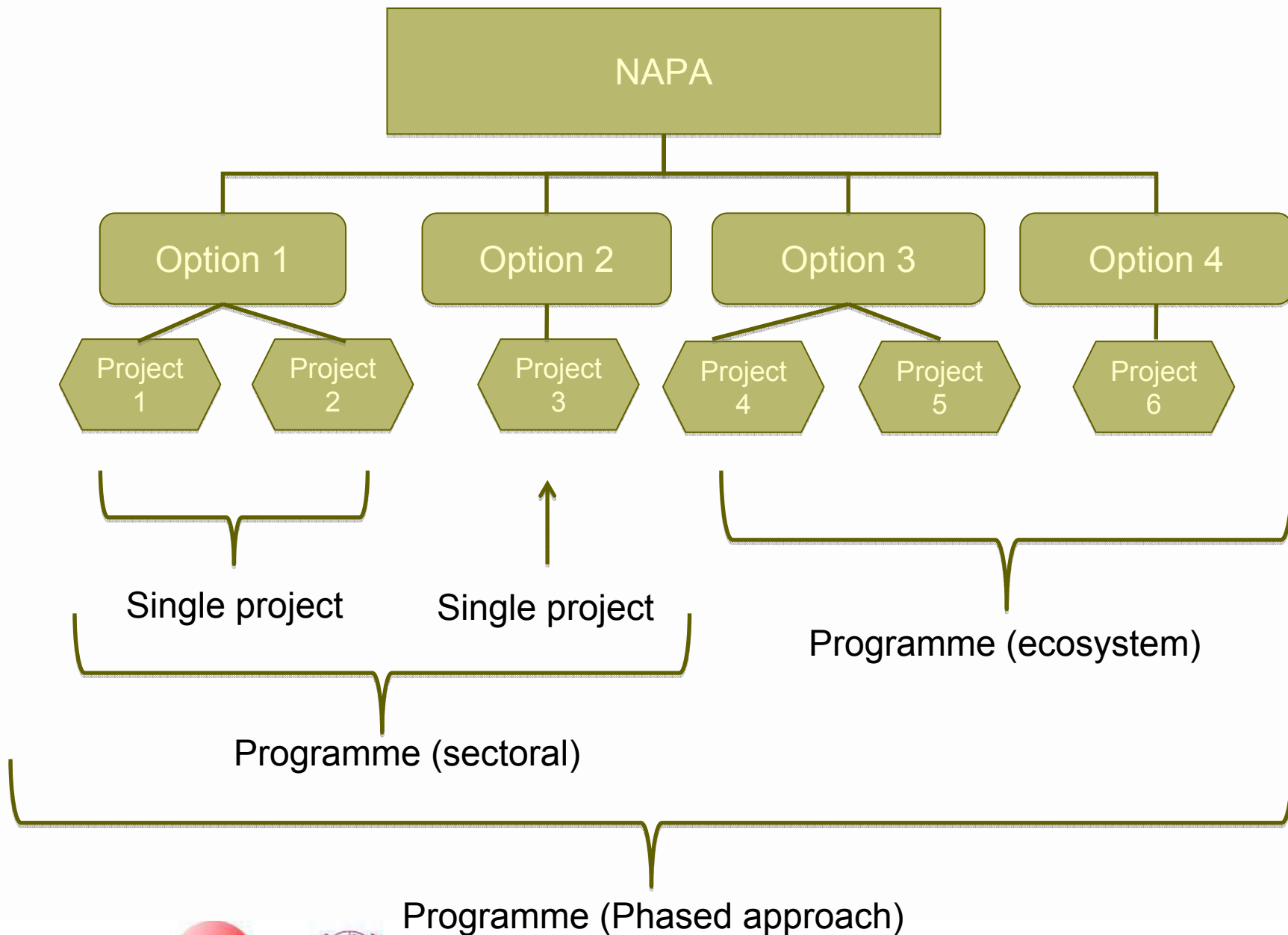
- Advantages: NAPA continuum, comprehensive results
- Disadvantages: partial funding, more complex processes

## ○ Single Agency

- Single set of procedures, clear lines of accountability; easier for single projects?

## ○ Partnerships

- Stronger support, higher co-financing?



# Issues in defining the strategy

- Project vs. adaptation activity or adaptation option
- Scale
  - Small-scale/Local/Community Level
  - Activities in Coastal Areas
  - Urban Areas
  - Sub-national Level Projects & Activities
  - Integrated River Basin Management
  - National Level Projects & Programmes including Sector-wide approaches
  - Regional - Multinational Project Activities & Programmes
  - Global Level Activities & Projects
- Need for NAPA update?

# Key decisions – Single Project approach

- National Implementation Institution
- Understanding baseline activities and costing the project
- Selecting funding sources
- Selecting an Implementation Agency
- Formulating the funding proposal

# Key Decisions – Programme Approach

- National Implementation Team or coordinating and supervisory mechanisms
- Prioritizing implementation phases/components
- Selecting implementing partners (national)
- Understanding baseline activities and costing
- Selecting funding sources (and attributing to components)
- Selecting Implementing Agency(ies) (international)
- Formulating funding proposal

# Key decisions – NAPA implementation institutional mechanisms

- Continuity
  - Single project approach: integrate NAPA sectoral experts in project development team?
  - Programme approach: NAPA development team becomes NAPA implementation team?
- Capacity
  - Single project approach: project development and management capacities vary across institutions
  - Programme approach: harmonize capacities and tools for project development and management?



# Key decisions – NAPA implementation institutional mechanisms

- Costs
  - Single project approach: each project to have its own steering committee and management units?
  - Programme approach: how to maintain a single oversight mechanism?
- Coordination
  - Single project: how to coordinate multiple projects?
  - Programme approach: how to link different segments of NAPA together?